

OVERSEAS NEWS

George Graham in Paris tracks the fortunes of the French right since their triumphant unity two years ago

Fighting erupts in Beirut among Moslem gunmen

FIGHTING between Shi'ite Moslem gunmen for control of Beirut's southern suburbs erupted again yesterday, despite Iranian and Syrian efforts to stop the fighting between their militia allies...

Bush claim on Noriega drug dealing challenged

VICE PRESIDENT George Bush's claim that he did not know until this year that General Manuel Noriega, the Panamanian strongman, was deeply involved in drug trafficking were challenged yesterday in a report in the New York Times...



Noriega: drug charges

him and I am proud to be his partner. We have had triumphs, we have made mistakes, we have had sex... He quickly corrected himself: "sexbacks... we have had sexbacks," he said.

MR JACQUES CHIRAC, his Gaullist RPR party, and the right wing have all suffered their worst electoral defeat in the French Fifth Republic's 30-year history...

Workers demonstrate in Italy

NEARLY 200,000 trade unionists took to the streets of Rome on Saturday as a vivid backdrop to a new rash of public sector industrial action affecting schools and customs offices...

SPD dislodge Christian Democrats after 38 years

MR BJORN ENGHOLM, Prime Minister-designate in the north German state of Schleswig-Holstein after yesterday's crushing Social Democrat (SPD) victory...

Climax near for Sarney clashes

TWO POTENTIALLY dangerous confrontations between President Jose Sarney and Brazil's legislature and judiciary look set to come to a climax this week...

The voice of Mr Charles Pasqua, the populist interior minister whose hard line on crime and immigration has won him the approval of Mr Le Pen...

Workers demonstrate in Italy

MR BJORN ENGHOLM, Prime Minister-designate in the north German state of Schleswig-Holstein after yesterday's crushing Social Democrat (SPD) victory...

Rising cost of potatoes unsettles Soviet reforms

LOSSES OF potatoes and other vegetables which rot before they reach the shops cost the Soviet Union at least 100 million rubles a year...

Tough economic policies are likely to continue under Martens, Tim Dickson reports

LISTEN to local commentators, read the local press, and you will quickly conclude that Mr Wilfried Martens's eighth coalition Government is doomed before it has begun...

Therein lay many of the arguments of the last few months - but it is also the most crucial for the country's long-term happiness and prosperity...

Canada MPs seek action against French

CANADIAN OPPOSITION MPs have called on the Government to eliminate the French Ametys-class vessel from a contract to supply the Canadian navy with up to 12 nuclear-powered submarines...

Encouraging signs for Belgium's coalition

LISTEN to local commentators, read the local press, and you will quickly conclude that Mr Wilfried Martens's eighth coalition Government is doomed before it has begun...

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Israel court to rule on status of Palestinians

BY ANDREW WHITLEY IN JERUSALEM

THE ISRAELI High Court was asked yesterday to issue a historic ruling on the legal status of the 135,000 Palestinian residents of East Jerusalem, annexed by Israel in 1967 and declared part of the "unified, eternal capital" of the Jewish state.

The petition arises out of the decision by Mr. Moshe Awad, a Jerusalem-born US citizen, to appeal against a deportation order issued by Prime Minister Yitzhak Shamir on Thursday.

No previous orders have been overturned by the High Court, but the basis of this appeal raises legal questions of far-reaching significance.

An advocate of non-violent resistance to the Israeli occupation of the West Bank and Gaza Strip, Mr. Awad is accused by the Government of being a prime instigator of the unrest. His explosion could pave the way for similar action against other moderate Palestinian spokesmen, as Israel exerts new efforts to end the five-month-old uprising.

Mr. Awad, who is being held in Jerusalem's main police headquarters, was yesterday on the third day of a hunger strike, refusing both food and water. As punishment, his blanket and mattress were removed from his stone cell.

Since his arrest on Thursday night, the US administration has delivered a series of public and

Few in Jordan think Mr Shultz's mission has a chance of success, writes Andrew Gowers Hussein struggles to keep up peace hopes

MR GEORGE SHULTZ, the US Secretary of State, still likes to entertain - in public at any rate - the notion that he stands at least an outside chance of making progress in his next peace mission to the Middle East in early June.

But in Amman, as Jordan's King Hussein made abundantly clear on Saturday night, there are precious few illusions of the kind. If the Jordanian Government was sceptical when Mr Shultz embarked on his dogged diplomacy in February, it is now in a state of almost unrelieved gloom.

Ministers see absolutely no chance of a breakthrough this year. Indeed, they argue that the Shultz mission has had the paradoxical effect of strengthening the Israeli right in its refusal to countenance an international conference on the Arab-Israeli conflict or a deal exchanging territory for peace. Even the King is finding it increasingly difficult to maintain his hopeful facade about the "peace process."

"There is nothing that has not been tried," King Hussein, looking tired and drawn, told a gathering of Western reporters summoned for dinner at the weekend. "The lack of success so far suggests that the obstacles are too great, too numerous. And unless we see a change in Israel, which would be helped by a position the US could take on the foundations for peace, things may remain the way they are. But the situation cannot remain



Hussein: obstacles too great

static. Things are getting worse by the day.

The one straw of hope he brandished was the prospect that consultations between the US and the Soviet Union on regional conflicts, culminating in this month's superpower conference in Moscow, might create a more constructive atmosphere. But this is tenuous at best.

In reality, the last few months have been some of the most difficult for the King in the 14 years since the Arab world dealt him a grievous political blow by endorsing the Palestine Liberation Organisation as "sole legitimate representative" of the Palestinian people.

He has seen the five-month-old uprising in the Israeli-occupied West Bank and Gaza Strip shatter the policy of quiet accommodation with the status quo which he has been pursuing since 1968, and revive old tensions between Palestinians and East Bank Jordanians within his own country.

He has been coming under heavy pressure from the US to agree to attend an international conference which he sees little more than a "photo-opportunity" rather than a forum for binding negotiations.

He has watched Mr Yitzhak Shamir, the Israeli Prime Minister, comprehensively snub Mr Shultz and is rewarded for his pains with the signing of a five-year memorandum of understanding institutionalising the unprecedented closeness of US-Israeli ties.

thing he has stood for in recent years vying to champion publicly the emotive cause of the Palestinian youths throwing stones at Israeli troops in the West Bank and Gaza.

About the prospects for reconciliation between Syria and the PLO, King Hussein would say only that it was a constructive development which was "still at an early stage." He did, however, note in a speech last week that the PLO had approached another Arab state with a view to forming a joint delegation for any future peace conference, a move which would further enhance what many diplomats and Jordanian intellectuals see as a tendency for Jordan to become marginalised over the Palestinian issue.

As to the proposed Algiers summit which the King is to discuss with the Algerian Foreign Minister in the next few days, the King said Jordan never opposed such meetings. But officials made clear that they did not see any call for a single-issue summit on the Palestinian uprising in the coming weeks.

The King also raised a formidable but convenient obstacle to the convening of the meeting by proposing that Egypt, ostracised by many Arab states until last year as a result of its Camp David accords with Israel, should attend.

Faced with a series of moves

Algerians to host June Arab summit

A SPECIAL Arab summit devoted mainly to the five-month-long Palestinian uprising in Israeli-occupied territories will open in Algiers on June 7, Reuter reports from Algiers.

Algeria and the Palestine Liberation Organisation (PLO) have been pressing since March for a summit on the uprising in the West Bank and Gaza Strip where at least 177 Palestinians and two Israelis have been killed since last December.

Arab foreign ministers meeting in Tunis a month ago recommended a summit be held as soon as possible, but it was postponed until after the Moslem fasting month of Ramadan which ends on May 17.

A June 7 summit would coincide with a fourth visit to the Middle East by Mr George Shultz, US Secretary of State, who will be making a new attempt to arrange Israeli-Arab peace talks. Mr Shultz is due in the area from June 3 to June 8 after attending the US-Soviet summit in Moscow.

Mr Shultz launched his Middle East peace mission in February in response to the uprising. The Arab summit is designed to co-ordinate top-level Arab backing for the uprising.

Peres for secret Mideast talks with Soviet officials

BY ANDREW WHITLEY

ISRAEL'S Foreign Minister, Mr Shimon Peres, left unexpectedly for Switzerland yesterday for what was widely reported to be a secret meeting with senior Soviet officials on the Middle East peace process.

Fighting to save the badly faltering initiative of Mr George Shultz, US Secretary of State, he is believed to be trying to persuade the Soviet Union to soften its insistence on a fully fledged international conference with the authority to intervene in bilateral negotiations.

According to a senior Israeli official, Moscow has offered to restore diplomatic relations with Israel - broken off in 1967 - during the preparations for such a conference.

This is a far cry from the long-standing Soviet insistence that relations would only be renewed after a total Israeli withdrawal from all the territory it captured in 1967, but difficulties appear to have arisen lately in

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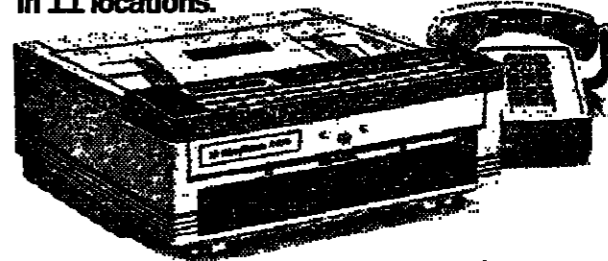
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Extremist violence spills into state of Haryana

BY JOHN ELLIOTT IN NEW DELHI

SECURITY PRECAUTIONS were tightened across north India last night, after more than 30 people were killed in a spate of Sikh extremist attacks in the states of Punjab and Haryana on Saturday night.

About 1,000 people have now been killed so far this year - compared with 1,200 in the whole of last year - as a result of violence by Sikh extremists and counter-attacks by security forces for an independent state, which they call Khalistan, and they have stepped up the violence in an attempt to upset a peace initiative launched two months ago by Mr Rajiv Gandhi, Indian Prime Minister.

Killings have been taking place at an average of about 12 a day in the past six weeks. But Saturday night's attacks caused the Government - increased concern because they extended across the border from Punjab into the neighbouring Hindu state of Haryana where gunmen fired on two wedding parties of tribal nomads, killing 19 people.

Fearing the risk of more terrorist attacks outside Punjab and a possible violent backlash from India's majority Hindu community, the Government last night declared a red alert in the northern states and the capital of Delhi. Regional police chiefs are

meeting today to plan stronger security precautions.

Tension has also increased in the Golden Temple in the Punjab city of Amritsar, the headquarters of the extremist groups. Extremists have erected brick and other barricades around the temple, which was attacked by the Indian army in 1984. There have been recent outbreaks of shooting and security chiefs fear that a serious battle could develop.

The Government has instructed the security forces not to go into the temple area for fear of further upsetting Mr Gandhi's peace initiative. Two months ago Mr Gandhi released from jail Mr Jasbir Singh Rode, a leading high priest, along with other militants. He hopes Mr Rode will persuade the less extreme militant groups to drop their Khalistan call and do a deal with the Government.

Mr Rode has only won support from a small segment of the extremist groups, but he said in a recent BBC interview that he did not want that the country of India should be "broken into pieces." This reinforces his previous statements, which have indicated that he is opposed to the call for an independent Khalistan, and it also shows that he is still trying to push ahead with the Government's peace initiative despite violent resistance from the most extreme groups.

Thirteen die as Karachi ethnic rioting continues

BY MOHAMMED AFTAB IN ISLAMABAD

THE death toll in ethnic riots in Karachi, Pakistan's biggest industrial and business centre, rose to 30 on Sunday, after 13 people had been killed and 58 injured in further clashes.

The 13 died early on Sunday, as rival ethnic groups carried out sniper attacks with automatic weapons and set fire to houses and shops in the Kharwa Ajmer Nagar residential district. Four of the dead were policemen.

The rioting had continued throughout Saturday, forcing the police to intervene. It started 10 days ago after a traffic accident

in which a Mohajir was killed by a Pathan bus driver.

Mohajirs, who speak Urdu, migrated from India to Pakistan in 1947 when the country won its independence from Britain. The Pathans come from Pakistan's northwestern region.

The two groups, both Moslem, have been fighting since late 1986 over jobs, scarce housing, and ownership of Karachi's sprawling slums. Mohajirs also accuse Pathans of indulging in trafficking in narcotics and illegal weapons, besides smuggling heroin to Europe and the US.

POLICY REVIEW GROUP SAYS PRE-1979 STRATEGY IS INADEQUATE

Labour told 'review economic plan'

BY CHARLES LEADBETTER

A FAR-REACHING overhaul of the Labour Party's economic strategy has been called for in a report by the party's policy review group.

The group was set up by the party's conference last year to develop policies for the productive and competitive economy. Labour's leaders regard the report as potentially the most important economic policy document prepared since the early 1970s, when the party's left-wing developed the "Alternative Economic Strategy" - based on a mixture of Keynesian demand management, nationalisation and planning agreements between the state and the private sector.

The report, which is almost certain to be endorsed by the party's important home policy committee today before being considered by the national executive committee, says that "pre-1979 economic management will not be adequate" to meet the

challenges facing the British economy. It rejects re-nationalisation of industries privatised by the Government, and instead calls for tougher regulation of major utilities, which would be designated "public interest companies."

It commends schemes such as Sweden's, as both more successful and more socialist than Britain's, yet which have a small state-owned sector. Labour would assess the need for social ownership on a case-by-case basis, to provide solutions "appropriate to the enterprise concerned, conducive to its efficiency, and fair to existing shareholders." No detailed proposals for compensation of existing shareholders are suggested.

The report says Labour would use a variety of means to ensure social ownership, including minority and special shares, as well as the conversion of shares into non-voting bonds.

It argues for a shift from a predominant concern with demand management in order to promote full employment, towards a strategy to promote the competitiveness of British companies. Full employment will remain a central goal, but it will not be achieved through the manipulation of demand alone, it says. Moreover, it calls for a "modern definition" of full employment, which takes into account the desire for a shorter working lifetime.

The report says the central issue of economic policy will be "what needs to be done to help companies, managers, workers, scientists, technologists and trainers, who must meet the challenges of the next decade, and what part government must play in providing that help." The scale and pace of development needed means that the most effectively promoted if the burdens of adjustment are

more equally shared, it says. The report says the market would have an important role to spur competition, stimulate innovation and widen consumer choice. However, it argues, the market will not provide for longer-term investments needed to secure a sustained improvement in competitiveness. Companies, with their practical and informed judgments about potential markets would play a crucial role in drawing up a medium-to-long-term framework for economic development. Private-sector initiatives would be supported by Government policies to promote higher quality education, training and research and development.

It calls for a new national science policy to encourage innovation as well as a new approach to managing tensions within the international economy. Details, Page 8

New calls for inquiry on sweet group bids

BY PETER RIDDELL AND CLARE PEARSON

POLITICAL pressure increased at the weekend for a full inquiry by the Monopolies and Mergers Commission into the future of the Rowntree and Cadbury Schweppes confectionery groups in the face of ambiguous remarks on competition policy by Lord Young, the Trade and Industry Secretary.

Labour leaders increased the political stakes over the future of the two companies, while Mr Michael Heseltine, the former defence secretary, is poised to increase his public pressure for an MMC reference of the bid by Nestlé of Switzerland for Rowntree.

Several members of parliament plan to raise the issue in the House of Commons this week on the grounds that British compe-



Lord Young: ambiguous remarks are not allowed to bid for Swiss groups. There are signs that any

inquiry may also take into account the nearly 18 per cent stake in Cadbury built up by General Cinema of the US, with the Office of Fair Trading looking into the broader position of the chocolate sector.

A Cadbury spokesman commented on a report that the OFT was looking at Cadbury as well as Rowntree: "We are not aware of any investigation. But I wouldn't be surprised if it was."

The report said the OFT's inquiry had begun about two weeks ago, after General Cinema declared it should no longer seem as a passive investor in Cadbury.

The Government is taking a non-committal view until it receives the OFT report, probably next week. In yesterday's Observer newspaper, Lord Young

ruled out blocking bids on protectionist grounds since Britain would suffer.

However, he also hinted at a possible review of UK merger policy, changing the view of what creates a monopoly, because of the creation of a single European market after 1992. This could affect any link between large UK groups such as Rowntree and Cadbury.

Mr Tony Blair, Labour's trade spokesman, is due today to call on the Government to refer both situations.

He said a reference to the commission would signal "in the clearest possible terms that the Government sees its role in relation to 1992 and the single market as an active, not a passive one."

Seamen's union likely to reject Sealink offer on temporary jobs

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS of the National Union of Seamen (NUS) seem unlikely today to accept a job offer by the Sealink ferry company and instead were warning last night of a lengthy continuation of the 14-month-old dispute.

Sealink UK has given the NUS until 10am today to accept a framework deal which would end the weekend with the concession service Acas.

Sealink's master company, the Bermuda-based Sea Containers, discussed the dispute at a board meeting in Paris yesterday, but Sealink UK insisted that today's deadline stood.

Mr Charles Lennox-Conyngham, chairman and chief executive of Sealink UK, said that if no answer had been received by the

deadline it would be assumed that the offer had been rejected. Sealink may return to the courts to seek further penalties against the NUS, after its legal action led last week to the union's sequestration. P&O European Ferries, with which the NUS is in direct dispute, is to return to the courts on Wednesday.

Talks between Sealink and the NUS at Acas ended in failure late on Saturday after it became clear that the NUS port committee at Dover regarded the framework agreement reached by the union and the company as insufficient.

Under the proposed deal Sealink promised to employ on temporary, casual work on two new cross-Channel ferries 450 of the

P&O Dover employees sacked as part of the dispute over operating costs and working practices. In return, the NUS would lift its secondary action against Sealink, allowing its own acquisition to be lifted in turn. In separate but related developments, the Trade Union Congress (TUC) is offering to set up a special trust fund to alleviate hardship among the seamen.

But at Dover, a mass meeting jeered at details of the deal when they were spelt out by Mr Sam McCheskie, NUS general secretary. Strikers made it clear they wanted full-time, permanent jobs for all 750 sacked P&O strikers, but Sealink looks unlikely to increase its offer.

The NUS called on Sealink to fight P&O hard commercially.

Government may end ban on imports of Norwegian gas

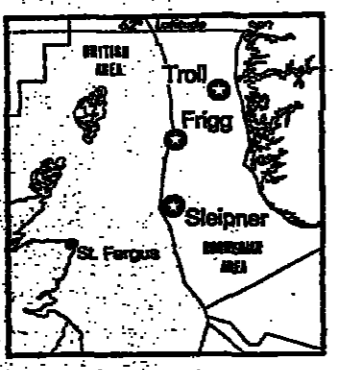
BY MAX WILKINSON, RESOURCES EDITOR

THE Government may reconsider its policy of blocking imports of Norwegian natural gas, which followed its veto three years ago of a \$30m contract for British Gas to buy the Sleipner field from Norway.

Senior ministers have begun questioning whether it is sensible for Britain to use up all its own gas during the next 20 years, after which it would probably have to start talks with Norway from a relatively weak position. Attempts by British Gas to re-open talks with Statoil, the Norwegian state oil company, have been frustrated since the time of the veto because ministers wanted to protect the development of the British sector of the North Sea.

The purchase of the Norwegian Sleipner field was agreed with British Gas but then overturned by the Treasury which feared it would put a heavy load on Britain's balance of payments and tend to weaken sterling in the late 1990s. Subsequently, however, the rise in sterling and the fall in oil prices since 1985, have made imports appear less burdensome. The issue is likely to re-open trench warfare in Whitehall, the Government's administrative centre, between those who support free trade and those who want to protect Britain's oil and gas interests at all costs.

The re-appraisal, which is an early stage, has been prompted partly by the implications of the Government's plans to privatise the 40m electricity industry in the next three to four years. In 12 years, according to an



authoritative new study by the Fridtjof Nansen Institute in Oslo, Britain's importing needs would be little changed, although the Frigg field would be exhausted. However, by the year 2010, Britain's imports of gas are expected to rise to between 34bn cu m and 40bn cu m, representing about 70 per cent of UK consumption. Norway could meet a significant part of this demand from its giant Troll and Sleipner fields, which are to be developed as part of a \$50m agreement with a consortium of European gas utilities. Statoil is anxious to sell some of its spare production capacity in the late 1990s to the UK, and British Gas would like to re-open serious talks.

Although British Gas is now a private company, it fears the Government would block any deal by refusing to grant licences for the North Sea pipelines which would be needed.

One official said recently that such a licence would be granted "over his dead body", and that licences might even be withheld for use of the existing line to the Frigg field for transporting other Norwegian gas. However, ministers appear to be taking a more liberal view. This is partly because they believe tax changes in the last Budget should allow projects in the UK's Southern Basin gas fields to compete fairly with imports, and partly because British Gas has scaled down its ambitions and now wants to import relatively smaller volumes on medium-term contracts.

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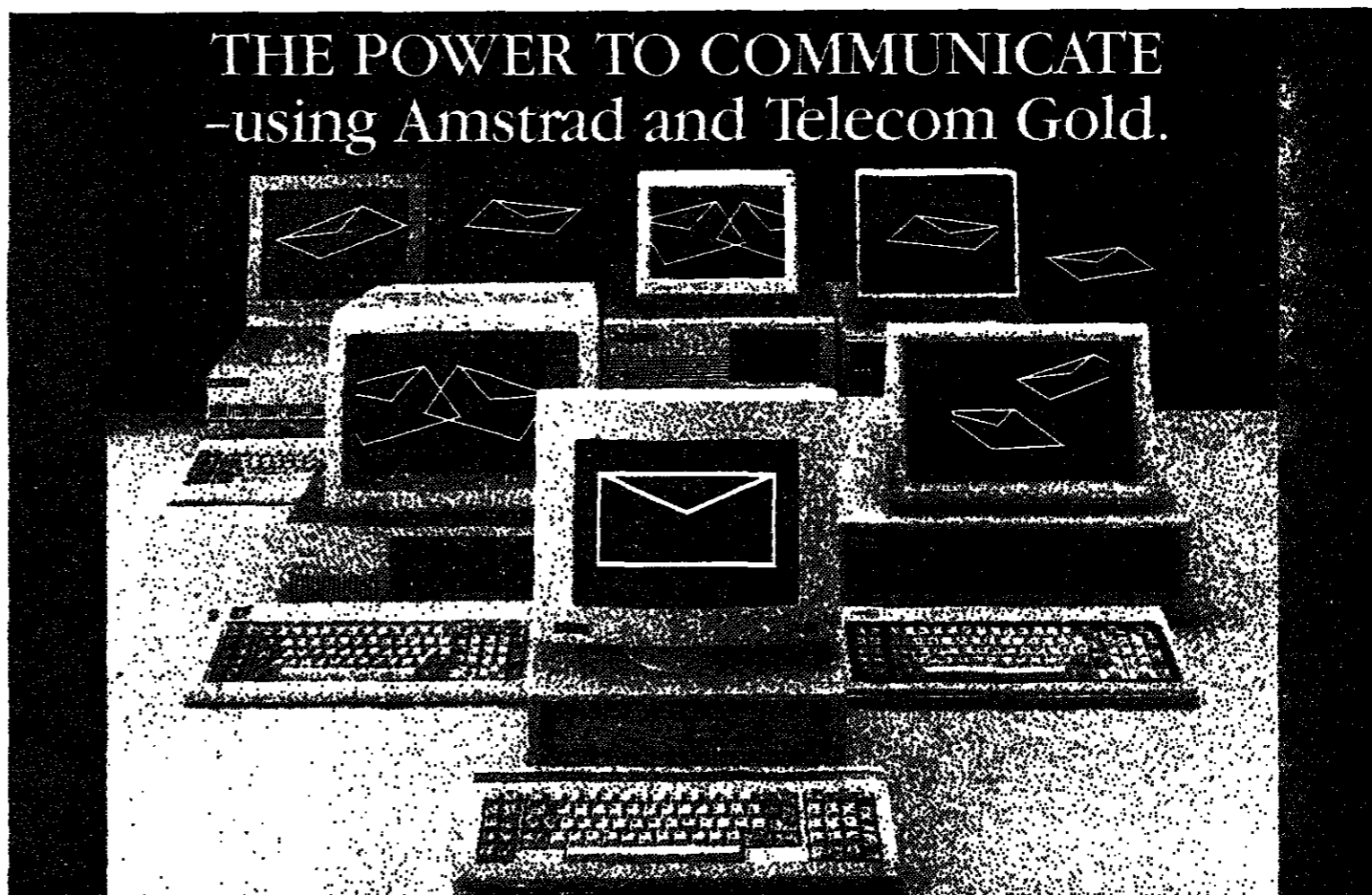
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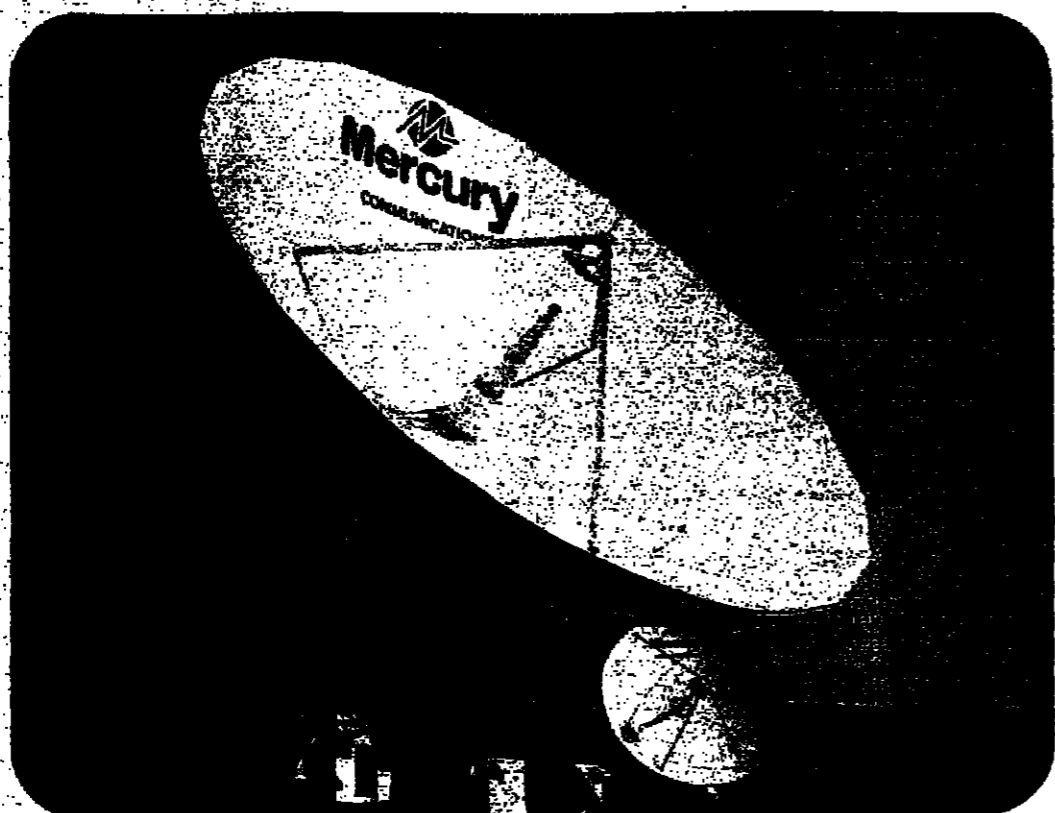
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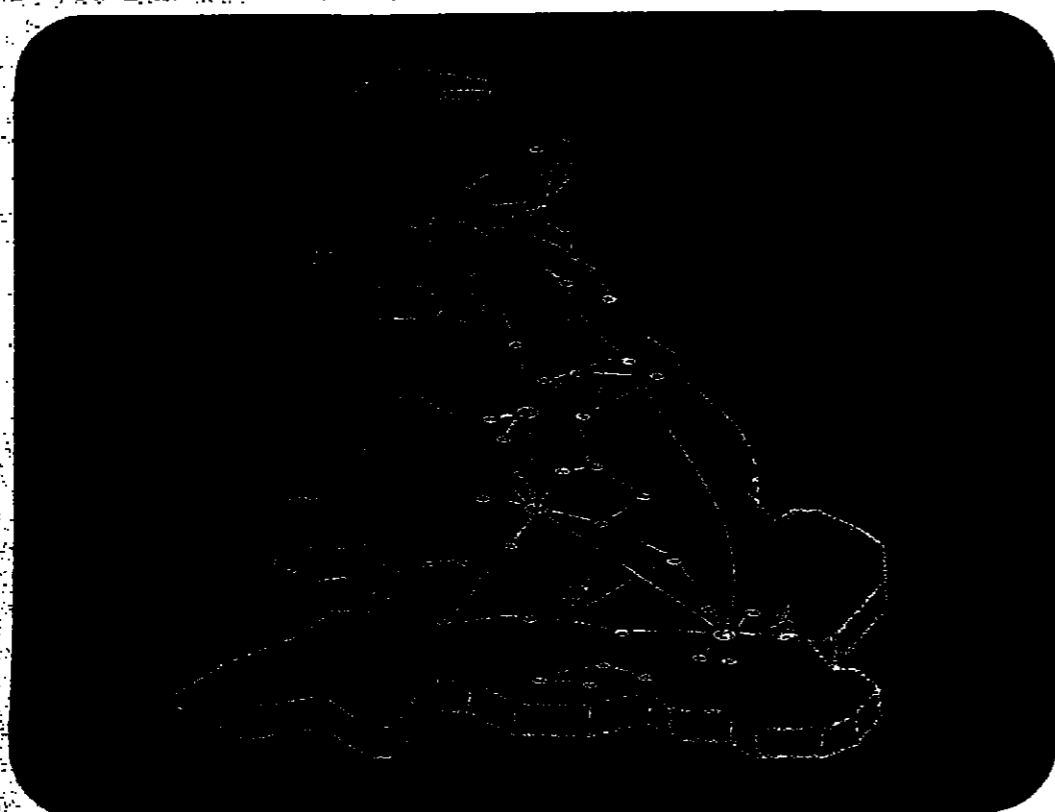
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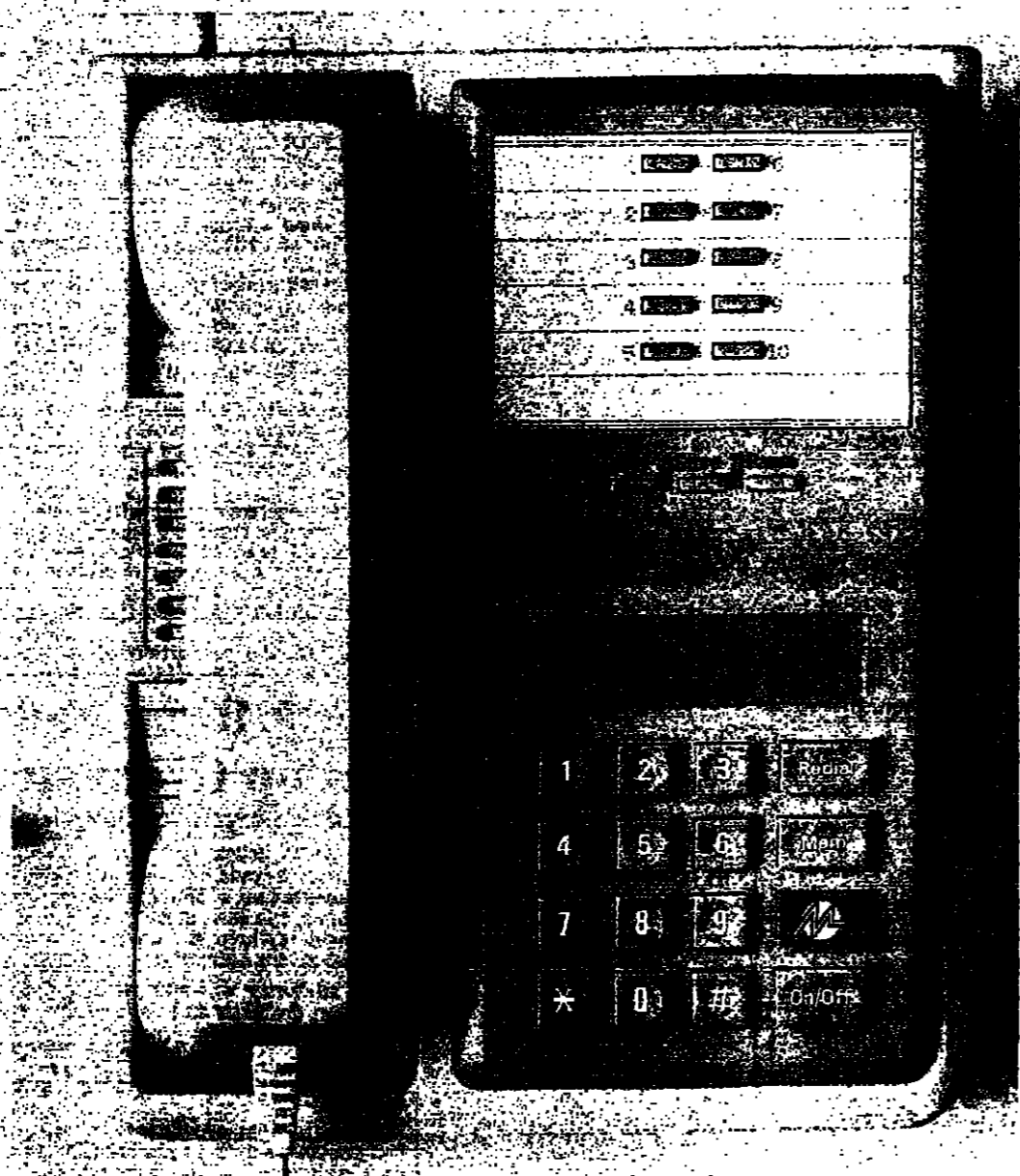
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Explaining away the US deficit



ANTHONY HARRIS in Washington

BACK IN 1981, at the dawn of Reaganomics, Mr Paul Craig Roberts came to address a gifts market conference in London. He was at that time the official supply-side adviser to Mr Ronald Reagan's US Treasury team, balancing the scepticism of Mr Regis Sipek

and the expenditure cutting of Mr David Stockman. Three of these four men are now out of office, monetarism has officially been abandoned, and the Budget never was cut. In that lost era, though, the whole team was convinced that it had the secret of economic liberation, and was anxious to evangelise. Mr Roberts was the most outspoken preacher, and was in lecture-tramping form in London. He accused the British investment community of being hopelessly stuck in the mud. What they failed to understand, he said, was that fiscal deficits don't matter. A US deficit would be a trivial down payment on the great supply-side revolution which would soon create a surge of revenue. He was practically laughing off the platform, and has been pretty lukewarm about Thatcherism ever since. He has changed his tune about deficits, though. In his recent writings he has been much concerned to explain how the US fiscal deficit came about. It seems that it was not so much a calculated down-payment as a horrible surprise. He accounts of

who miscalculated what changes from time to time. When Mr Paul Volcker was still in charge at the Fed, it was his fault: over-tight monetary policy had provoked an unnecessary and unexpected recession; now he blames an unforeseen drop in inflation, which caused revenues to fall short. The details do not matter much. Nobody outside the US believed the official US forecasts of spending and revenue at the time, even if Mr Roberts and his colleagues did; and if they thought that the deficit was important, they have had nearly six years to tackle it. It is interesting, though, that he is going to such trouble to try to explain it away. When Mr Paul Craig Roberts is a little ashamed of the deficit, it is clear that most Americans regard it as a disaster, and since the October crash it is clear that they do. Ordinary voters on phone-in programmes talk like so many

gifts brokers, and American politicians are positively obsessed with the subject. The urgency of cutting the deficit is the one point on which the two parties in the Joint Economic Committee of Congress agree in their recent report, and everyone assumes that the bi-partisan Commission which is now studying the question will recommend a pretty unpleasant cure. While finance ministers in all the other industrialised countries will certainly welcome this hair-shirt tendency, if only because they have been saying the same thing for years, it is not clear what they are worried about. Not only is the US economy doing a good deal better than most forecasters expected quite recently, but so are the European and Japanese economies. Meanwhile, the composition of US growth has improved out of recognition. Consumers are being rather cautious in their

spending, now that the demand for cars (stimulated by an endless price-cutting campaign) appears to be satisfied. This was confirmed last week in the reports from the regional Federal Reserve banks, known as the Tan Book, which is a good deal more up-to-date than the official statistics. Exports and investment are making most of the running - a combination which used to seem, to a whole succession of British Chancellors, as desirable as the Philosopher's Stone, and as unlikely to be seen in real life. As long as things are going so well, it would seem perverse to change policy drastically. Some readers may think that I am simply commending aim because it is enjoyable; but in fact there are good economic reasons for thinking that worry about the US fiscal deficit is overdue. They were spelled out in some detail in November, just when the fiscal Puritans were

claiming that the crash had proved their point beyond contention, by Professor Willem Buiter, who has done more to look beyond the crude Budget numbers to the economic meaning of deficits than anyone else. In a report on his current work, he pointed out to the Centre for Economic Policy Research that the US deficit, when measured in a consistent way, is quite normal by the standards of other countries. This is because in the US the Federal deficit is bigger than the whole public sector deficit, while in most other countries (except West Germany) it is the other way round. It is private saving which has looked low, and this does argue for some reduction in Government borrowing; but Buiter argued that this should be quite modest and gradual if the risk of a world recession was to be avoided. As far as personal saving is concerned, this is probably a passing phase; as a Governor of

the Fed pointed out to me recently, American citizens do not tend to die in debt, or fail to provide for their children. Indeed it already seems that as the American baby-boomers reach middle age, they are tending to save more. It is true that the Federal government does much saving on behalf of the US citizen through the social security system, and some analysts have argued that the projected deficit is much bigger than it looks, because the surplus of the social security trust funds is netted out of it. But what would the British deficit be, under the repeatedly prudent Mrs Thatcher, if liabilities to future pensioners were fully funded? American companies are another matter; they have never been much inclined to hoard cash, and during the take-over fever of the 1980s they have learned to regard cash reserves as a reckless temptation to bid. Their balance sheets are in

a terrible state as a result. However, Congressional sentiment is now strongly in favour of regulating the markets again, and is especially hostile to corporate raiders. If managements feel safe again, we may see a rather slow-motion replay of the great British drive to strengthen balance sheets in the early 1980s. This could have a far stronger effect on the US trade balance than any likely change in fiscal policy, and could even provoke a recession. Even those who insist that fiscal policy must be judged quite apart from its private sector context should pay more attention to how the bottom line is reached. Even if the Administration has failed to control its deficit, it can claim a repentant's credit for the improvement in economic behaviour. It has brought the dollar back to a defensible parity, and replaced Mr Regan's disastrous tax reform of 1981 with Mr Baker's rather good one of 1986. As a member of the Regan team, Mr Paul Craig Roberts might try apologising for something more important than the deficit.

INTERVIEW

First among equals

Andrew Fisher and Haig Simonian meet Alfred Herrhausen, executive chairman of Deutsche Bank

ON WEDNESDAY, for the first time in 13 years, West Germany's largest commercial bank will have one man in its top job. Alfred Herrhausen, a slim and youthful 58-year-old, will become the sole executive chairman of Deutsche Bank, having shared the position for the last three years with Wilhelm Christians, who will retire at the annual meeting. From then, Herrhausen will face the limelight alone. The bank is at pains to stress that its management board chairman are only the firm among equals on its 12-member board. But its decision to let Herrhausen continue alone reverts to a pattern not seen since Franz Ulrich had the job to himself up to 1976. Inevitably, it makes him the focus of close attention in Germany's financial and industrial scene.

He sees a greater ease and assertiveness in discussing its activities as vital for the bank in the late 1980s. "We are living in a more open society," he says. "To realise our strategy, we need the acceptance of the public and our colleagues and employees in the bank." In the past, "we have not done all that we could have done (to inform people). But times are different now." In language that might come from a consultant's manual, he adds: "We must say what we think, we must do what we say, and we must be what we say." What will that mean in practice? Even before Herrhausen takes the reins single-handedly, the bank has started to set itself apart from many of its rivals. Confirming suggestions that his unadorned ascendancy signals a change of image, he has chosen an original way to further his

based Roland Berger, a leading management consultancy, and is developing in other areas where finance and advice go together. These include property management and leisure activities such as golf, a costly sport in Germany, for wealthy individuals. But it is a possible leap into insurance which has caused the greatest stir. Leading German insurers like Allianz and Munich Reinsurance are as powerful as the banks, but more reserved. "We are still looking at this very carefully," says Herrhausen. In line with his belief in extensive thought and analysis before decisions - "it can be wrong to decide on complex problems too quickly" - a careful study about setting up an insurance is now under way, with a decision possible after the summer. With deregulation in the air and talk of freer competition in Germany, he insists that "there can't be artificial barriers" between banking and insurance. In the long run, the bank would clearly compete with the insurers, though "in the short run, we could be partners." Germany's ageing and declining population means private life insurance and pension schemes should become more important as the state sector comes under financial pressure. Preparing for 1992 is also very much on his mind. "We strongly welcome the political goal of a free European market," he says. Buying Banca d'America e d'Italia in late 1986 was "the first visible step." It also remains one of the biggest.



over, he recognises the political barriers and remains cautious about whether matters will change quickly after yesterday's elections. But the bank has done some discreet homework. "There are not many candidates to buy, but we've already looked at some interesting ones." Deutsche Bank is already fairly well placed elsewhere in Europe. In Portugal, it has plans to develop MDM, a small merchant bank, which it now controls fully. It would also like to raise its 50 per cent holding in Albert de Barry, a trade financing bank in the Netherlands, but that depends on agreement from Amro, its partner. Further expansion is also planned in the UK, notably in Scotland. What of its near 5 per cent of Morgan Grenfell, the DI merchant bank, a stake which has been seen by some as the possible starting point for a bid? "We have told Morgan Grenfell we are ready to provide any help they would like, including a participation." But he does not anticipate further developments as long as nothing changes at Morgan Grenfell itself.

In the US, Deutsche Bank, like many others, is waiting for the reform of the Glass-Steagall which prevents commercial banks from underwriting most securities. Are discussions under way with potential acquisition targets? "It is never too soon for preliminary talks," though no firm plans have yet emerged. With his extensive contacts with industry, his influential supervisory board seats at companies like Daimler-Benz and Continental tyres, and his close friendship with Chancellor Helmut Kohl, Herrhausen has the potential to become a modern version of Hermann Abs, now 86, the powerful post-war chairman of the bank and a key figure in the Federal Republic's financial and industrial recovery.

Heading Deutsche Bank is not a job that Herrhausen feels is too much for one man, emphasising also that he is working with highly qualified colleagues. But he admits he could often do with more time for his private life. A keen sportsman, he likes cycling and skiing and was once in the national hockey team.

"Of course, you've got to work hard in a job like this. But you must always enjoy the work, then it does not become a burden." He may well find the job of sole chairman more taxing, but insists now: "I don't feel that I am over-stretched, over-burdened, suffer from stress, or cannot master what I need to do." In the seven years before he reaches the retirement age of 65, Herrhausen will find it harder to limit demands on his time. Apart from his banking and industrial

and initiative in recent months. "The questions that politicians have to deal with today are extremely complex. There are no simple solutions. Some people are always upset by what politicians do and no political decisions ever get full acceptance." "Sometimes," he admits, "I wish the politicians would show a bit more courage and try to control or shape the supposed Zeitgeist (spirit of the times) rather than follow it." But on the whole, he thinks, "the performance of this Government stands up well." One step he does advocate is a lower tax burden for industry, since Germany has some of the highest rates in Europe. He also questions whether German labour costs can continue so high and whether demands for shorter hours are appropriate. But he is not pessimistic about the German economy. Nor does he think it is too inflexible, noting that talk of Eurosclerosis and Europessimism has disappeared. "I see German industry as being adequately flexible, innovative, creative, and skilful so that it can continue to play a role in world markets. German industry knows what it means to export; it has been forced to do this since the 1930s." Thus, he adds: "I don't see Germany's status as an industrial country as being in danger, citing its attention to quality, marketing, and training. While Germany has thrown up few big entrepreneurs recently, he emphasises the strength of its medium-sized businesses (Mittelstand). "There is enough innovative strength, energy, and marketing drive." But the maintenance of Germany's strong position cannot be taken for granted, especially with aggressive competition in export markets. He reckons politicians, including Kohl, are aware of this. At one time, before moving to Deutsche Bank from Westinghouse Elektricitätswerke Vestfalten (VEW), the Ruhr utility, 13 years ago, Herrhausen briefly toyed with the idea of going into business himself. But now he feels happy with his task at the bank, pointing out that the 1990s will be a fascinating time of change, opportunity and risk. "I don't miss anything." Half-jokingly, he comments: "There is nowhere higher than the top."

PERSONAL FILE

- 1939 Born in Essen
- 1955 Graduate at Cologne University
- 1962 Joined Ruhrberg in Essen
- 1965 Moved to VEW electric utility
- 1967 VEW finance director
- 1970 Joined Deutsche Bank as deputy board member
- 1971 First board member of Deutsche Bank
- 1985 Joint management board chairman of Deutsche Bank
- 1986 Sole chairman of Deutsche Bank (from May 11)

aim of developing the bank's world image. His public hints at a moratorium for some Third World debtors have already caused raised eyebrows. But of more direct significance for the bank's future is Herrhausen's belief that consultancy is the vital third element in the future alongside commercial and investment banking for a German universal bank such as Deutsche. It has already bought Munich-



THE CENTRAL Council for Education and Training in Social Work (CCETSW) last week suffered a stunning rebuff from the Government to its proposals for major reforms in the training of social workers. Under the Council's proposals, costing approximately £40m a year from 1991 onwards, most social workers would have three years' training before qualifying. The council proposes a qualifying diploma in social work (QDSW). Twenty-seven organisations had indicated to the Government their full support for a minimum period of three years' basic training in social work. Only one organisation - the National Association of Probation Officers - and a handful of individuals were opposed. Recent child abuse inquiries have identified bad practices

Reform of social work training

courses were originally devised. In legislation there have been 68 Acts of Parliament since 1972 that have significance for some aspect of social work practice. The conclusion of the authors of the study is that the training system for social workers has entirely failed to ensure that qualifying social workers know their own legal powers and duties, or that they are able to work professionally and accountably within the framework of the law. Law is only a fragment - though a basic and important one - of the vast range of topics that social workers need to cover in their training. The Government may find, however, that its own state of ignorance about the law will rebound to the advantage of social workers. Since the early part of this decade, there have been moves within the European Community for the mutual recognition of higher education diplomas. Under the impetus of last year's Single European Act and during the current West German presidency of the Council, the movement for such recognition has gathered pace. In May, 1986, the European Commission pro-

duced a draft directive on a general system for the recognition of higher education diplomas awarded on completion of vocational courses of at least three years' duration. By next month the draft will be forwarded to the European Parliament at Strasbourg for approval and will be returned to the Council in Brussels by the end of the year. The aim is to have the directive in operation by January 1, 1991. The directive is general in nature. There will be no exclusions for particular professions, although a minority of member-states still have problems about including teachers and health professions and certain other public sector activities. But the United Kingdom Government has supported the inclusion of teachers and health professions, subject only to satisfactory procedures to maintain standards. "Higher education diplomas" is defined as meaning the final qualification necessary to pursue a professional activity. The recognition of diplomas is thus related to professional, rather than academic purposes. Social work training for employment in local authority social services departments is clearly

within the directive. When the directive becomes effective in 1991, the UK will be in breach of the minimum requirement unless the three-year QDSW has been introduced. How then can the Government ensure now that, come 1991, there will be compliance with the directive. If it is argued that the directive is still only in embryo, and therefore not yet part of European law, it is sufficiently advanced in the European legislative process to be a major factor in any decision-making now relating to social work training. In giving its thumbs-down to CCETSW's proposals, the Government is exposing itself to a challenge in the courts that inadequate or no attention has been paid to the imminent impact of the council directive. The social work world is sufficiently aroused - its chairman, Professor Berrick Saul of York University described the Government's response as "derisory," and as "a wholly unsatisfactory reply to the overwhelmingly strong case for major change presented by the Council" - that recourse to the courts seems likely.

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Architecture/Colin Amery

Flavour of classicism

There is a strong Anglo-Italian flavour about architectural affairs in the capital this month. It is appropriate to begin with a look at the work of the architect Joseph Bonomi (1799-1868), whose recently re-discovered drawings are on display at the Huxley Gallery of the RIBA at 21, Portman Square until June 19.

Exploring the fascinating web of related artists, architects and patrons working in England in Bonomi's time. The most brilliant drawings in the exhibition are the perspectives of interiors. The library of Lansdowne House in London which was exhibited in the Royal Academy in 1796 and Charles Townley's Sculpture Gallery have never been seen publicly before.

In the country, and therefore less publicised at the time was the Pompeian Room for his patron Lord Aylesford at Parkington in Warwickshire. In the park at Great Packington is the strangely wonderful church by Bonomi. A cube with four towers. The exhibition does what the very best exhibitions should do and introduces a forgotten talent with original material of the highest quality.



Joseph Bonomi's The Drawing Room, Lambton Hall, Co Durham, c1800

Seen as unconventional and probably misunderstood on conservation grounds. There is, to my mind always an element of over design and confusion in Scarpa's work and that is captured and demonstrated perfectly by this exhibition.

At the Architectural Association is an exhibition on another Italian subject and a brilliantly original one. It only runs until May 22 and I recommend it highly. The subject is the Italian children's seaside holiday homes built in the 1930s.

It is interesting that it is exactly this kind of travelling of the structure and the exposure of the separate materials that makes Scarpa attractive to the younger architects and students today. They are all discovering the modern heroes of the fifties and sixties - it is fascinating to discover that the hero of the Architectural Association's is Oscar Niemeyer, the architect of Brasilia.

Sponsorship

Selling drama

Antony Thorncroft

To date the theatre has not attracted as much support from sponsors as its contribution to British artistic life merits. There are exceptions. The Chichester Festival has just received a generous £500,000 gift from local company Nissan to enable it to build a studio theatre alongside its main auditorium, and the Open Air Theatre in Regents Park gets a hefty 20 per cent of its income from sponsors.

Autumn Festival in Paris, but British arts organisations committed to contemporary music could do worse than contact these up market bag people. British Telecom is the latest company to discover social responsibility. Last week it announced a £500,000 sponsorship programme aimed to give back to the community a little of the profit it takes out.

Lady Windermere's Fan/Glasgow Citizens

Michael Cooney

In producing Oscar Wilde's first successful comedy, the Glasgow Citizens and director, Philip Prowse complete work on the trilogy of Wilde's "provocative plays and provide Mayfest with a sumptuous, dazzling classical revival.

The Windermere's London salon has an airy luxuriance and a central circular sofa covered in satinate cushions. Even Prowse himself has rarely designed a more beautiful setting, gold and white, with Louis XV chairs elegantly strewn among the cushions of camellia. Cream and lace curtains rise to a high-ceilinged roof in a room of rectangular splendour.

Paradox and antithesis were Wilde's great stylistic weapons, already refined to a stiletto sharpness and frank pungency in this text which offers such gems as "I can resist everything except temptation", "crying is the refuge of plain women but the ruin of pretty ones" and "we are all in the gutter, but some of us are looking at the stars."

incredibly by Jonathan Phillips as Mr Dumby, one of the after-hours clubmen in the brilliant third act in Lord Darrington's rooms. Prowse gives us two intervals either side of this convocation in order to create a sublime, louche, crimson environment. This transformation is miraculous. Suddenly the stage is occupied by a great hanging Persian carpet and wall-to-wall Fragonard. Women are black intruders, while Windermere and the fussy old Lord Augustus (a performance of exquisite bagginess by Robert David Macdonald) are flopped down comfortably on red sofas.

It is all played with great panache, although poor articulation nearly does yet again for Robert Gwilym. "Nowadays to be intelligible is to be found out," says Lord Darrington, a line the mysterious actor has taken too much to heart. Giles Haverall as the deeply loyal Windermere pays the price of domestic slavishness, with Wilde giving a twist of lemon and poor Arthur a crisp slap in the face for his pains.

There has been one unforeseen bonus to accrue from the International Violin Series which is being promoted by the London Symphony Orchestra. With 11 soloists on the roster there are barely enough favourite concertos and so the more adventurous of the players have been encouraged to bring into the family circle works which would generally be regarded as outsiders.

Bilson's Mozart/Elizabeth Hall

Andrew Clements

It may still be premature to assert that all the worthwhile performances in London are now to be heard on period instruments, but the balance continues to tilt ever more decisively in that direction. Malcolm Bilson's account of Mozart's B flat Piano Concerto K.595 on Thursday marked the end of one of the most significant contributions to that stylistic realignment - the series of concerts and associated recordings in which he and the English Baroque Soloists conducted by John Eliot Gardiner have prepared and performed all of Mozart piano concertos on the fortepiano.

Even in the most chronologically potent passages of the slow movement, Bilson kept the music on a tight emotional leash, allowing the orchestral woodwind to make the most affecting points, while the first movement had a limpid purity, almost uninflected at times, in which the melodic invention was allowed to unravel itself with perfect naturalness. When the finale was reached one longed for a degree of muscularity; the shaping of the rondo theme fulfilled some of those expectations.

and the cadenza, unexpectedly witty and cloudless, led the rest. Bilson had opened the concert alone, with Haydn's last piano sonata, the E flat Hob.XVI:52, thus giving the concert a double qualification for inclusion in the South Bank Centre's "End Games." It was a strange, unsettled performance, wayward in some respects, the first movement was litiged with dramatic, easily extended pauses and fierce sforzandi, and the finale built upon a bundle of differing tempi; the slow movement was unexpectedly expressive and tested the coloristic potential of his instrument to the utmost.

THE BANNER proclaiming "Welcome Back Klaus" left no doubt as to the warmth of feeling on Friday night, when Klaus Tennstedt returned to this country and his own orchestra, the London Philharmonic, after a protracted illness. This was a long-awaited event and it is difficult to imagine it being celebrated more gloriously than with this Wagner programme, which was at all points music-making on a high level.

With some Wagner specialists (one thinks particularly of Solti in his earlier years) there might be a danger that this kind of performance would sit down obstinately on each detail, but Tennstedt feels the pull of the music too strongly for that. His *Overture to Rienzi* swept the listener along more convincingly than any other I can recall, and if the *Overture and Venusberg Music from Tannhäuser* seemed too loud for too long, that was probably less his fault than Wagner's.

Accardo/Barbican Hall

Richard Fairman

studious, academic style: the orchestra is restricted to strings, harp and percussion; there is much fugal writing; and the thematic ideas are consistently earnest. And yet the feeling is of a brilliant inspiration curiously dulled, as though his music depended on excess of some kind if it is to mean anything at all.

For the Brahms Concerto after the interval a deeper, richer resonance in the violin tone was required. Even considering that Yuri Ahronovitch was leading an unusually weighty performance, Accardo's solo sounded thin and wiry, as well as unduly detached.

Tennstedt/Festival Hall

Richard Fairman

has been lost. As climaxes approach, a pulse of energy seems to shake through his whole body, as he urges his players to build the tension ever higher.

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Arts Guide

MUSIC LONDON

The Beach Chorus with the Philharmonia Orchestra. Conductor: David Wilcocks with soloists Sheila Armstrong, Catherine Wynne-Pryce, Peter Davison and Stephen Roberts performing Elgar's The Kingdom. Royal Festival Hall (Mon) (85 2817)

London Mozart Players: Conductor Jane Glover with Luigi de Filippo, violin and Jack Byrner, clarinet playing Mozart, Barbican Hall (Wed)

Royal Philharmonic Orchestra: Conductor Yuri Teytelboym, Peter Dinkov, soprano, playing Brahms, Dvorak, Festival Hall (Thu)

Novelty Orchestra Philharmonique de Radio France: Conductor Marek Janowski, Ann Murray mezzo-soprano, Robert Dick, bass. British premiere of works by William Kratt, Robert Dick and Martin Butler. Elizabeth Hall (Fri)

English Chamber Orchestra: Conductor Jeffrey Tate with Andrew Watts, piano; Schumann, Beethoven, Bartok. Royal Festival Hall (Sat)

Jules van Hussen, with soloists Jean van Zweden, violin, Ronald Brautigam, piano, and Thine van Leer, flute, presenter Adriana van Die playing Beethoven, Vivaldi, Vaughan Williams, Tchaikovsky, Saint-Saëns (Mon) Hartmut Haenschel conducting the Netherlands Philharmonic with Håkon Austbø, piano, and vocalists playing Schubert, Beethoven, Scriabin (Tue, Wed). Festival Hall (Tue, Wed)

AMSTERDAM

Concertgebouw: The Netherlands Theatre Orchestra conducted by Vladimir Jurowski. Concertgebouw (Wed) (43 47 27)

UTRECHT

Vredenburg: Hartmut Haenschel conducting the Netherlands Philharmonic with Håkon Austbø, piano, and vocalists: Schubert, Beethoven, Scriabin (Mon, Wed) Salle Pleyel (45 03 07 95)

PARIS

Ensemble Intercontemporain: Conducted by Dennis Russell-Davies, Paul Sperry, Tenor: Alesandra 3 - Maurice Kagel, Bruno Maderna, Arvo Part (Mon), Georges Pompidou, Grande Salle (42 77 12 33)

EDINBURGH

Edith Gruberova, Friedrich Balder piano; Dvorak, Brahms, Strauss (Mon) Théâtre de l'Attitude (47 42 67 27)

ORCHESTRE DE PARIS

Conducted by Daniel Barenboim: Wagner's Rheingold (Mon, Wed) Salle Pleyel (45 03 07 95)

CATHERINE COLLARD

Piano recital (Tue) Salle Gaveau (45 63 20 30)

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Saleroom/Antony Thorncroft Poignant late Van Gogh

The salerooms slip into top gear this week with major sales in London, New York, and Geneva. Pride of place must go to Christie's in New York, when on Wednesday it offers Van Gogh's portrait of Adeline Ravoux, which he painted about a month before he killed himself in July 1890.

Mlle Ravoux was just 14, the daughter of the owner of the cafe at Auvers sur Oise where the artist spent the last two months of his life. It has an estimate of up to \$15m. London can best compete with charm. Tomorrow Christie's is offering a collection of original stage designs, drawings, cartoons and costume sketches relating to Glyndebourne, which Moran Caplat, for many years general administrator at the Festival, assembled during his 30 odd years there.

TOKYO

Tokyo Symphony Orchestra: Uto Ughi (violin) Mozart, Vivaldi. Suntory Hall (Mon) (608 1010)

NEW YORK

Andiamo Piano Trio: Haydn, Schumann (Wed, 12.30, free). Juilliard Concerts at the 129th Garden Plaza, 42nd and Madison.

WASHINGTON

National Symphony: Andrew Litton conducting. Christopher Parkening (guitar); Britten, Rodrigo, Vivaldi, Rachmaninoff (Thu) Kennedy Center Concert Hall (254 3776)

CHICAGO

Chicago Symphony: Sir George Solti conducting. Vivaldi, Villa-Lobos, Haydn, Beethoven (Tue). Sir George Solti conducting. Andras Schiff (piano); Beethoven, Ives, Brahms (Thu) Orchestra Hall (688 5111)

Victor Mallet explains why organisations trying to help Africa achieve economic recovery are taking a softer line

Making the medicine more palatable

BRITAIN has Mrs Margaret Thatcher, and Africa has the International Monetary Fund. In the past decade both the Prime Minister and the Fund have prescribed monetary discipline for their respective charges. Both have been accused of cruelty and shortsightedness for increasing unemployment and undermining social services.

Children's Fund (UNICEF), a man at the forefront of the battle to give structural adjustment a more expansionary economic role and a more human face, speaks of a recent "wonderful" change in the attitudes of the IMF, the World Bank and individual governments, although he believes there is still a long way to go.

Donors have been waging a vigorous defence of their economic policies. They accuse their critics of confusing the effects of adjustment with the effects of the incompetent management which often went before. Social services are frequently on the brink of collapse when the IMF arrives. The donors also blame African governments for a lack of perseverance.

Both the IMF and the World Bank have started to soften their approaches

For the 25 or more African countries implementing donor-funded Structural Adjustment Programmes (SAPs), the benefits of this change of heart should come in the form of more donor money on easier terms and a series of special projects designed to alleviate the initial pain caused to the poor by economic adjustment.

Even within the health sector, governments are prone to yield to the traditional urban bias and spend money on large expensive hospitals, instead of on rural health care. Mr Ismail Serageldin, of the World Bank, put the problem like this: "Under the pressure of the present crisis, a number of governments have succumbed to the tendency to cut back on social spending at the basic and preventative levels, in favour of sustained spending in some other areas whose political constituencies are more powerful."

	Total debt (\$ bn)	Total debt as % of GDP	GDP growth (%)	Per capita GDP (\$)	Per capita debt (\$)
Sudan	8.3 (b)	100 (b)	1.5	220 (c)	373 (b)
Gabon	2.2	18	(3.8)	2,823	2,052
Senegal	4.7	28	4.1	699	532
Liberia	2.2	26	(2.0)	355	324
Africa	2.8	22	2.2	2,383	615
Nigeria	2.8	22	1.2	228	249
Congo	3.8	14.2	(4.0)	1,785	2,672
Ghana	2.7	21 (c)	4.1	317	188
Kenya	4.7	28	5.2	345	273
Zimbabwe	2.7	40 (c)	(2.0)	730	320
Cameroon	3.9	22 (c)	2.3	1,300	362
Zaire	8.2	10 (d)	(2.0)	74	254
Zambia	5.7	14 (e)	(2.0)	192	779
Ivory Coast	8.9 (d)	22 (e)	0.5	1,855	857

world prices for most of its commodity exports have placed formidable obstacles in the way of recovery. But the IMF, the World Bank and individual donors are making attempts to ease Africa's peculiar difficulties.

Under Mr Michel Camdessus, the IMF is imposing softer conditions and targets for rundown African economies and providing balance of payments support with longer-term standby arrangements. Increasingly the Structural Adjustment Facility (SAF) is used instead. New funds are being raised for Africa. Repayment will be over 10 years, with a 5 1/2-year period of grace to ease the repayment burden.

Lombard

Don't privatise financial services

By Michael Prowse

From: The Head of the Home Civil Service. From: Sir Norman Goldison, Permanent Secretary, Department of Financial Affairs. Dear Jack, As you know, the Government plans to privatise part or all of the National Financial Services. I am writing in an informal capacity, to express my extreme disquiet, in my opinion, the creation of the NFS was one of the finest achievements of the Attlee Government - second in importance only to the formation of the National Health Service.

best to please the organisation which has much-needed cash and expertise and holds the key to additional support from other donors. At the Khartoum conference, only a couple of academics disputed the basis of Structural Adjustment Programmes and their emphasis on agriculture, exports and improved fiscal and monetary control. Under Mr Michel Camdessus, the IMF is imposing softer conditions and targets for rundown African economies and providing balance of payments support with longer-term standby arrangements.

Letters to the Editor

Nuclear risks and rates of return

imposed on the privatised electricity industry than on the characteristics of its technology. If so, it is perfectly possible for the required rate of return on nuclear projects to be closer to the risk-free rate of return than to the return earned on the market portfolio.

Joining forces on City rates

From Mr C. Douglas Woodward. Sir, I agree with Mr Martin Severn (Letters, April 27) that a 50 to 60 per cent rise in business rates over the next five years is a forbidding prospect and totally undesirable.

Meanings and usages

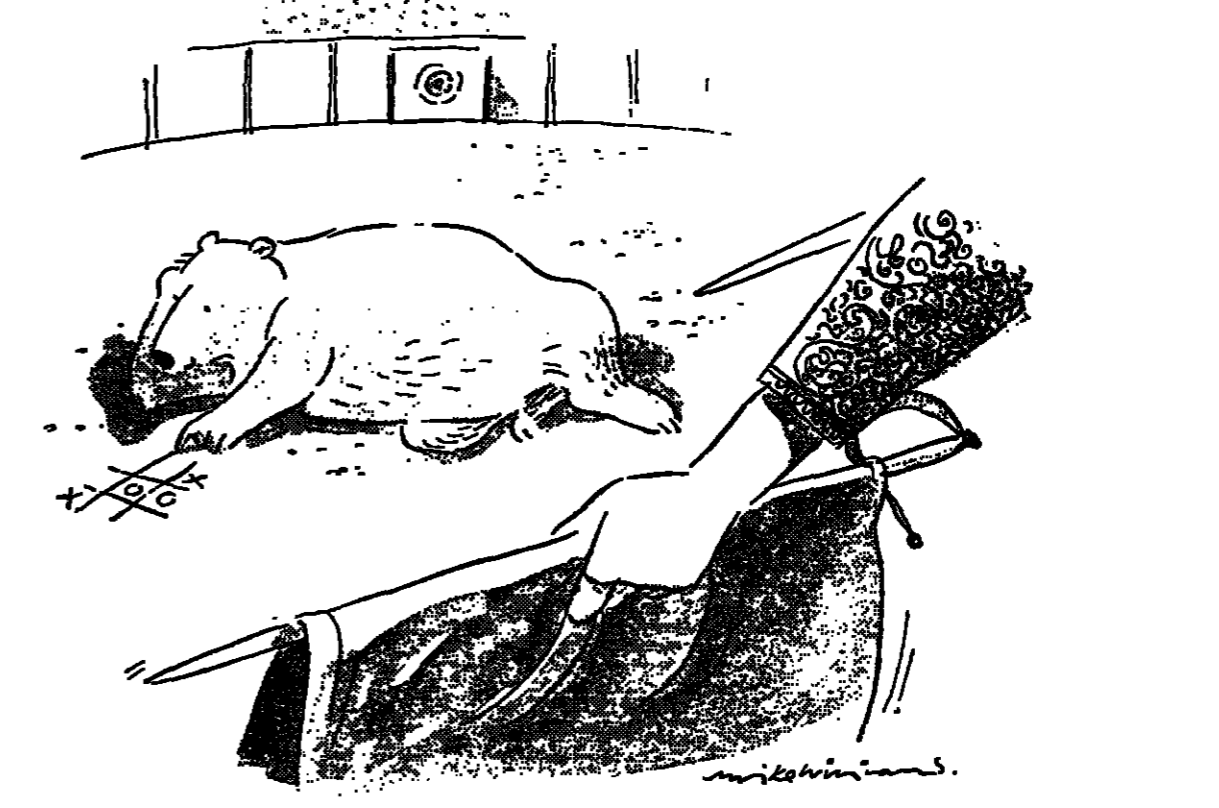
From Mr A.E. Meadowscroft. Sir, Mr A.W. Mallinson (Letters, April 29) questions the use of the words slow and skew. He should have noted the source (New York) of the report in which they appeared and consulted an American language dictionary, available in many UK public libraries.

Anglo-Saxon etiquette

From Mr David Barron. Sir, I much enjoyed Jean-Louis Barroux's recent perceptive article on French business etiquette (April 25) and Mr de Bouillane de Lacoste's letter (3 May).

'The Budget changes have aggravated an anomalous aspect of CGT'

From Sir Anthony Jacobs. Sir, Once again the Chancellor is to be congratulated upon the restructuring of another element of taxation, namely capital gains tax (CGT). One must agree that it is more equitable for CGT rates to mirror those of income tax.



What does this bear have in common with a bull?

In reality, very little. Bulls tend to follow the herd blindly. Charging ahead without reflection. Hardly the qualities you would want from your international asset manager in today's turbulent markets.

JB Co B

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FINANCIAL TIMES

Monday May 9 1988

ANKER Wiring Systems Specialists

Deborah Hargreaves on Wall Street

Japanese opt for the Windy City

JAPANESE brokerage houses are moving to Chicago to hedge their phenomenal investments in US Treasury bonds...

Futures and options are new concepts for Japanese investors and their potential in these markets is as yet largely untapped...

Until fairly recently, Japanese investors' access to Chicago's futures was limited by restrictions on participation in foreign markets...

In contrast to the rest of the industry - which has been reducing, or at best freezing, its hiring policy...

The firm has also applied for clearing membership in the Chicago Mercantile Exchange...

Because options are so new to Japanese investors, they will probably just experiment with them for about a year...

Mr Mori agreed: "Needless to say, we will be very competitive when dealing with Japanese clients..."

Nikko is developing its own computerised system for use in the next three to six months...

Gdansk shipyard workers face removal by force

BY CHRISTOPHER BOBINSKI IN WARSAW AND NANCY DUNNE IN WASHINGTON

TALKS AT Poland's strikebound Gdansk Lenin shipyard ended in an acrimonious ultimatum last night...

This was taken to mean that the estimated 1,000 or more workers holding out in the shipyard will be removed by force by state police...

Mr Piotr Konopka, an aide to Solidarity leader Mr Lech Walesa, said negotiations yesterday lasted only one hour...

It's going to be an interesting and important night ahead of us. It's a withdrawal (of previous promises) and a return to blackmail and ultimatum...

The ultimatum came after a warning by the US that American support of Poland's economic recovery plan was now "in jeopardy"...

Mr Whitehead said the US had been planning "to take a constructive attitude" supporting Poland in its dealings with the International Monetary Fund...

The move came as Mr Kazimierz Barcikowski, a senior party official, saw Cardinal Joseph Glemp, the Church leader...

On Saturday night the Gdansk strikers rejected an offer of guarantees of safe conduct and a 15,000 zlotys-a-month pay increase...

The Church was angry at the failure of its previous mediation effort in Krakow when it in effect demobilised the strikers hours before the assault...

Over the weekend there were reports of detentions throughout the country more than 100 Solidarity activists and opposition supporters...

Yesterday, Cardinal Glemp warned the authorities against provoking unrest and the people against starting a revolution...

US acts to widen share of Manila's aid burden

By Stewart Fleming in Washington

THE REAGAN Administration is trying to put together a multi-billion dollar package of financial aid for the Philippines...

However, some officials discounted reports that Washington was seeking commitments of \$150m over five years from these sources, saying that such a figure was "unrealistic"...

The move appears to represent an important initiative by Washington to share the burden of supporting Western interests more widely among its allies...

Monetary officials in Washington say the figure of \$10m over five years - cited in a report in the Washington Post daily newspaper yesterday - would come mainly from commercial banks and US allies...

Other officials questioned whether such a sum could be absorbed by the Philippine economy and suggested that a total nearer \$5m might be envisaged.

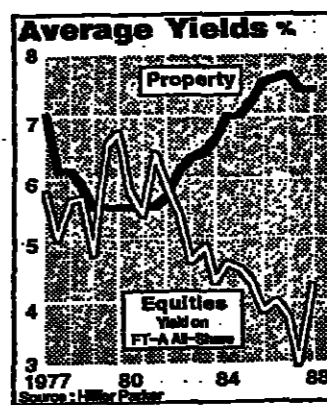
There has been a persistent undercurrent of concern in Washington about the stability of President Corason Aquino's Government...

The US and the Philippines are finally reviewing the arrangement under which Washington pays \$10m a year for the use of two of America's most important military installations in the Pacific - the Clark Air Base and the Subic Bay Naval Base.

THE LEX COLUMN

Properties stand as equities fall

One of the biggest surprises about the October 19th global stock market crash is that the event has had virtually no impact so far on the world economy...



Equities and comfortably ahead of inflation, but rents are likely to grow faster than company dividends for the next couple of years.

The potential worry about property is that any recession will result in lower demand for space, and this in turn will lead to a slowdown in rental growth...

To date, there is little evidence that this has happened to any large extent. In the world's leading financial centres...

run, they are uncomfortably aware that the disclosure of Land Securities' net asset value - due on May 18th - could make them look foolish.

Direct investment After several years of under-performance, direct property investment by UK institutions began to pay off handsomely in 1987...

According to WM Fund, which monitors pension fund performance, the total return on property came to 19.4 per cent last year, compared with 7.1 per cent in equities...

The surprising buoyancy of property markets around the world after the crash and the strong divergence in performance relative to equities pose a serious dilemma for UK fund managers...

Property shares

The story is much the same in many of the smaller regional financial centres. In Hong Kong prices of industrial property and luxury residences fell by around 10 per cent in the early weeks after the crash...

Clearly, fears that last October's Crash would severely damage property markets have been too far-fetched. Not only are average yields of 7.4 per cent still almost double the returns on

Sears sells UK store chain and unveils disposal of US shoe unit

BY CLARE PEARSON IN LONDON

SEARS, the UK stores, betting and footwear group, has sold Lewis's, the department store chain, for about \$74m (\$133m) cash as part of its strategy of concentrating on speciality retailing.

Sears also said yesterday that it was selling the loss-making US Butler footwear chain to its management for about \$50m.

Mr Geoffrey Maitland-Smith said Sears did not want the distractions of underperforming businesses while it concentrated on developing its core footwear and clothing chains...

Seiffreds, the profitable London department shop, will now be Sears' only remaining department store interest. It was primarily for Selfridges that Sir Charles Clore, Sears' founding father, originally bought Lewis's 26 years ago.

The sale of Lewis's takes the form of a "bought deal", with Midland Montagu, the investment banking arm of Midland Group, fully underwriting the entire financing requirement in the first instance.

But Sears' only other US interest, the Miss Erika women's wear wholesaler has been profitable and the company has no plans to sell it, Mr Maitland-Smith said yesterday.

The Al-Fayed family, which owns House of Fraser, bought an 8.3 per cent stake in Sears from Bell Group of Australia at the end of last year. This is viewed by the company as friendly.

Analysts' forecasts for Sears' results for the last financial year range between about \$280m and \$245m, against \$212m in the previous year.

found it difficult to adapt its management techniques to the US market. During the last financial year sales and trading losses amounted \$160.5m and \$8.2m.

Sears will receive \$40m from completion of the Butler management buy-out and \$10m on a deferred basis.

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Mitterrand triumph

Continued from Page 1

Despite Mr Mitterrand's victory, the country remains on tenterhooks over whether the presidential election will be followed by general elections. President Mitterrand has repeatedly indicated that he would seek to govern with the existing National Assembly, without calling immediate general elections.

Within the next few days he is expected to appoint a prime minister, who would then form a government. Mr Mitterrand has left open the possibility that the prime minister might not be a socialist, and indicated explicitly that the government could well include non-socialists and even people from outside the political world.

The names most popularly touted for the premiership include leading figures on the right of the Socialist Party, who could be counted on to build bridges both with the centre of the political spectrum and with the world of business.

Mr Mitterrand's dilemma is the difficulty of steering a parliamentary course between the centrist and the ultra-right.

Champagne and canapés

Continued from Page 1

Mr Mitterrand had won a landslide and was close to the result returned for General de Gaulle in 1958. That year, Mr Mitterrand had stood in his first of his four presidential attempts polling nearly 45 per cent. In his 1981 victory against President Giscard d'Estaing he scored 51 per cent.

At seven o'clock, Mr Lech again addressed the crowd. The crowd was firmly set at 54-46 for Mitterrand. He also disclosed the findings of the first projections of the other major French polling organisations.

They all said the same thing. President Mitterrand had been elected for a second seven-year mandate and had inflicted a severe defeat on Mr Jacques Chirac, the Gaullist EPR prime minister who had flung everything he had in a feverish campaign to beat Mr Mitterrand.

Even the dramatic finale of the election, with the release of the three French hostages in the Lebanon and the events of New Caledonia, did not help Mr Chirac recoup the ground he lost dramatically during the first round when he polled just under 20 per cent and saw the National Front of Mr Jean Marie Le Pen score 14.4 per cent.

Before the computer projections were made public on television at eight o'clock the

crowd at the Meridien was not allowed to leave the hotel basement until eight o'clock nor allowed to go near a telephone the first instant political analysis of the results were flying around the huge rooms.

For Mr Chirac and the mainstream French right, the results are a disaster. Mr Chirac's political future is now under threat and he will have to fight to maintain his position as the leader of the French right which risks strongly of splitting up in three pieces in coming months.

The first projections also showed that 53 per cent of the electorate under the age of 35 voted for Mr Mitterrand, another 53 per cent of people between 35 and 59 voted for Mr Mitterrand.

Mr Chirac made his best score with voters aged 60 and over, polling 56 per cent in this age group. Mr Mitterrand's landslide victory also means that many centrist voters who had supported him in the first round Mr Raymond Barre, the former right wing prime minister, did not vote for Mr Chirac in the second round.

But the pundits and guests at the Meridien last night said that the biggest risk now was to see Mr Le Pen gain further ground as a result of Mr Mitterrand's strong score last night.

World Weather table with columns for location, temperature, and other weather data.

SPD in landslide victory

Continued from Page 1

Mr Barschel committed suicide in Geneva last October after he was forced to resign, and a parliamentary investigation has since shown that allegations of his plot against the SPD were true.

The defeat deals a blow for Mr Gerhard Stoltenberg, the Bonn Finance Minister and chairman of the CDU in Schleswig-Holstein since 1971. Mr Stoltenberg, accused during the Barschel affair of not keeping tight enough control over the state, now risks a further erosion of his political influence and credibility. He admitted last night that his party had been "deeply affected" by the Barschel scandal.

Advertisement for Hampshire Development Association featuring three properties: BRACKNELL (£7.15 sqft), READING (£6.85 sqft), and SOUTHAMPTON (£4.60 sqft). Includes contact information and a map of Hampshire.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday May 9 1988

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EUROCREDITS

Flexibility across the board despite interest rate doubts

ALTHOUGH DOUBTS about rising interest rates plague the world's bond markets, the international bond market continues to show itself able to provide flexible finance for a broad group of borrowers.

Among them last week was First Interstate, the US west coast bank, which is raising a three-year \$400m credit through Credit Suisse First Boston.

It carries a facility fee of 7% basis points, rising to 10 basis points after 90 days cumulative usage.

The margin over London interbank offered rates (Libor) is 6% basis points, and utilisation fees start at 3% basis points if more than one-third used, and 6% basis points if more than two-thirds drawn. The facility will replace bilateral bank credit lines.

US bank holding companies are not much in favour these days, but First Interstate, rated double-A, is reckoned as one of the best. The terms are not generous, but the short maturity and bank relationships should carry it.

CSFB has also launched its \$200m financing for Sora Finans, finance subsidiary of the big Swedish forest products group.

It has an initial five-year maturity, with an option to extend it for a further two, and pays a facility fee of 5 basis points for years one and two, and 6% basis points for years three to five. A

margin of 6% basis points is payable, with a 7% basis point utilisation fee if more than half drawn.

County NatWest has been mandated by Broken Hill Holdings, the Melbourne-based mining and paper group, to arrange a \$150m, five-year note issuance facility. It carries a 9 basis point underwriting fee, and a margin of 12% basis points, plus a further 7% basis points on any amount drawn over \$50m.

Milteconsar, the group of Italian agricultural lending agencies, is said to be seeking funds, with a launch of a deal imminent.

Terms could not be confirmed with the lead managers, although some brokers outside the group were looking for a L400m 10-year deal, with a 10 basis point commitment fee, and a margin split

EUROMARKET TURNOVER (\$m)

Primary Market	Strapshots	Gov	FN	Other
US\$	350.3	4.4	418.0	6,393.7
Yen	1,845.3	193.3	52.8	10,215.3
Other	1,545.4	28.3	120.8	712.9
	4,362.4	25.6	658.3	667.8

Secondary Market	Gov	FN	Other
US\$	12,118.9	1,246.9	6,856.8
Yen	12,561.4	1,773.1	4,864.9
Other	17,822.9	1,647.5	3,887.1
	22,379.3	1,209.3	4,873.7

Week to May 5, 1988	Gov	FN	Other
US\$	10,857.9	21,922.4	32,710.3
Yen	10,174.0	29,817.6	39,923.6
Other	22,257.0	2,742.8	47,959.9
	24,468.3	53,269.0	57,737.5

Source: AIBD

between 15 and 18% basis points. A group of five Italian and two Japanese banks were also said to have been awarded the mandate.

The world of aircraft finance stirred last week, after Mr Harry Goodman's Air Europe said it would spend \$1.4bn over the next five years on 22 medium-range Boeing 757-200s and eight short-range 737-400s.

The aim is to buy, not lease, the aircraft but there was no word on how the finance would be put together.

A \$20m financing for British Airways has gone into syndication. Underwritten last summer, the financing will support the purchase of Boeing 767-300s, for short to medium haul routes.

The terms on this financing, being arranged by National Westminster, Chemical and Mitsubishi, have not been disclosed. However, it certainly carries a long maturity - 20 years was being talked of last summer - and very fine pricing.

Bankers often remark on the tortuous negotiations needed to secure a loan mandate with Indian state enterprises. A \$150m, 10-year loan for state-owned Air India seems to be proving no exception.

According to a Reuters report from Hong Kong, international banks are being asked to requote their pricing for the credit. One banker was quoted as saying:

"After nearly two months of hard work, we are now back to square one."

National Westminster is in the market with a refinancing for Pakistan International Airlines of a \$91.75m five-year tax-spared loan it signed two-years ago, which carried a margin of 7% point. The new credit is for \$33m over seven years, but its terms have not been released.

Guardian Royal Exchange doubled the size of its sterling commercial paper programme to \$150m, and Barclays de Zoete Wedd has arranged an extra \$75m five-year back-up facility.

Stephen Fidler

Henkel and Colgate set to abandon venture

By George Graham in Paris

HENKEL of West Germany and Colgate-Palmolive of the US are expected to announce soon that they are abandoning their planned joint venture to produce washing liquids and detergents in France.

The joint venture would have brought together the two largest detergent companies in the French market, and because of its scale had been referred to the French competition council.

Although the council has not yet delivered its verdict, the two companies are understood to have revised their plans in anticipation of an unfavourable ruling.

The two companies announced in September that Colgate would take a half share in Lesieur-Cotelle, the household products company it had just bought from the French foods group St Louis.

The joint venture would manufacture all Cotelle's range, with Colgate and Henkel dividing the product range between them for sales and distribution.

The original agreement gave Colgate Cotelle's bleach, household soap and window cleaning products, while Henkel was to market its washing-up liquids, household cleaners and fabric softeners.

Both groups are already leaders in the French cleaning products market, and the addition of such well-known brands as La Croix and Mir was thought to give them together up to 75 per cent of the market in some household product areas.

Neither company would comment, but details of a new plan, dividing Lesieur-Cotelle between Henkel and Colgate without the joint venture on the manufacturing side, are expected to be presented to trade union representatives next week.

Dominique Jackson

INTERNATIONAL BONDS

New issues fail to inspire confidence in Eurodollar sector

AGAINST a less than reassuring background of nerves about inflation and interest rates, seven borrowers raised a combined \$1.4bn in the Eurodollar bond markets last week.

However, far from signalling any improvement in the dollar's still tarnished image, the character of the issues reinforced market perceptions that the sector is still extremely fragile.

The eclipse of the dollar has been one of the most significant developments in the Eurodollar markets in the past few years. As Mr Don Roth, treasurer of the World Bank, pointed out last week, a recovery in the fortunes of the US currency would undoubtedly engender a recovery in the Eurodollar sector.

Eurobond market turnover figures for 1988 show activity in non-dollar currencies significantly surpassing that in dollar bonds for the first time.

In the first quarter of this year, dollar-denominated bonds accounted for 29 per cent of total new issue volume, barely changed from the record low of 28 per cent in the previous quarter.

An improvement in the dollar's fortunes seemed further away

than ever this week, following comments by Mr Alan Greenspan, Federal Reserve Board chairman, that rather than aiming to stabilise the US unit, the Fed's primary objective is to avoid a complete dollar collapse.

Last week saw the resurgence of fears that global interest rates are headed upwards and prompted several borrowers into issuing new dollar deals to lock into cheap funds before an anticipated Fed tightening of monetary policy.

Dealers pronounced that the appearance of a four-year \$300m bond for International Business Machines was a sure sign that rates were poised to rise, given the borrower's past issuing habits.

Syndicate managers said that last week's crop of deals graphically illustrated that present market nerves meant that finely-tuned pricing - matching spread to borrower - was more important than ever for the Eurodollar sector.

Although market undertone was decidedly bearish all week, high levels of dollar liquidity among potential institutional investors mean that an accurately pitched issue will still find reasonable demand.

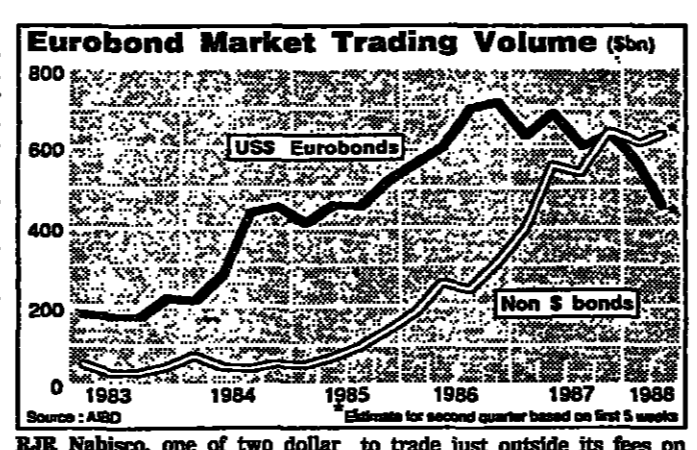
The week's first and long-anticipated offering was Banque Paribas Capital Markets' seven-year \$250m deal for Nippon Telegraph and Telephone, cited by several syndicate managers as one of the few names which could have made a success of such a long issue right now.

The issue came with a characteristically generous 69 basis point spread over Treasuries and a testament to its popularity was the fact that it was still trading within fees late on Friday, in spite of a dollar bond sell-off.

The other issue on Tuesday was also a \$250m deal, a three-year bond for Ford Motor Credit. Goldman Sachs led the offering, which dealers felt suffered somewhat by following Merrill Lynch's three-year \$300m issue for General Electric Capital Corporation the previous week.

Ford's double-A credit and the 57 basis point spread at launch were thought to fall between two stools - not quite classy enough to come to the market at such a margin. The deal was manfully supported but by the end of the week had slipped to trade outside its fees.

A \$100m three-year deal for



RJN Nabisco, one of two dollar bonds through UBS Securities last week, was the surprise of the week. A lack of enthusiasm about the borrower's status as a single-A rated US corporate was compounded by unhappy memories of the company's last disastrous foray into the market last year.

A rival syndicate executive commended the sensible pricing, a 70-basis point spread at launch, which, he said, compensated for the apparent negative aspects of the deal.

Late on Friday, the deal slipped

to trade just outside its fees on the back of the softer Treasury market.

There was general market excitement when IBM's four-year deal finally surfaced after reported competitive bidding for the mandate.

At an initial margin of 37 over Treasuries, "tight but right" was one comment from a syndicate manager at a house not involved in the deal.

Although the computer group is another top-rated credit whose name is thought to ensure excellent demand for any deal, dealers

said that some accounts had initial problems with the lack of a direct parent guarantee for the bond, which was issued through a Netherlands-based financing subsidiary.

However, the bond is backed by a support agreement from IBM World Trade and is fully expected to be well-placed, although the lead manager did concede that the bearish tone of the secondary markets had slowed demand somewhat.

Bankers Trust International and Swedish Export Kredit astounded the market by joining forces to bring a one-year \$200m issue only days after Kidder Peabody had launched a practically identical deal for the self same borrower.

Most of the market is still mystified by these novel one-year maturities, which appear to have neither the liquidity of a US Treasury bill nor the obvious yield advantages of a deposit.

SEK reputedly achieved a low cost of funds with the first one-year bond but managed to get even better rates with the second, which BTI said was not a conventionally swapped issue.

The deal also had a marginally more attractive absolute yield at

This announcement appears as a matter of record only.

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6th April, 1988

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NEW ISSUE April, 1988

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Icahn poised for control of TWA

MR CARL ICAHN, the New York takeover specialist, is poised to gain complete control of Trans World Airlines...

of the airline, will receive the \$20 a share in cash but, in place of the bond, he will receive a mixture of common and preferred stock...

Citicorp sells fund managing offshoot

BY ROBERT GIBBENS IN MONTREAL. CITICORP has sold its domestic institutional investment management business to USF&G...

Merieux expected to return with modified bid for CDC

BY ROBERT GIBBENS IN MONTREAL. INSTITUT MERIEUX, a biotech subsidiary of France's Rhône-Poulenc, is widely expected to come back with a modified bid for CDC Life Sciences...

Imasco, the Canadian financial services, fast-food, retailing and tobacco products group, posted higher earnings in the first quarter. Net profit was C\$44.6m (US\$36.2m) or 34 cents a share...

Noranda's earnings rebound to C\$129m

BY OUR MONTREAL CORRESPONDENT. NORANDA, Canada's largest integrated resource group, rebounded in the first quarter because of soaring profits from its forest products subsidiaries...

The climb in the Canadian dollar over the past 12 months has reduced Noranda's earning power by about C\$100m after tax on an annual basis, since a large proportion of its resource products are exported to the US and around the world.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, Amount \$m, Maturity, Av. life years, Coupon %, Price, Bank issuer, Offer yield %. Includes sections for US DOLLARS, CANADIAN DOLLARS, AUSTRALIAN DOLLARS, DEUTSCH MARKS, LUXEMBOURG FRANCS, SWISS FRANCS, DANISH KRONER, and YEN.

Repap plans C\$500m expansion

BY OUR MONTREAL CORRESPONDENT. REPAP ENTERPRISES, a publicly held pulp and coated paper producer, is going ahead with a C\$500m expansion plan at Newcastle, New Brunswick.

Irish Life pays \$30m for Iowa insurance company

BY ERIC SHORT IN LONDON. IRISH LIFE, the largest life assurance company in the Irish Republic, is paying \$30m cash to acquire Iowa-based Inter-State Assurance from Central Life as part of a plan to expand in the US.

Other banks which have left the field include BankAmerica and Manufacturers Hanover, both because of their requirements to rebuild their battered finances.

Bang & Olufsen defensive move

BY HILARY BARNES IN COPENHAGEN. BANG & OLUFSEN, the high-end equipment and TV set maker, has secured itself against possible takeover by an outsider.

Mr Vagn Andersen, chief executive, said the family wanted to ensure the company stayed under Danish control.

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NOTICE OF MEETING

Shareholders are hereby informed that an Ordinary General Meeting will be held at the Palais de Langres (Salle Havane), Paris at 3 pm on Tuesday, 31st May, 1988 to consider the following agenda:

- Presentation of the reports to the Board of Directors and of the Statutory Auditors;
- Approval of the agreements as per article 101 of the French Company Law of 24th July, 1966;
- Approval of the Company's accounts for the year ended 31st December, 1987 and giving final discharge to the Board of Directors;
- Appropriation of the profit and deciding the dividend;
- Renewal of the appointments of members of the Board of Directors;
- Renewal of the authority granted to the Board of Directors to deal in the Company's shares on The Stock Exchange;

All shareholders will be entitled to attend the Meeting, regardless of the number of shares held. To be entitled to attend or to be represented at the Meeting: - holders of registered shares must be recorded in the company's share register at least five days before the date of the Meeting;

- Lazard Frères et Cie, 121 boulevard Haussmann, 75008 Paris, FRANCE.
Crédit Lyonnais, 19 boulevard des Italiens, 75002 Paris, FRANCE.
Banque Paribas, 3 rue d'Antin, 75002 Paris, FRANCE.
Banque de Neufize, Schlumberger, Mallet, 3 avenue Hoche, 75008 Paris, FRANCE.
Crédit Industriel et Commercial de Paris, 66 rue de la Victoire, 75009 Paris, FRANCE.
Société Générale, 29 boulevard Haussmann, 75009 Paris, FRANCE.
Banque Transatlantique, 17 boulevard Haussmann, 75009 Paris, FRANCE.
Crédit du Nord, 6 et 8 boulevard Haussmann, 75009 Paris, FRANCE.
Société Lyonnaise de Banque, 8 rue de la République, 69009 Lyon, FRANCE.
Banque Nationale de Paris, 16 boulevard des Italiens, 75009 Paris, FRANCE.
Mutuelle Industrielle, 55 rue la Boétie, 75008 Paris, FRANCE.
Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, FRANCE.
Lombard Odier et Cie., 11 Cornaterie, Geneva, SWITZERLAND.
A. Sarasin et Cie., 107 Froiestrasse, Basle, SWITZERLAND.
J. Vontobel et Cie., Bahnhofstrasse 3, Zurich, SWITZERLAND.
Banque Worms, 45 boulevard Haussmann, 75009 Paris, FRANCE.
Banque Dernachy et Associés, 223 rue Saint Honoré, 75001 Paris, FRANCE.
Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT, ENGLAND.

Any shareholder wishing to attend the Meeting in person should request an admission card from one of the banks listed above. Forms of proxy should be lodged with the Company at least five days before the date of the Meeting. Another person may only represent a shareholder at the Meeting if he is himself entitled to attend the Meeting, or is the spouse or legal representative of the shareholder.

Copies of the resolutions to be submitted to the shareholders at the Meeting may be obtained from the offices of Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT.

Le Conseil d'Administration

This announcement appears as a matter of record only.



RANKS HOVIS McDougall PLC

£250,000,000 MULTI-OPTION FACILITY

incorporating a £160,000,000 STANDBY CREDIT

Arranged by BARCLAYS de ZOEETE WEDD

Senior Lead Managers

- Barclays Bank PLC, Midland Bank plc, Lloyds Bank Plc, National Westminster Bank Group

Lead Managers

- Banque Nationale de Paris, London Branch, The Mitsubishi Bank, Limited, Crédit Lyonnais, London Branch, Rabobank Nederland, London Branch, Westdeutsche Landesbank Girozentrale

Managers

- Bank of Scotland, The Sumitomo Bank, Limited, Den Danske Bank, The Toyo Trust and Banking Company, Limited, TSB Scotland plc

Tender Panel Members

- Amsterdam-Rotterdam Bank N.V., Banca Nazionale del Lavoro, London Branch, Bank of Scotland, Banque Nationale de Paris, London Branch, Baring Brothers & Co., Limited, Crédit Lyonnais, London Branch, The Dai-ichi Kangyo Bank, Limited, First Republic Bank Dallas, N.A., The Industrial Bank of Japan, Limited, Midland Bank plc, Morgan Grenfell & Co. Limited, National Westminster Bank Group, The Sanwa Bank, Limited, Swiss Bank Corporation, TSB Scotland plc, ANZ Merchant Bank Limited, Bankers Trust Company, Banque Indosuez, Barclays Bank PLC, Bayerische Hypotheken- und Wechsel-Bank AG, Credit Suisse, Den Danske Bank, Hambros Bank Limited, Kreditbank N.V., London Branch, The Mitsubishi Bank, Limited, Morgan Guaranty Trust Company of New York, Rabobank Nederland, London Branch, The Sumitomo Bank, Limited, The Toyo Trust and Banking Company, Limited, Union Discount Company Limited, Westdeutsche Landesbank Girozentrale

INTERNATIONAL CAPITAL MARKETS

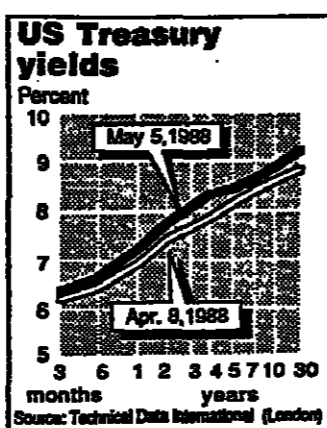
A \$50bn dilemma for Japanese banks

By David Lascelles, Banking Editor
JAPANESE BANKS may require up to \$50bn of additional equity in order to comply with the proposed international capital rules which come into force in 1992.

US MONEY AND CREDIT

Rush of tax receipts will aid bond auction

THIS WEEK, the US Treasury will auction \$26bn worth of three-year, 10-year and 30-year securities.



174,000 when some bears were talking of a rise of \$100. The market rallied for a minute but then was deflated by a string of depressing ancillary statistics.

In testimony before Congress last week, Mr Alan Greenspan, the chairman of the Federal Reserve Board, appeared to indicate that unemployment could fall further without pulling an inflationary trigger.

fully discount snugging to 7 per cent.

The following economic statistics are due for release this week. With them are median forecasts of a group of economists surveyed by Money Market Services of Redwood City, California.

Retail sales for April, due on Thursday at 8.30 am. These are expected to be unchanged after a strong 0.8 per cent rise in March.

The forecast ranged from down 0.7 per cent to up 0.7 per cent. Producer Price Index for April, due on Friday at 8.30 am. Prices of finished goods are expected to have climbed 0.4 per cent after the 0.6 per cent increase in March.

The range of forecasts runs from a decline of 0.3 per cent to an increase of 0.6 per cent.

Business inventories for March, due on the same day at 10 am. These are expected to have climbed 0.2 per cent in March after a 0.6 per cent increase in February.

According to Mr Philip Braverman of Irvn Securities, a 30-year bond yield of 9% per cent would

James Buchan

US MONEY MARKET RATES (%)

Table with columns: Instrument, Last, 1 week, 4 wks, 12-month, 12-month High, Low. Includes Fed Funds, Treasury bills, and Commercial Paper.

US BOND PRICES AND YIELDS (%)

Table with columns: Instrument, Last, Change, Yield, 1 week, 4 wks. Includes Treasury bonds and notes.

NRI TOKYO BOND INDEX

Table with columns: Instrument, Average, Last, 12 wks, 26 wks. Includes Government Bonds, Corporate Bonds, and Municipal Bonds.

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bonds with columns for Country, Instrument, Bid, Ask, Yield, and Price. Includes entries for Australia, Canada, Denmark, France, Germany, Italy, Japan, etc.

UK Gilts Brokers await Bank Bulletin with unease

THE GILT-EDGED securities market ended an uneventful week last Friday barely changed from the levels of a week earlier, and uneasily but expectantly looking forward to this Thursday's release of the Bank of England's Quarterly Bulletin.

The bulletin has never been known for the colour of its prose but more so for the peerless balance it strikes between obscurity and enlightenment.

He points to the transformation of the public finances, the fundamental changes in the UK labour market, few signs of domestic or imported cost pressures, the optimism about the future for industry which is leading to new investment and the favourable view foreign investors now have of Britain, which all add up to a view that growth is good for the gilts market.

Furthermore, the indicators about which the market gets excited and concerned, such as the monetary aggregates and bank lending, have proved to be false friends, and pointers to inflationary pressures in the economy.

Bank lending reflects the strong investment intentions of industry and a spreading of the fruits of growth, via higher house prices, to parts of the UK outside the south-east.

A balanced assessment of the dilemma the authorities now face, and the arguments for the view that policy is too loose, was provided by Warburg Securities last week. In it, Mr John Sheppard listed six indicators which point tentatively to a need for a tighter policy stance.

The indicators are: the shape of the yield curve; narrow money supply; broad money supply; house prices; equity prices; and the exchange rate.

The judgment one makes about these factors critically depends on the analysis of the real economy and the symmetrical nature of policy. The alarm bells the monetary data seem to be ringing gain force if they reflect constraints in the real economy.

Warburg is sanguine on capacity constraints and believes the Bank will act to support sterling.

Simon Holberton

UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

LEADERS IN EUROSTERLING

Eurosterling Bond Issues Lead Managed First Quarter 1988

Toyota Motor Credit Corporation 9 1/2 per cent. Notes due 1993. £ 75,000,000

British Airways plc 10 per cent. Bonds due 1998. £ 100,000,000

The Royal Bank of Scotland plc 10% per cent. Subordinated Bonds Due 1998. £ 125,000,000

Westland/Utrecht Hypotheekbank NV 9 3/4 per cent. Guaranteed Notes 1988 due 1993. £ 50,000,000

Ford Credit Funding plc 9 5/8 per cent. Notes due 1993. Guaranteed by Ford Motor Company. £ 50,000,000

Kingdom of Denmark 9 1/2 per cent. Notes due 1993. £ 80,000,000

UBS - PHILLIPS & DREW CAPITAL MARKETS GROUP UBS - committed to excellence.

UK COMPANY NEWS

Thorntons' listing gives £79m value

BY PHILIP COGGAN

Thorntons, the chocolate retailer and manufacturer, is joining the stock market via an offer-for-sale sponsored by S G Warburg and Grandville.

Just under 17m shares, 27 per cent of the equity, are being offered at 125p each, valuing the company at £79.6m.

Ensign Trust buys 28.7% of Corporate Estates

BY CLAY HARRIS

Ensign Trust, the investment trust controlled by the Merchant Navy Officers' Pension Fund, has paid £5.4m for a 28.7 per cent stake in Corporate Estates Properties, USM property company.

Gramplan Hldgs expands

BY VANESSA HOULDER

Gramplan Holdings, the Scottish industrial conglomerate, yesterday announced a £2.45m placing and the £5.15m acquisition of Pitlochry Knitwear Company, a retailer of Scottish woollen goods.

Cleves has 25% of Assocd Energy

Cleves Investments, issuing house, has bought a further 10 per cent of Associated Energy Services, the loss-making boiler maintenance, contractor and catering equipment group, to raise its stake to 25 per cent.

Senior buy

Senior Engineering Group has acquired Foster Wheeler Power Products for £5.4m in cash.

Bristol Water

Lyonnaisse des Eaux has raised its stake in Bristol Waterworks from 20.5 per cent to 22.7 per cent.

Rotaprint creditors to get payout

by Andrew Hill

Unsecured trade creditors of Rotaprint, manufacturer of printing equipment which went into receivership in February, should receive some payment when the company is finally liquidated.

The sale of the business to two of its directors early last month raised about £2.7m and more than £150,000 may be available once secured creditors have been paid off.

An egm has been called for June 22 at the Mermaid Theatre at which the proposal to wind up the company will be formally put to shareholders.

RHP purchase

RHP has paid about \$5m (£2.7m) to buy Protector, a supplier of specialised fire protection equipment to the aircraft, naval and military vehicle markets in the US.

Ellis & Everard

Ellis & Everard is to buy Certikin, the UK's largest manufacturer of swimming pool equipment, for an initial consideration of £11.7m (£612,000 in cash and the balance in new Ellis shares).

UPL rises 21%

UPL Group, importer and distributor of brand name food products, announced a 21 per cent increase in pre-tax profits for the year to January 31 1988.

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition:

Lisa Wood on the bid defences that could be mustered by Northern Foods Need for recapturing the 70's touch

MR CHRIS HASKINS, chairman of Northern Foods, was in typical cheery mood last week, despite the disclosure that Hazelwood Foods, the fast-growing food manufacturing group, had built up a 3.6 per cent stake in his company.

Yet speculation has been rife for some months that Northern could be vulnerable to a bid. The company - a leading manufacturer of prepared foods for Marks and Spencer and one of the UK's major milk suppliers and pork pie makers - has been undergoing a painful period of retrenchment from, and rationalisation of, difficult businesses.

It has divested its problem interests in the US, rationalised food operations in the UK, and generally stripped itself back to the roots it knows well - managing static foodmarkets or declining ones like milk, and investing in those niche areas of the food business which are showing growth.

RTZ £17m provision

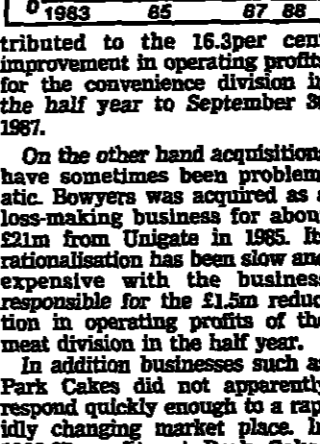
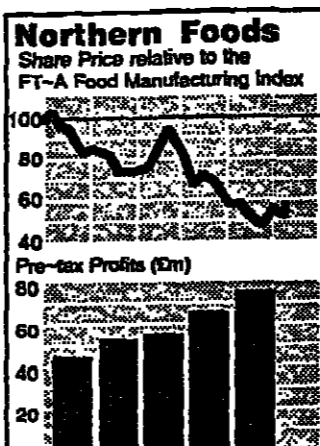
BY KENNETH GOODING, MINING CORRESPONDENT

RTZ Corporation has made provision in its 1987 accounts for the potential loss of all the £10m interest-free loan it made to Carnon Consolidated, the Cornish tin mining company sold to the management and staff last month.

then fashionable mini-conglomerate path towards a coherent and growing food group. Disposals of periphery businesses released resources for acquisitions such as Fox's Biscuits and Pork Farms.

It was in 1980 that Northern, wanting to enter the large US market and increase its meat interests, took what was to prove the unfortunate step of a \$79m purchase of Bluebird, a hog slaughtering and ham business.

Northern's excursion into the US damaged its management's reputation and its confidence, diluted earnings growth and destroyed the group's historic premium rating. It also led to allegations from critics that the small senior management team led by Mr Haskins since 1982, had taken its eye off the ball in the UK.



Chris Haskins: does not feel vulnerable

On the other hand acquisitions have sometimes been problematic. Bowers was acquired as a loss-making business for about £21m from Unigate in 1986. Its rationalisation has been slow and expensive with the business responsible for the £1.5m reduction in operating profits of the meat division in the half year.

Ryans Hotels

Pre-tax profits of Ryan Hotels in the year ended October 31 1987, slumped from £1.28m to £179,000 (£182,600).

Marks clear

Marks and Spencer's \$750m (£400m) acquisition of Brooks Brothers, US menswear retailer, is not being referred to the Monopolies and Mergers Commission.

profitably by buying small concerns on lowish earning multiples. It has never made a contested bid.

Northern, with a market capitalisation of £870m, would not be cheap with its share price, currently over 25, rising swiftly in the last few weeks because of bid rumours. Analysts reckon that if Hazelwood used paper for an offer it could pay up to 24-pence share without dilution of earnings.

Whether or not Mr Haskins will be called upon to defend his company in a hostile take-over bid is as yet unclear. Hazelwood, with a market capitalisation of £450m, has grown swiftly and

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus *) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed 'Announcement last year.'

Table with columns: Date, Announcement last year, Date, Announcement last year. Lists dividends for companies like Allied Lyons, BOC, Baxi, etc.



Mr Fahad AL RAJAN, Chairman, examined with the Board of Directors during its meeting of March 9, 1988, the financial accounts of the Company as at December 31, 1987.

Advertisement for Ente Nazionale per l'Energia Elettrica (ENEL) SDR 100,000,000 Floating Rate Debentures due 1986.

Advertisement for GOVETT AMERICAN ENDEAVOUR FUND LIMITED, Introduction to The Stock Exchange and Placing of Ordinary Shares of US\$0.10 each.

Advertisement for Care of The Environment, The Financial Times proposes to publish this survey on 22nd July 1988.

Advertisement for NEVI A/S NEVI DKK 600,000,000 Floating Rate Notes due 1993.

NOTICE TO HOLDERS OF NORTAKE CO., LIMITED (The "Company")

Notice to Holders of TOYAMA CHEMICAL CO., LTD. (The "Company")

FINANCIAL TIMES STOCK INDICES table showing Government Secs, Fixed Interest, Ordinary, Gold Mine, FT-Act All Share, FT-SE 100 for May 1988.

LONDON RECENT ISSUES

FT UNIT TRUST INFORMATION SERVICE

EQUITIES

Table with columns: Issue Price, Amount Paid, Latest Issue Date, 1988 High, 1988 Low, Stock, Closing Price, Dividend Yield. Lists various equity issues.

Table with columns: Issue Price, Amount Paid, Latest Issue Date, 1988 High, 1988 Low, Stock, Closing Price, Dividend Yield. Lists various interest stocks.

Table with columns: Issue Price, Amount Paid, Latest Issue Date, 1988 High, 1988 Low, Stock, Closing Price, Dividend Yield. Lists various rights offers.

A detailed disclaimer regarding the accuracy and liability of the information provided in the FT Unit Trust Information Service.

Standard Chartered advertisement featuring the Standard Chartered PLC logo and text: 'Standard Chartered PLC incorporated with limited liability in England. USS400,000,000 Updated Primary Capital Floating Rate Notes. In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 9th May 1988 to 9th June, 1988 the Notes will carry interest at the rate of 7 3/4 per cent per annum. Interest accrued to 9th June, 1988 and payable on 6th July, 1988 will amount to US\$66.74 per US\$1,000 Note and US\$667.36 per US\$10,000 Note. Standard Chartered Merchant Bank Limited Agent Bank.'

JOTTER PAD advertisement with a grid pattern and the text 'FT CROSSWORD No.6,625 SET BY TANTALUS'.

FT CROSSWORD No.6,625 SET BY TANTALUS

Crossword puzzle grid with numbers 1 through 28 indicating starting positions for clues.

- CROSSWORD CLUES: 1 A distant race cultivated plant (12); 2 Comes back with votes cast in election (7); 3 Act for university despite trouble (9); 4 Accident as you cut bean (4); 5 There's a small about money from state to teenager (10); 6 Head in charge for this subject word (8); 7 To the French seasoning is an omen (7); 8 Girl goes to couple said to provide fruit (8,4); 9 Infuriated acquaintance in the Old Bailey? (8,5); 10 Oddly I do react on seeing group of pigments (10); 11 Knock up with a bargain - a vegetable (7); 12 Silly cook to drink up for this creature (7); 13 Mammal warmer topless (5); 14 Leaders of island sweat it's some Egyptian goddess (4); 15 The solution to last Saturday's prize puzzle will be published with names of winners on Saturday May 21.

AUTHORISED UNIT TRUSTS

Main table listing various unit trusts with columns for Name, Issue Price, Amount Paid, Latest Issue Date, 1988 High, 1988 Low, Stock, Closing Price, Dividend Yield. Includes sub-sections like 'F & C Unit Management - Contd.', 'Fidelity Investment Management Ltd', 'FIS Investment Managers Ltd', etc.

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FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, including columns for company names, fund names, and numerical values. The table is organized into several vertical sections.

INSURANCES

Table listing insurance companies and their respective unit trusts, including details like company names and fund identifiers.

FT UNIT TRUST INFORMATION SERVICE

Main table listing various unit trusts and their performance metrics. Columns include company names, fund names, and numerical values. The table is organized into several vertical sections.

Vertical text on the left margin: T... w... R... B... i...

MANAGEMENT SERVICES

Table listing management services and associated companies, including names like David M. Auer and various financial firms.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas investment opportunities, including fund names and performance data.

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Handwritten Arabic text at the top center of the page.

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Fund Manager, and other details.

Table of London Share Service, listing various British Funds, Foreign Bonds & Rails, and Money Market Trust Funds with columns for Name, Price, and other details.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, Bid, Offer, and other market data.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, Bid, Offer, and other market data.

BANKS, HP & LEASING

Table listing bank and financial stocks with columns for Stock, Price, Bid, Offer, and other market data.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for Stock, Price, Bid, Offer, and other market data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, Bid, Offer, and other market data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, Bid, Offer, and other market data.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks with columns for Stock, Price, Bid, Offer, and other market data.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for Stock, Price, Bid, Offer, and other market data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, Bid, Offer, and other market data.

DRAPERY AND STORES - Contd

Table listing drapery and store stocks with columns for Stock, Price, Bid, Offer, and other market data.

ELECTRICALS

Table listing electrical stocks with columns for Stock, Price, Bid, Offer, and other market data.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for Stock, Price, Bid, Offer, and other market data.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for Stock, Price, Bid, Offer, and other market data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, Bid, Offer, and other market data.

ENGINEERING - Contd

Table listing engineering stocks with columns for Stock, Price, Bid, Offer, and other market data.

ENGINEERING - Contd

Table listing engineering stocks with columns for Stock, Price, Bid, Offer, and other market data.

ENGINEERING - Contd

Table listing engineering stocks with columns for Stock, Price, Bid, Offer, and other market data.

ENGINEERING - Contd

Table listing engineering stocks with columns for Stock, Price, Bid, Offer, and other market data.

ENGINEERING - Contd

Table listing engineering stocks with columns for Stock, Price, Bid, Offer, and other market data.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, Bid, Offer, and other market data.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, Bid, Offer, and other market data.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, Bid, Offer, and other market data.

INDUSTRIALS (Miscel.) - Contd

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Table listing industrial stocks with columns for Stock, Price, Bid, Offer, and other market data.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, Bid, Offer, and other market data.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, Bid, Offer, and other market data.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, Bid, Offer, and other market data.

INDUSTRIALS (Miscel.) - Contd

Table listing industrial stocks with columns for Stock, Price, Bid, Offer, and other market data.

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LONDON SHARE SERVICE

INSURANCES - Contd

Table with columns: Name, Price, Bid, Offer, Dividend, Yield, etc. for insurance companies.

LEISURE

Table listing leisure companies such as British Airways, British Airways PLC, etc.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies.

Commercial Vehicles

Table listing commercial vehicle companies.

Components

Table listing component companies.

Garages and Distributors

Table listing garage and distributor companies.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publisher companies.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies.

PAPER, PRINTING, ADVERTISING - Contd

Table listing paper, printing, and advertising companies (continued).

PROPERTY

Table listing property companies.

SHIPPING

Table listing shipping companies.

SHOES AND LEATHER

Table listing shoes and leather companies.

SOUTH AFRICANS

Table listing South African companies.

TEXTILES

Table listing textile companies.

TEXTILES - Contd

Table listing textile companies (continued).

TOBACCO

Table listing tobacco companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

Investment Trusts

Table listing investment trusts.

TRUSTS, FINANCE, LAND - Contd

Table listing trusts, finance, and land companies (continued).

Finance, Land, etc

Table listing finance, land, and other companies.

OIL AND GAS

Table listing oil and gas companies.

OIL AND GAS - Contd

Table listing oil and gas companies (continued).

OVERSEAS TRADERS

Table listing overseas traders.

PLANTATIONS

Table listing plantation companies.

MINES

Table listing mining companies.

Central African

Table listing Central African companies.

Finance

Table listing finance companies.

Diamond and Platinum

Table listing diamond and platinum companies.

Central African

Table listing Central African companies (continued).

Finance

Table listing finance companies (continued).

Diamond and Platinum

Table listing diamond and platinum companies (continued).

MINES - Contd

Table listing mining companies (continued).

Miscellaneous

Table listing miscellaneous companies.

THIRD MARKET

Table listing third market companies.

NOTES

Stock Exchange dealing classifications are indicated to the right of security names: A Alpha, B Beta, V Gamma.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

TRADITIONAL OPTIONS

Table listing traditional options.

Full Steam Ahead On A Steady Course

In the 19th century **Degussa** originally a family run precious metals refining and chemicals manufacturing business, emerged as a publicly quoted metals and chemicals company.

In the 20th century **Degussa** grew into an internationally renowned metals, chemicals and pharmaceuticals concern, with a turnover of 12 billion D-Mark and over 30 000 employees, with plants and operations in Europe, North and South America and Asia.

Now **Degussa** by increasing expenditure for research, investment and acquisitions, is preparing itself for the 21st century.

Degussa 

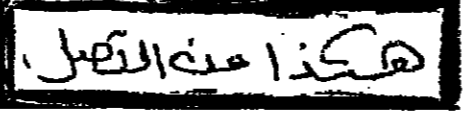
Metals. Chemicals. Pharmaceuticals.

Degussa AG P.O. Box 110533
D-6000 Frankfurt 11



هكذا من أجل

WORLD STOCK MARKETS



FRANCE (Continued) table with columns for stock names, prices, and changes.

ITALY table with columns for stock names, prices, and changes.

SWEDEN table with columns for stock names, prices, and changes.

CANADA table with columns for stock names, prices, and changes.

GERMANY table with columns for stock names, prices, and changes.

NETHERLANDS table with columns for stock names, prices, and changes.

SWITZERLAND table with columns for stock names, prices, and changes.

MONTREAL table with columns for stock names, prices, and changes.

FINLAND table with columns for stock names, prices, and changes.

SPAIN table with columns for stock names, prices, and changes.

SOUTH AFRICA table with columns for stock names, prices, and changes.

OVER-THE-COUNTER table with columns for stock names, prices, and changes.

JAPAN table with columns for stock names, prices, and changes.

AUSTRALIA table with columns for stock names, prices, and changes.

INDICES table with columns for index names, values, and changes.

NEW YORK table with columns for stock names, prices, and changes.

NEW YORK DOW JONES table with columns for index values and changes.

NEW YORK ACTIVE STOCKS table with columns for stock names, prices, and changes.

CANADA table with columns for stock names, prices, and changes.

NEW YORK ACTIVE STOCKS table with columns for stock names, prices, and changes.

Advertisement for F.I. hand delivered, featuring contact information for Lisboa 887844 and a note about no extra charge for work in business centres.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, May 6

Main table of stock prices with columns for stock name, price, change, and volume. Includes sub-sections for 'C C C', 'H H H', and 'M M M'.

Continued on Page 31

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NYSE COMPOSITE CLOSING PRICES

Main table of NYSE Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE CLOSING PRICES

Main table of AMEX Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, closing prices May 8

Main table of Over-the-Counter (Nasdaq) closing prices, listing various stocks with columns for stock name, price, and change.

Closing prices May 6

Table of closing prices for May 6, listing various stocks and their prices.

Closing prices May 6

Table of closing prices for May 6, listing various stocks and their prices.

Advertisement for 'Travelling on Business?' featuring a list of hotels in Madrid and Barcelona.

Advertisement for 'FINANCIAL TIMES' newspaper, including contact information and subscription details.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Employment data fail to provide clear direction for the dollar

BY COLIN MILHAM

THE MOST important statistics for the financial markets last week were the US employment data. These initially caused some confusion, because the unemployment rate fell surprisingly to 5.4 p.c. from 5.6 p.c., but the gain in non-farm employment was only 174,000, against forecasts of around 250,000.

£ IN NEW YORK

Table with columns: May 6, One, Previous One. Rows: 1 week, 4 weeks, 12 months.

STERLING INDEX

Table with columns: May 6, Previous. Rows: 8.30 am, 10.00 am, 11.00 am, 12.00 pm, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm.

CURRENCY RATES

Table with columns: May 6, Bank, Special, European, Base. Rows: Australia, Canada, Denmark, etc.

CURRENCY MOVEMENTS

Table with columns: May 6, Bank of, Market, Change. Rows: Sterling, US Dollar, Australian Dollar, etc.

FORWARD RATES AGAINST STERLING

Table with columns: Spot, 1 m, 3 m, 6 m, 12 m. Rows: US Dollar, Swiss Fr, etc.

OTHER CURRENCIES

Table with columns: May 6, 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12.

MONEY MARKETS

Table with columns: May 6, 7, 14 days, 1 month, 3 months, 6 months, 12 months.

NEW YORK

Table with columns: May 6, 7, 14 days, 1 month, 3 months, 6 months, 12 months.

LONDON MONEY RATES

Table with columns: May 6, Overnight, 7 days, 1 month, 3 months, 6 months, 12 months.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: May 6, change, NEW YORK, change, May 6, change.

than forecast rise in non-farm payrolls was misleading, and that the market should concentrate on an upward revision in the previous month's rise to 296,000 from 262,000. It was also pointed out that the working week showed a substantial rise of 0.3 hours, and that the unemployment rate was the lowest for nearly 14 years.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Central rate, Conversion rate, % change, % change against DM, % change against FF, % change against Lit, % change against Ptas.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: May 6, Day's spread, One month, Three months, Six months, One year.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: May 6, Day's spread, One month, Three months, Six months, One year.

EURO-CURRENCY INTEREST RATES

Table with columns: May 6, Short term, 7 days, One month, Three months, Six months, One year.

EXCHANGE CROSS RATES

Table with columns: May 6, £, \$, DM, Yen, FF, S Fr, H Fl, Lit, CS, S P.

immediate justification for a tightening of the Federal Reserve's monetary stance. There are signs that US commercial banks are looking for an excuse to increase prime lending rates, but the indications on Friday were that the Fed is not yet ready to tighten.

LONDON (LIFFE)

Table with columns: May 6, Call, Put, Last, % change.

CHICAGO

Table with columns: May 6, Call, Put, Last, % change.

of England might like to increase interest rates, but require a lead from the Federal Reserve. West Germany does not want to encourage an inflow of capital into Frankfurt, boosting the level of the D-Mark, and putting strains on the European Monetary System.

STOCKS

Table with columns: May 6, May 7, May 8, May 9, % change.

similar problem with the pound. Sterling has retreated from a peak of around DM3.16, but has bounced off a technical resistance level of DM3.150, to stabilise at about DM3.13. The authorities would not like the embarrassment of lifting base rates, only to see sterling heading up towards DM3.20.

US TREASURY BOND FUTURES OPTIONS

Table with columns: May 6, Call, Put, Last, % change.

FT-SE INDEX FUTURES OPTIONS

Table with columns: May 6, Call, Put, Last, % change.

EURO-DOLLAR OPTIONS

Table with columns: May 6, Call, Put, Last, % change.

SHOROT STERLING

Table with columns: May 6, Call, Put, Last, % change.

US TREASURY BOND SPOTS

Table with columns: May 6, Bid, Ask, % change.

US TREASURY BOND SPOTS

Table with columns: May 6, Bid, Ask, % change.

SWISS FRANK SPOTS

Table with columns: May 6, Bid, Ask, % change.

EURO-DOLLAR SPOTS

Table with columns: May 6, Bid, Ask, % change.

STERLING SPOTS

Table with columns: May 6, Bid, Ask, % change.

US TREASURY BOND SPOTS

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EURO-DOLLAR SPOTS

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EURO-DOLLAR SPOTS

Table with columns: May 6, Bid, Ask, % change.

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US TREASURY BOND SPOTS

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EURO-DOLLAR SPOTS

Table with columns: May 6, Bid, Ask, % change.

STERLING SPOTS

Table with columns: May 6, Bid, Ask, % change.

US TREASURY BOND SPOTS

Table with columns: May 6, Bid, Ask, % change.

EUROPEAN OPTIONS EXCHANGE

Table with columns: May 06, May 07, May 08, May 09, % change.

BASE LENDING RATES

Table with columns: Bank, %.

FT - ACTUARIES WORLD INDICES

Table with columns: National and Regional Markets, Friday May 5 1988, Thursday May 6 1988, Dollar Index.

Agricultural Supply Industries. The Financial Times proposes to publish this survey on: 4th July 1988. For a full editorial synopsis and advertisement details, please contact: MARK JONES on 01-248 8000 ext 3565 or write to him at: Bracken House 10 Cannon Street London EC4P 4BY.

Notice of Redemption to Holders of Getty Oil International (Caribbean) N.V. (the "Notes") 14% Guaranteed Notes due May 1, 1989. The Financial Times has arranged to purchase the Notes for the redemption price of 100% of the principal amount of such Notes plus accrued interest.

SECTION III
FINANCIAL TIMES
SURVEY



The country's rapidly increasing prosperity is being matched by demands for a political system comparable to those of other industrial nations. A bumpy transition from authoritarian rule to democracy is likely to affect many issues, as Maggie Ford reports

A whirlwind of change

FEW PEOPLE a year ago would have imagined that a whirlwind of change was about to sweep through South Korea, a country known mainly for its role in the Cold War, its tendency to authoritarian rule and, more recently, its startling economic growth.

For more than 40 years the bottom half of the divided peninsula has seemed a satellite of the United States, annexed to the south and run by a succession of rulers who denied political rights to the people in the name of economic development and national security.

In 1986 their efforts led to the country's first ever substantial current account surplus after years of hard slog by workers and management alike.

Six months later the people loudly demanded the right to have a political system that goes along with prosperity in developed countries. The result is a South Korea that can probably never be the same again.

But that is not to say that it is yet a fully functioning democracy. For at least the next few years the country will endure what most think will be a rather bumpy transition, likely to affect the whole range of issues from regional security, relations with communist North Korea, links

with the US, China, Japan and the Soviet Union, as well as the way the political and economic system is to be run.

Internally, the change will have to be substantial to meet people's wishes, for numerous problems relating to authoritarianism must be solved and vested interests are unlikely to give up their power voluntarily. Although there is little concern now about a military coup, the power of the intelligence agencies, the police, and some parts of the bureaucracy has not yet been touched.

A good start has already been made in the labour sphere, however, after an outburst of suppressed rage led to nationwide strikes and several violent incidents last year.

This year's wage round, which is still under way, has featured weeks of peaceful negotiations at many companies accompanied by some strikes, but on a much smaller scale. Both workers and management appear to be quickly learning bargaining skills, helped in many cases by young professional managers who themselves disapprove of the repressive methods used against workers in the past.

The fact that last year's nationwide month-long strikes resulted

in a loss of only \$250m from South Korea's current account surplus of nearly \$100m suggests that workers are just as committed to the improvement of the economy as managers. The hide-bound confrontational tactics once typical of Europe are unlikely to develop in the future.

Politically, the startling result of the National Assembly elections last month, in which the ruling Democratic Justice Party lost its majority for the first time in the country's post-war history, suggests that a change in attitude towards the parliament may take place.

This election, unlike the presidential poll last year won by Mr Roh Tae Woo of the DJP, was not subject to allegations of fraud. But the National Assembly has never previously been allowed by the Government to function as anything other than a rubber stamp and it is too early to say whether or not it will exercise any power.

All three Opposition parties, led by the three Kims so long a feature of South Korean politics, have promised to cooperate with the ruling party as long as it proceeds sincerely with democratisation measures.

The Assembly was given strong new powers under the

new constitution negotiated last year after Mr Roh's concessions to the public demonstrations and theoretically will be able to investigate such sensitive topics as corruption by the previous regime, election fraud and the Kwangju incident, an uprising in 1980 in which at least 200 people were killed by the military.

While Mr Kim Dae Jung, the chief opposition leader, will want to pursue these matters, he has said that in the interests of stability, some or all of them may be deferred until after the Olympic Games in September.

The appointment of Mr Park Jun Byung, who commanded the Kwangju troops in 1980 as secretary general of the DJP suggests that the Government is determined to deflect an issue which could affect many senior members of the present Administration, including the President.

Mr Roh, who promised to hold some kind of vote of confidence

in his presidency after the Olympics, may also face difficulties over the issue of election fraud last December.

But public opinion over the movement to democracy has now evolved into a strong national consensus which may be temporarily checked, but not diverted, by dramatic events. The ruling party may be able to delay the change, but will probably be forced to make concessions in the end.

The same is true of the economy. South Korea recorded a growth rate of 12 per cent last year for the second year running and this year's result is expected to reach double figures. Its current account surplus jumped from \$4.8bn in 1986 to \$9.7bn last year, and all indicators suggest that a repeat performance can be expected this year.

The country's foreign debt has been reduced from \$46bn in 1985, the fourth largest in the develop-

ing world, to \$35bn and creditor status is expected within about two years. Accompanying this success South Korea has faced mounting protectionist pressures, especially from the US, to which it has responded with a liberalisation of trade restrictions, and an appreciation of the won currency.

The US has intensified pressure in this election year, a policy which is likely to continue, amid loud complaints that Seoul is doing too little, too late. European officials and businessmen have joined the chorus with the added objection that the South Koreans are not giving them equal treatment with the Americans.

Seoul officials and companies are scrambling to deal with the management problems of having a surplus rather than a deficit economy, focussing particularly on the danger posed by inflation, which was heading for a year on year rate of about 8 per cent com-

pared with the rates of 3 to 4 per cent experienced over the past few years.

Their main efforts were directed at controlling the inflow of funds, which resulted in a large increase in outward foreign investment, and the first signs that overseas portfolio investment might be allowed soon.

Draconian travel restrictions have been eased, resulting in a surge of Koreans booking overseas holidays.

The bright economic prospects have prompted growing demands for the introduction of free market forces into what has been a highly centralised economy. Arguing that controls in the financial sector are stunting companies' abilities to compete internationally, the free marketeers are likely to continue their campaign for liberalisation with the movement offshore of manufacturing, either to cope in advance with protectionism in the US or Europe or to avoid the problem of higher labour costs at home.

Perhaps the most interesting area of potential change for South Korea over the next year lies in the possibility of new regional realities emerging. Almost all nations are now signed up for the Seoul Olympics, including the Soviet Union and



CONTENTS

- Politics 2
- Foreign policy 2
- Economy 3
- The media 3
- Trade 4
- Copyright and patents 4
- Financial reforms 5
- Stock market 5
- Industry 6
- Semiconductors 6
- Motor industry 7
- Aerospace 7
- Shipbuilding 8
- Labour/management relations 8
- Education 8
- The Arts 8
- Olympics preparations 10

Left: Kim Dae Jung, chief Opposition leader, addresses a PPD mass rally on Yeouido Island
Pictures by Ashley Ashwood

China, the first time all have competed for more than a decade, and hints are emerging that new relationships may be forged. Relations on the peninsula have been frozen since 1953 at the end of the Korean War, with no contact between North and South, no confidence-building measures and 40,000 US troops present with the dual role of defending the south and playing a part in regional security. North Korea has relationships with both China and the Soviet Union, and the situation has remained stable.

But analysts believe that a number of changed realities could augur a new conception by the superpowers of the best way to maintain stability in Korea. One argument suggests that although unification of the peninsula is very unlikely in the near future, something approximating more to the German situation might be desirable.

Others point out that North Korea is also in a state of transition, as Kim Il Sung hands over power to his son Kim Jong Il, and that an opening up would be in its own political and economic interests. The strong emotional desire on both sides of the demilitarised zone for unification is widely understood.

Some Western diplomats believe that concern over the rise in tension between the two Koreas leading to an accidental conflict in the region is causing a reappraisal of the past. The pragmatic approach of Mr Mikhail Gorbachev, the Soviet leader, and signs of greater warmth between Beijing and Moscow could also contribute to change.

On almost all fronts, South Koreans are expecting progress in the near future, and years of experience tell them that it will not be without surprises, some of them perhaps unpleasant. But as the Olympic Games draws closer, optimism prevails that last year's events were a watershed, and that the only way to go is forward.

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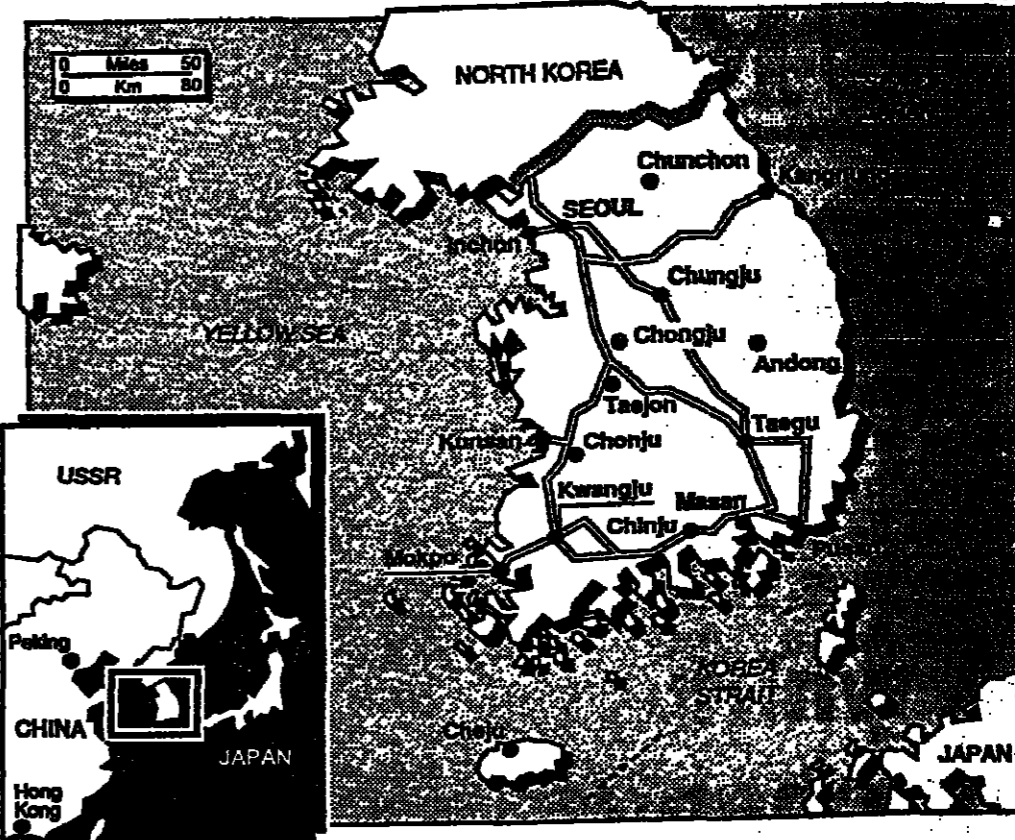
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SOUTH KOREA 2

In spite of the consensus in favour of political change, so far President Roh has altered little apart from his style



Political demonstrators face helmet-clad police: has the "logic of power" now moved on?



Time for the roller coaster to come down to earth

FOR THE past year Seoul's Opposition politicians could be forgiven for thinking that they were travelling on a particularly bizarre Disneyland roller coaster, veering between Fantasyland and the House of Horror.

Though they have not been sure where they - or indeed the country - were going, the sensation nevertheless has been exhilarating, requiring strong nerves and a stout constitution. Contrary to all expectations, all three leaders have survived so far.

Take the experience of Mr Kim Dae Jung. A year ago he was confined to his house under arrest, surrounded by riot police. Newspapers were forbidden to publish his picture or report his views, many of his supporters were in jail and he was regarded by most South Koreans as a dangerous radical.

By September Mr Kim's life was changing drastically. After the June demonstrations against the government of ex-President

Chun Doo Hwan, his successor Mr Roh Tae Woo promised presidential elections and Mr Kim was a candidate.

By December he was drawing crowds in the millions in Seoul and the provinces, with not a riot policeman in sight. Even the sceptics dared hope that the election could be won by the Opposition. But when Mr Roh triumphed, it was Mr Kim who took most of the blame for dividing the Opposition and allowing the ruling party candidate to win with only 36 per cent of the vote.

By last month, many had written his epitaph as an old guard veteran whose time had passed. Few would have believed that he could emerge from last month's National Assembly elections as leader of the largest Opposition party in a legislature where the Government has lost its majority.

Mr Kim is now portrayed in the controlled press as a moderate and is potentially a power in the land.

Or, take Mr Kim Jong Pil, who did not even have a political party this time last year. This Mr Kim, Prime Minister in the Government before President Chun Doo Hwan's 1980 military coup, had apparently been sulking ever since the coup, his assets confiscated by the latter regime and his power removed.

He too seized the opportunity offered by Mr Roh's election pledge, ran predictably fourth in the presidential poll and then expanded his support in the National Assembly elections.

Mr Kim can look forward to a potential pivotal role in a minority administration.

Mr Kim Young Sam, the third Opposition leader, has had an equally tumultuous year. Though never treated as harshly as Mr Kim Dae Jung, he has had his share of persecution over the years.

Favourite until the last minute in the presidential election, he suffered a humiliating result and

was eventually forced to step down as leader of his party in response to a shower of criticism over the failure of the Opposition to unify.

Voted into third place in the National Assembly election, Mr Kim has probably suffered most in the past year, and seen the least compensatory success. Of all three Opposition leaders, he has the most rebuilding to do.

The pace of change also seems to have produced a hazy ride for the ruling Democratic Justice Party, especially some of its founding members. No sooner had President Chun Doo Hwan

accomplished his dream last February of handing over power peacefully for the first time in South Korea's history than a campaign against corruption was unleashed against his family.

His brother is in jail awaiting trial on charges of nepotism, bribery and misappropriation of funds. His wife and father-in-law are under suspicion and, to make matters worse, all the allegations appear to be emerging from the camp of Mr Roh, his chosen successor and colleague from his Army days.

Many of his appointees have either been dropped or voted out in the National Assembly elec-

tions and there are even rumours of military and Cabinet reshuffles to reduce further any residual power he may have established.

The future looks even gloomier, for removing the legacy of Mr Chun's regime is a top priority of an Opposition looking for genuine democratic stability.

The new National Assembly has investigative powers which are likely to focus on corruption and on the facts of the Kwangju incident - in which at least 200 people were killed in the south western city of Kwangju when demonstrations against imposition of martial law by the new Chun government were forcibly put down by the military.

The truth of the matter, and those responsible have never been revealed.

For the moderates in the ruling party, however, political life is looking noticeably more interesting than it was a year ago. Many younger politicians will now join the National Assembly and the

level of debate is expected to rise. Intra-party democracy in the DJP, previously non-existent, is likely to become the norm under President Roh's new style.

But observers remain cautious, pointing out that President Roh has so far altered nothing apart from his style and has not surrendered any of the power that he has delayed the issuing of licences for new newspapers which might go some way to fulfil the demand for a free press; he has released only a very few political prisoners; he has dealt only halfheartedly with key matters such as the Kwangju incident, and he has failed to convince people of his sincerity over the corruption inquiries.

All the elements of the former regime, including the security police, the judiciary and the local government structure remain entrenched.

Against that, Mr Roh must be aware of the breadth and depth

of the national consensus in South Korea in favour of change. It was he who responded to the public anger in June with the offer of elections and the consensus has now spread across all sectors and classes, from businessmen and workers to students and farmers.

All the opposition parties have said that they will cooperate with the ruling party if it shows signs of sincere progress towards democratisation. As Mr Kim Jong Pil put it: "Korea was formerly run by the logic of power. The people have moved on to the next phase and the politicians must follow."

While those on the roller coaster were not prepared to predict any less bumpy a ride this year, optimism prevails that the route might now move on, from the realm of the unfair to the serious business of the real world.

Maggie Ford

No sooner had President Chun handed over power than a campaign against corruption was unleashed against his family

Foreign policy

US tie feels tight

WHEN A South Korean talks about "The Ambassador" there is only one of the 90 or so extraordinary and pleni-potentiary excellencies to whom he can be referring: the one from the United States.

The special relationship with the US dates back to the 1950-53 Korean War. It is an immensely powerful link which has hitherto served the interests of both sides extremely well.

But as South Korea emerges from both autocracy and developing nation status to become an economically important industrialised sovereign state some of its citizens, including senior Seoul administration officials, have started to question whether it is not time to develop a more arm's length relationship with Washington in the interests of foreign policy equilibrium.

Some element of continuing special relationship is inevitable given the current division of the Korean peninsula: there is no peace treaty between the south and north. The border is only 45km from Seoul, or half a minute by fighter aircraft.

About 15m Korean troops face each other from the two sides of a nation whose leaders could hardly be more opposed to each other ideologically yet whose people share a history of unity which lasted, albeit under periodic occupation, from 668 until 1945.

Although the south is rapidly catching up on the military superiority of the north, the key deterrent to any military adventurism from the north remains the presence of 43,000 US ground and air troops in the south with an array of sophisticated weaponry including nuclear arms.

Seoul contributes to the financial cost of the US presence and is currently being asked to increase its share. But the benefits which flowed to South Korea are enormous in terms of both physical and economic security. They were especially important in terms of implicit support for the dictatorships which ruled South Korea until last year.

However, as South Korea blooms economically and moves to liberalise its financial, trading and political systems, some disadvantages of the special relationship become apparent.

For example, South Korea has been under international pressure to accept international trading standards on the protection of patents and other intellectual property rights. It has given preferential treatment to the US by acceding to demands that it apply its new measures retroactively to US goods, thus discriminating against manufacturers in all other countries of the world.

Mr Hong Soon Young, Assistant Foreign Affairs Minister, says: "I am sorry we made such an extraordinary concession to the US and it was wrong of the US to ask for it."

What they get is not justified in international law. But faced with possible retaliation from a country which takes 40 per cent of our exports we were scared and yielded.

"I am sorry and I resent it. They were not looking at the long term. Not a lot of money is involved but it plants anti-US sentiments here and upsets other trading partners."

On the other hand, anti-American sentiment should be kept in proportion. Much appears to be media-hype, sometimes instigated by ministers for political reasons.

The US persistently tops the list in opinion polls asking ordinary South Koreans which country they would most like to visit and, partly as a consequence of the US forces, there is an enthusiasm for much that is culturally young America including fast food, music and clothing styles.

The South Korean Government is moving on several fronts to try to become less noticeably dependent on the US.

First, it is searching to diversify its export markets to reduce the proportion of goods going to the US and concomitantly to reduce its trading surplus with the US.

Despite an unhappy history relations with Japan are improving rapidly as it becomes an increasingly important trading partner. And as part of the process of expanding trade South Korea is establishing increasingly direct and open trading links around the world including China and the East European nations, none of which has diplomatic ties with South Korea.

Hungary and Yugoslavia now have trade offices in Korea, and an increasing proportion of trade with China is effectively direct rather than routed through third countries.

From this might develop informal government contacts and perhaps eventually diplomatic ties. But the Koreans are in no hurry and for the time being mutually beneficial trade links are seen as a valuable first step. In other words relationships are

being pursued hard while avoiding the tricky complications which would follow from diplomatic ties, notably that both north and south fear that recognition of both their governments would harden the divide.

South Korea is also upgrading its armed forces fast and early in the next decade should have reached the effective deterrence level (70 per cent of the enemy force).

At that point the South Koreans would theoretically be able to assume military control of ground forces and talks might also begin about a careful, slow and co-ordinated winding down of the US presence although regional strategic positions make it unlikely that the US would withdraw all its forces, particularly the Air Force, in a hurry.

The key foreign policy goal towards achieving South Korea's objective of becoming a fully independent international player must lie with improving relations with the Communist regime in the north.

Both sides are committed to reunification. There is no more emotional subject in Korea and no easier way to reduce many Koreans to tears than to enter into a discussion about the divided families, lost relatives and former homes.

Nevertheless, reunification is widely regarded by both diplomats and many painfully honest Koreans themselves as an unrealistic objective, not only for the short term but also for a much longer time ahead although most are convinced it will happen in due historical course.

Progress in improving relations between the two sides has been painfully slow. The perpetration of atrocities such as the murder of a significant proportion of the Seoul Cabinet during a visit to Gangneung in 1988 and the disappearance of a South Korean airliner last December, both generally regarded as North Korean state-sponsored terrorism, reinforce distrust and interrupt successes such as the few visits allowed last year to reunite families.

However, South Korea, too, has often shied away from initiatives from the north for amelioration of their tense and distrustful relationship and some Western observers were struck last year that the south was as ingenious as the north at finding excuses for rejecting out of hand ideas from the other side in what became a rather futile ping-pong of offer, rejection and counter-offer.

The Olympic Games in Seoul in September could just be the catalyst for a real step forward in rapprochement. The Games, with almost full participation save for a few boycotters including North Korea and Cuba, will give a spectacular boost to South Korea's image abroad.

The resulting rise in self-esteem and self-confidence could generate a major initiative from President Roh Tae Woo, who predicted last month that the Games would result in a breakthrough within four or five years.

Mr Hong says the pace of moving towards "cross-recognition" after the Olympics. Cross-recognition would involve Japan and the US recognising North Korea while China and the Soviet Union recognised South Korea.

Diplomatic ties on such a basis still seem far away but Mr Hong says: "I do not rule out the opening of a China-Korea trade office in Seoul any time after the Olympics. That prospect is not that far away."

It would be surprising if a closer move towards China were not accompanied by a similar development with the Soviet Union. That would be the beginning of non-diplomatic cross-recognition.

Given that things happen in South Korea faster than expected and both super powers are keen to resolve regional conflicts, South Korea's foreign policy could replace the Olympics as a focus of attention in the months after the Olympic flame has been extinguished in Seoul.

Robin Paulley

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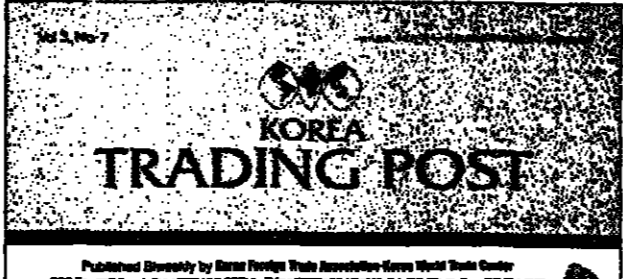


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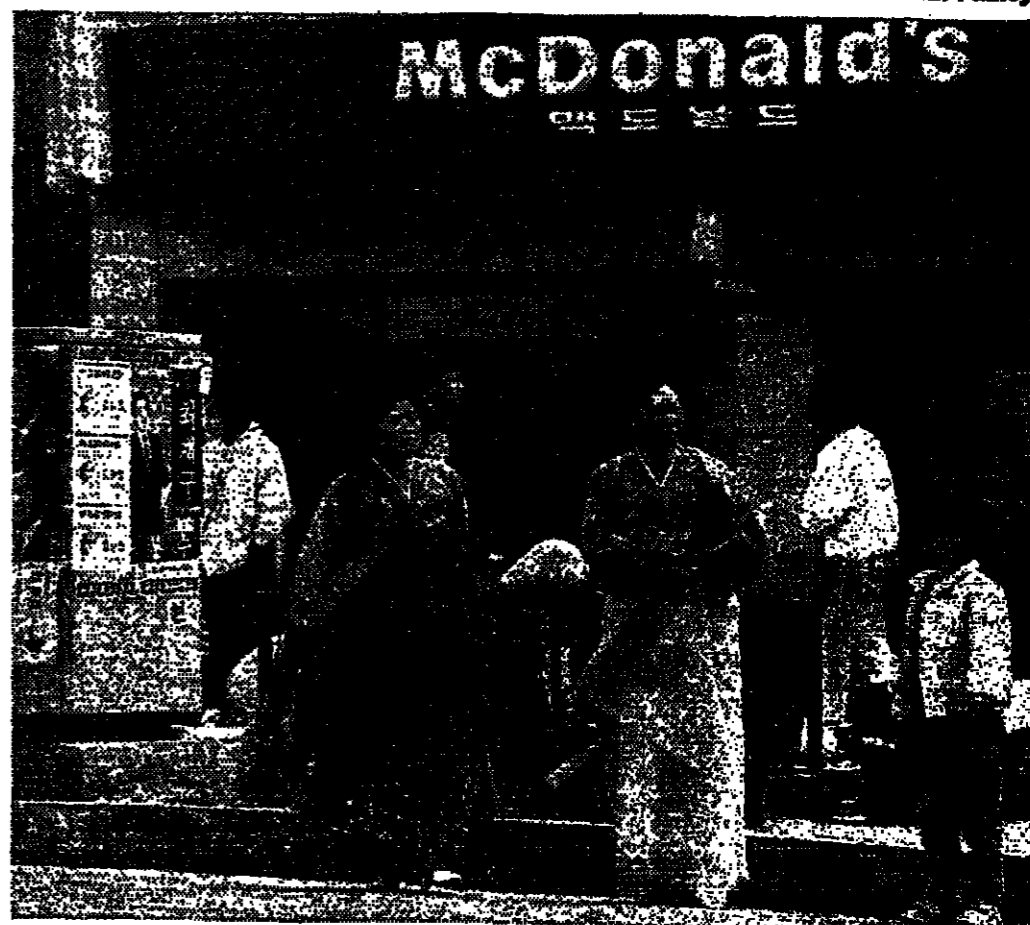
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The first name in fast food has reached Seoul, but traditional costumes are still in fashion

The last two years have been the best in the country's soaring economic development

World leader in the race for growth

SOUTH KOREA'S chances of winning a gold medal during this summer's Olympic Games in Seoul are debatable. But in the race for economic growth South Korea is an undoubted champion...



Mr Sakong Il flexible and liberalised approach

been due in significant part to the 'three blessings' - lower oil prices, lower international inflation and an appreciating Japanese yen...

Korea's balance of payments

Table with columns for 1988 (March, Jan-Mar), 1987 (March, Jan-Mar), and Change. Rows include Current Account, Trade Account, Exports, Imports, etc.

Source: Bank of Korea

primitive financial and banking sector.

The tightest centralised control has been in this sector and it repeatedly keeps corporations starved of the funds needed for further investment in high technology...

Mr Sakong Il, the Minister of Finance, says a more flexible and liberalised approach will be introduced later this year.

"We have to move cautiously." It cannot happen a moment too soon both for the foreign banks and institutions waiting to move into the Korean market...

A key short-term objective is to reduce the trade surplus from \$10bn last year to around \$7bn this year, reduce the weighting of exports in economic growth and boost domestic demand.

While import liberalisation and the appreciating won will help, the trade surplus refuses to give

up its dynamic: it rose rather than fell in the first quarter of 1988 to about \$3bn and last year's outturn could well be exceeded in spite of the efforts to cool it.

Some analysts believe the traditional Asian propensity to save - for children's education, old age or hard times - is less prevalent among the educated young.

Expenditure on cars, clothes and consumer durables is rising and there is clearly substantial demand for more domestic electrical and electronic appliances.

But the saving habit, spurred by very high interest rates, goes on and there is no indication yet of how the Government intends to reduce the savings ratio significantly.

The difficulties facing the South Korean economy are mainly those arising from the transition from developing to industrialised status. They look manageable provided that social and political stability can be maintained.

The 'three blessings' may be outside the control of Koreans but they have two more of their own: adaptability and determination, both in gargantuan quantities.

Robin Pauley

The country's progress has been widely acknowledged. Since 1985 the annual GNP growth rate has been above 5 per cent every year except the country's most difficult year, 1980, when the economy contracted by 5 per cent and the possibility of ruin was very real...

A notable nuisance this year is the re-emergence of inflation. Labour unrest, wage push and creeping international protectionism are other small but significant clouds on the horizon.

Government and business agree that inflation, rising at around 8 per cent a year, will be a main worry this year. Inflation is nothing new in South Korea and having coped with inflation rates of nearly 30 per cent within the last decade there is some confidence that it can be handled again, although they differ on the most appropriate strategy.

The Government's response has been twofold: a centralised clampdown on price rises of daily necessities and basic industrial items, together with a severe tightening of monetary policy to soak up some of the excess liquidity which has arisen in part by the extraordinary expenditures during the presidential election in December 1987 and the April 1988 national assembly elections.

But now Korea is in the midst of an inevitably bumpy political and economic transition which throws up new problems, or at least means that old ones can no longer be tackled in the same way.

The Government is quite relaxed about the fairly rapid appreciation of the won as it acts as an automatic inflation dampener. Businessmen are less happy and argue with some force that their competitive position based on very narrow margins is being eroded by the won's appreciation

During the campaign period for the latter about Won 1,000bn was pumped into the money market. More Monetary Stabilisation Bonds (MSBs) look inevitable.

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unrest getting out of hand, particularly as the democratisation of the country proceeds. Management, too, appears to be recognising the need for a more conciliatory approach.

There is a benefit to the economy from the inroads that labour disputes and the appreciating currency make in corporate profitability: they speed up the restructuring towards a more automated and higher value-added orientation which ultimately will improve profits and sustain strong growth.

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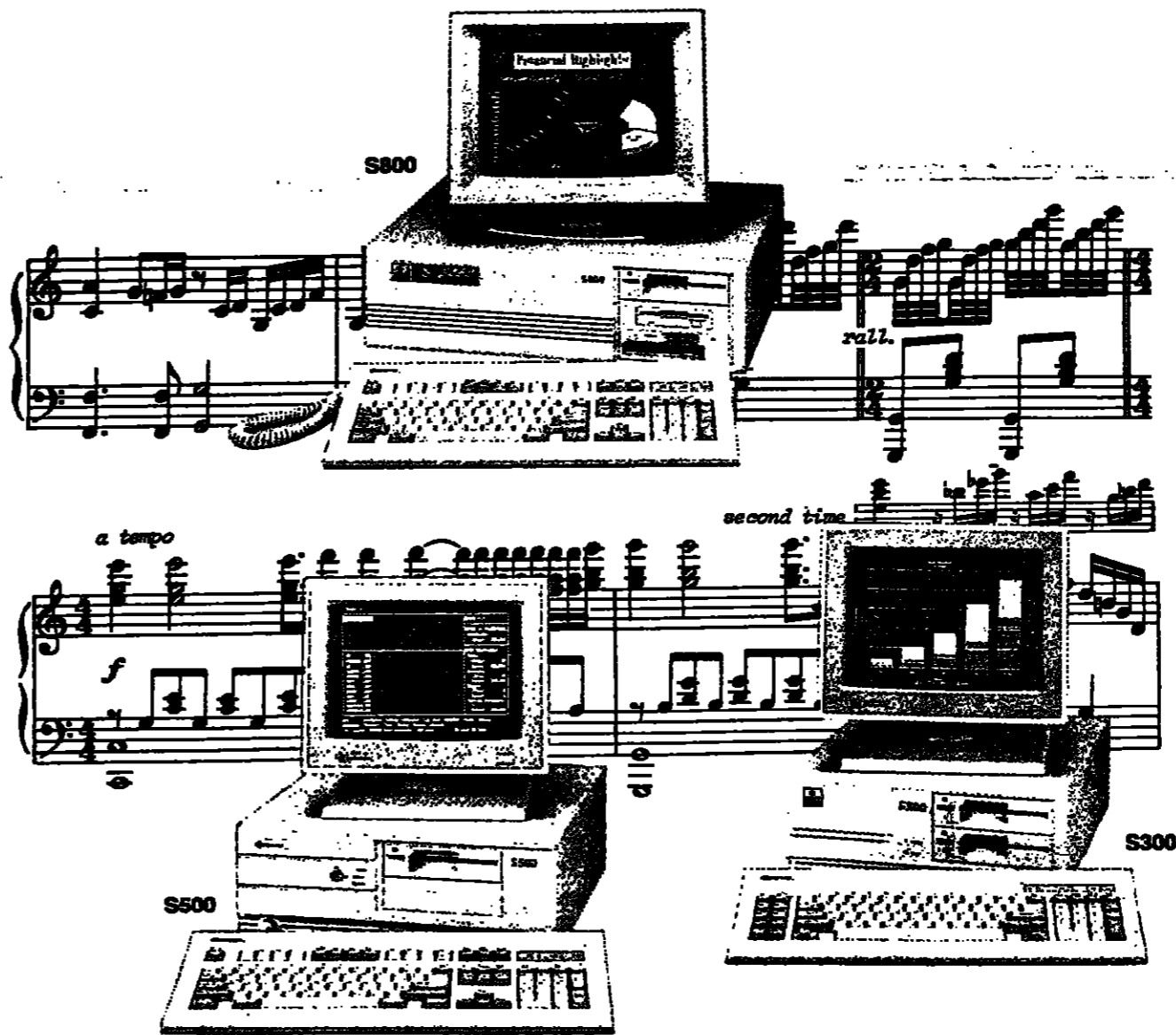
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The Media Press in era of change

AFTER SEVERAL decades of close censorship and purges, the South Korean press is moving into a new era of greater freedom, but the movement, as in many other areas of society, is slow and uneven.

"It's totally changed from the situation a year ago," says Mr Kwon Oh Eon, president of the Dong A Ilbo, which has the largest circulation of all South Korean newspapers. Among undisciplined areas of progress, he points out that the ubiquitous Ministry of Information no longer distributes daily guidelines for the domestic press to follow in reporting political or economic news.

But on the southern outskirts of Seoul, a 30-minute drive from the Dong A Ilbo's offices in the

heart of town, editors of a different perspective.

Set up in the wake of Mr Roh's June 29 declaration of political reform last year, which promised a free press, the newspaper is run by a group of journalists who had been purged for their 'turbulent' reporting of the authoritarian regimes of former presidents Park Chung Hee and Chun Doo Hwan.

The Hankyoreh Shinmun journalists were forced to wait several crucial months before receiving their licence to print from the Ministry. This meant that the newspaper, which will publish its first edition this month, was forbidden to cover the April election campaign.

Most observers believe that the Roh Government deliberately delayed approval so that the Opposition-leading paper could not play a disruptive role during the campaign, which the ruling party lost anyway.

On the other hand, the recent reporting by the mainstream press of a corruption scandal led to the indictment of ex-President Chun's younger brother, Mr Chun Kyung-Hwan, showed an apparent degree of liberty never seen previously.

While Mr Chun was in power, the press steered away from corruption stories, although journalists were aware that the President's family was apparently accumulating a large amount of money in possibly unseemly ways.

But even the coverage of the 'Baby Chun' scandal was hardly an example of Watergate-style reporting. The disclosures of wrongdoing appeared to be leaked from members of President Roh's administration, possibly to banish the ex-President

from politics once and for all by dragging his family's name through the mud.

The press has loudly called for Government probes of corruption in the Chun era, but remains too timid to start its own investigations of the numerous rumours which are common in public gossip. Observers believe that in the Dong A Ilbo, which has the largest circulation of all South Korean newspapers, among undisciplined areas of progress, he points out that the ubiquitous Ministry of Information no longer distributes daily guidelines for the domestic press to follow in reporting political or economic news.

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Peter Masses

A generation of economists is demanding a more open system

Financial reforms in the air as controls ease

SEOUL'S GLEAMING skyscrapers are as modern as any in the world. But behind the walls of glass and concrete, the Korean financial community will have to undergo great changes before the city becomes a modern financial centre.

Government officials, bankers and brokers agree that the financial system is in need of reform. But there is great debate over how and when changes will take place.

While the Government has abolished some of the tightest controls on financial companies since the early 1960s, the speed of liberalisation has lagged behind the rate of economic growth.

"In financial markets, we are still in the primitive stage," says Mr Kim Kim, governor of the Bank of Korea, the central bank. "Foreigners think that we are more advanced than we really are."

In an increasingly sophisticated economy.

One sign of this sophistication is the rapid growth, encouraged by the government, of Korean capital markets. The growth of the stock market is particularly marked - there are now 400 listed companies, with another 100 expected this year.

The surge in growth in the 1980s has, in the eyes of reformists, created ideal conditions for change. First, Korea's export-boasted currency has become strong enough to allow the Government to internationalise the won with little risk of its collapse.

Investing institutions - insurance companies and pension funds - are relatively small, too, because Koreans have only recently been putting large amounts into them.

The final obstacle is that there will be the inevitable battle over reconciling competing claims of different kinds of company - banks, brokers and the rest.

According to foreign bankers, the most pressing need is for the development of a money market. At present, the inter-bank market is so tightly controlled that it scarcely functions as a liquid market.

Central bank officials match

been insisting that companies buy this paper.

The Government has made some important reforms since 1980. For example, a two-tier bank rate system, under which favoured borrowers got cheap loans, has been abolished.

On the international front, foreigners have been allowed limited access to the stock market through seven investment trusts.

But there is no timetable for future developments. Mr Sakong II, the Finance Minister, says: "I think a lot of things will be done in the next 12 months."

Dr Lee Duk-Hoon, a fellow at the Korea Development Institute, a government-related body, says: "Maybe in the early 1990s interest rates will be liberalised, but even then the government will continue to intervene."

Dr Lee suggests that Korea might follow the Japanese pattern: first, short-term rates will be liberalised; then government bond rates; followed by rates in the non-bank sector; then bank lending rates; and, finally, rates paid on savings deposits.

As in Japan, the Government has tried to divide and rule finance by defining narrowly the activities of each type of company. Nevertheless the pace of liberalisation is gathering momentum

The Korean financial community today is an awkward mix of old and new. At its core are five nationwide commercial banks, they were privatised in the early 1980s but are still heavily controlled by the government, through the Ministry of Finance.

Around them have sprouted other businesses - short-term finance companies, securities brokers and investing institutions - most of which are growing very fast.

As in Japan, the Government has tried to divide and rule finance by defining narrowly the activities of each type of company. But also as in Japan, highly-regulated financial markets have been compatible with high economic growth, so there has been no over-riding argument for drastic change.

Nevertheless, the pace of liberalisation is gathering momentum as the exposure of Korean companies to foreign financial markets makes the inconsistencies at home all the more glaring. In commercial companies and in government, a generation of mostly US-educated economists in their 30s and 40s is demanding a more open financial system.

These economists believe that even if Korea does not yet need freer financial markets, it soon will. This is because government control will become too complex

Second, Koreans now save more of their income than they invest, so there is no longer a capital shortage and no need for the rationing of funds that there was in the 1970s.

However, reforms are likely to come gradually. Critics of the government say this is because officials are loath to give up control. But the obstacles that have to be overcome are serious.

The greatest of these is a fear that Korea's economic development still rests on a fairly vulnerable base. Officials point out that Korea, which needs exports to finance growth, has only had a current account surplus for three years.

In addition, the leading Korean banks are saddled with large bad loans made when the Government encouraged big capital schemes in the 1970s. The Government says a "substantial" though unspecified amount has already been written off and more write-offs will be permitted.

The banks also claim they need more freedom from government interference if they are to compete properly. Without strong banks, any attempt truly to free money markets will founder because banks would rapidly lose funds to more aggressive competitors.

borrowers and lenders at a short meeting held once a day, where rates are set largely by official decree.

The Government has promised autonomy to banks but still influences lending, for example by favouring loans to small and medium-sized companies.

The rigidity of this system has forced debtors and creditors elsewhere: to 30 or so short-term financial companies; to the six authorised merchant banks; and to the korb market which is run from shops in arcades under city-centre hotels.

The differentials in interest rates are smaller than they were five years ago but still illustrate how inefficient the system is - banks' prime rate is 10-11.5 per cent and lenders in the korb market about 24 per cent.

As a result, the non-bank institutions have grown rapidly: their assets have leapt from 25 per cent of the financial community's total in 1979, to an estimated 40 per cent plus last year. Nevertheless, growth might have been even higher had it not been for government control.

The Government has been flooding the market with artificially high-priced bonds, for example, in an effort to control money supply growth, and it has

At the same time, the Government could gradually free the won (which is currently inconvertible). Dr Lee says that the government could start becoming more market-oriented in the periodic adjustments it makes to the won from this year.

As this happens, so controls on investment flows will be liberalised. Securities companies have recently been allowed to invest abroad and, from this summer, insurance companies will be permitted to do so.

The Government is committed in principle to opening the Korean stock market but afraid that foreign speculative funds might swamp Seoul.

Meanwhile, the nationalistic streak, which influences much of Korean thinking, makes prospects rather unclear for foreign companies in Korea.

Some 50 overseas banks have offices in Seoul. Many are highly profitable, but their importance has diminished greatly since Korea started recording current account surpluses.

Stefan Wagstyl

THE BAN on foreign investors buying shares on the Korean stock market could be lifted by the end of next year. However, some restrictions on the scale and pace of overseas buying of Korean shares are likely to remain.

The Government is acutely aware of foreign demands for access to the Korean market, which has been rising at an accelerating pace over the past three years. In the 12 months to March 1988 alone, the Korean composite stock price index rose by 62 per cent, valuing the market at more than \$40bn.

Foreigners are limited to buying units in funds with a total capital of \$300m: two overseas-managed funds, the Korea Fund and the Korea European Fund, and five managed in Seoul. In addition, they can buy four convertible Eurobonds issued by Korean companies.



The stock exchange floor in Seoul city

Stock market

Foreign pleas for access under review

Stockbrokers in Seoul believe that change is in the air. Mr Ho Yang, managing director of Daishin Securities, the second largest Korean securities company, says foreigners could be admitted by mid-1989.

The Seoul office of Prudential-Bache Securities, the US company, expects foreigners to be admitted "within 10 months", but they could be restricted to buying perhaps 10 per cent or 15 per cent of a stock initially.

The Government drew up a

timetable in 1981 which stated that foreigners would be allowed to invest in Korean securities "by the late 1980s".

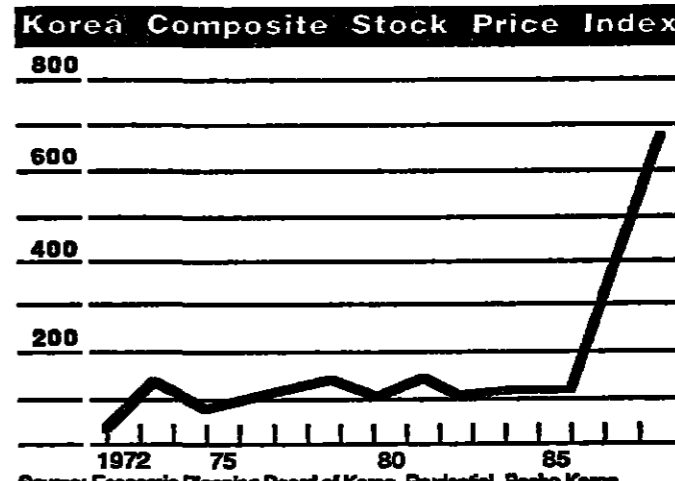
The Government's preference is to move cautiously - given the current strong demand for shares from Korean buyers, supplemented by Koreans abroad, especially in Japan, who have been rushing to send their money home.

The last thing that many Koreans want is a rush of foreign buyers crowding out Korean investors. Mr Sakong II, the Finance Minister, says that there are just 3.1m registered shareholders in Korea (out of a population of 42m) holding stock in 406 companies.

Korea needs to broaden the market by increasing both the number of companies and of investors, says Mr Sakong II. By the end of 1988 there could be 500 listed companies and 5m shareholders. "As we experience more surpluses on the current account we will open the market gradually," he says.

Korean stockbrokers feel that the Government may soon be forced to move somewhat faster in order to attract funds for an ambitious privatisation programme.

Stefan Wagstyl



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EXCEED US\$107 BILLION.

SOUTH KOREA 6

Rising labour costs, the currency's strength and protectionist sentiment lead to a change in strategy

Industry is forced to go up-market

KOREAN INDUSTRY, long one of the star performers of the booming Pacific Rim, is being caught in a pincer movement which is forcing a fundamental re-think by Government officials and the corporate planning departments of the country's giant corporations.

"This is a big crisis right now," says Mr B.M. Park, who is putting together a new medium-term corporate plan for Samsung's electronics division.

With Korea's electronics exports notching up 50 per cent growth last year to reach \$11.2bn, and a further 16 per cent surge to \$13bn predicted for this year, it looks like the sort of crisis most countries would pray for.

Yet Korea's planners are worried that three pressures - rising labour costs, the appreciating won and growing protectionist sentiments in the US and Europe - will force them to abandon the industrial strategy which has served them so well over the past two decades.

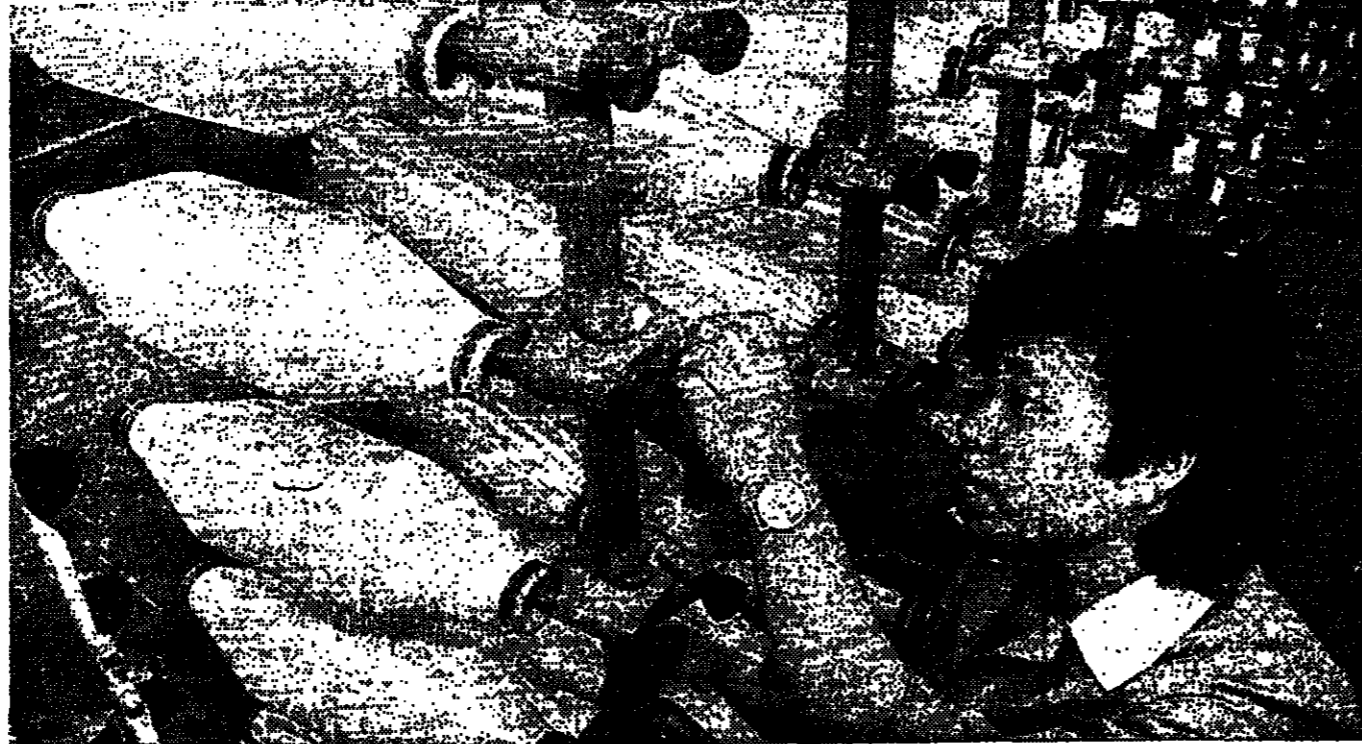
That strategy, put simply, has been to use the country's ample reserves of cheap and hard-working labour to produce goods more cheaply than anyone else. The technology embodied in those goods has invariably come from the developed countries, typically Japan and the US.

Cost pressures are beginning to cast a shadow over that strategy just when the developed countries, worried by the newly-industrialising countries of the Far East, are becoming chary about surrendering their technological secrets. "We are afraid that in the near future the advanced countries will be reluctant to provide technology to Korea," says Dr Sang-Song Oh, director of the high tech industries division of the Korea Institute for Economics and Technology, a think-tank for the Ministry of Trade and Industry.

Any suggestion that even Korea's traditional industries are on the point of decline would be way off the mark. Even Korean shipbuilders, beset by a worldwide slump, talk confidently of an upturn by the end of the decade. Pohang Iron and Steel Co (Pocoo), generally regarded as the world's most efficient steel company, is busy adding capacity to its Kwangyang complex.

Textile exports cracked the \$10bn barrier last year, ranking Korea third only to Italy and West Germany as a textile exporter. Exports of finished goods, fabrics and yarn all soared by more than 30 per cent.

However, Mr Park Young-Dae,



Competition looms from China and other South East Asian countries for Korea, the world's third largest textile exporter this year

textiles director general at the Ministry of Trade and Industry, warned recently of protectionist pressures from western markets and the emergence of China and other South East Asian countries as low-cost competitors. He proposed a four-part remedy: modernisation of production facilities; more up-market products with the goal of making Korea an

A national drive is planned to raise the percentage of GNP spent on research to 5 per cent

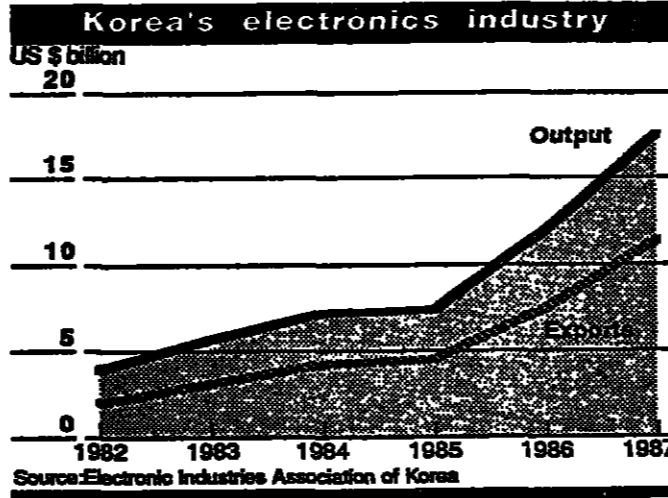
international fashion centre; greater research and development in textile technology; and more joint ventures overseas. Korea's footwear industry too is diversifying from shoddy basic sports shoes, such as trainers and joggers, to better-designed shoes including more specialist gear such as spiked track, baseball, golf and boxing shoes.

Korea's car exports should soar 30 per cent this year to 700,000, according to Dr Duck-Soo Han, transport machinery director for the Ministry of Trade and Industry. But most of these exports go to the US and the industry realises that market will become saturated at some point. It is thinking hard about alternative outlets, with much interest being expressed in Japan.

In no sector is the strategy rethink more vital than in Korea's booming electronics industry, set to become the country's biggest exporter this year.

Korea's electronics, though highly successful, is also dangerously dependent on a handful of key products, produced in huge facilities like Samsung's Suwon and Goldstar's Pyongtaek plants, each churning out 4m video recorders a year. More than half of Samsung's electronics output, for instance, is accounted for by colour televisions, video recorders and microwaves overseas.

Korea's penetration of some export markets must be approaching a ceiling: it will finish the year with 50 per cent of the world magnetic-tape market, 30 per cent of the VCR market and 12 per cent of the colour tele-



Source: Electronic Industries Association of Korea

vision market, according to one estimate. Industry planners believe the key response must be to move up-market, so that the value of Korean goods sold on world markets will continue to grow, even if the volumes begin to flatten out. This strategy, which would have the additional benefit of increasing the low profit margins

habitual in Korean companies, revolves around four proposals: 1. More research and development. The ideas powering Korea's industrial success have nearly always been foreign. Samsung's video recorder technology, for instance, came from JVC of Japan and its microwave oven technology from Matsushita.

The Government has embarked on a national drive to raise the percentage of GNP spent on research and development from 1.78 per cent now to 5 per cent by the end of the century.

The official line is echoed by the large companies which have been busy setting up their own R&D centres staffed with Korean engineers who underwent their Ph.D. training mainly in the US. There is an intense debate within Goldstar, the electronics wing of the Lucky-Goldstar conglomerate, about raising the proportion of sales spent on R&D from 5 to 7 per cent, according to Mr Jangho Chung, Goldstar's executive vice president.

More brand names. Till now, much of Korea's export drive has taken the form of selling equipment to distributors in the west who put their own label on it. Inevitably, this cuts the profits flowing to Korean companies and reinforces their status as commodity manufacturers without expertise in marketing, after sales and so on.

However, the big conglomerates are now moving away from this approach. Samsung and Goldstar, for instance, using extensive advertising campaigns, are familiarising western consumers with their brand names. "Right now, we are selling very low levels of our products - even consumer electronics - under our own name," admits Samsung's Mr Park.

There are some exceptions to this trend. Most of the output of Daewoo's computer factory in Icheon, west of Seoul, for instance,

is badge by Leading Edge, one of the most successful personal computers in the US. Mr Young Seung Song, the plant's deputy general manager, says Daewoo is happy with the arrangement because of Leading Edge's success, even though it gives the US company control of key decisions, such as whether to make a big push into Europe with the product.

Improved products. The Korean companies are keen to move away from their reliance on the bottom end of the market, competing solely on price, not least because other Asian countries are queuing up to take that slot. The drive into semiconductors, though at present concentrated on the commodity memory market, is intended to increase the country's technological competence. The building blocks have been quick to produce their own versions of digital audio tape, the next generation audio product launched last year by the Japanese.

Diversified products. More radically, the Korean industry is keen to lessen their overwhelming dependence on consumer electronics. "We are planning to shift our product portfolio to quite a different one," explains Samsung's Mr Park.

In practice, this means greater stress on industrial and office products, such as computers, printers and telecommunications equipment. Mr Park says Samsung would like these to account for about 30 per cent of the company's electronics sales within about four years, up from about 12 per cent now.

In addition to this new product and technology strategy, Korea is also groping for a new approach to the world's key markets. The country factor is a weakness of the US, but also to some extent of Europe. "We have to shift our exports from the US to other areas... We would like to export more to Europe, but they also have their industry there," says Mr Seo Sabyeon, electronics director in the Ministry of Trade and Industry.

Both Samsung and Goldstar are expressing greater caution about Europe. Samsung had hoped to drive its share of electronics goods going to Europe up from 23-25 per cent to about 30 per cent, but feels this may no longer be politically possible. However, Samsung says it has not ruled out building a new European plant, probably in France or West Germany, in a couple of years. Goldstar too is still considering a British plant, though the timetable seems to have slipped.

Attention seems to be shifting in two directions. First, there is renewed interest in selling to Japan. Starting at the low end and building up to more sophisticated products, Samsung hopes to use steady, if not spectacular, sales from about 5 per cent of turnover.

Second, there is increased emphasis on other developing countries, including in the Communist bloc. China is the jewel in the crown: the recently announced first Korean factory there, which will be making refrigerators, seems certain to be followed by a spate of electronics ventures.

Simultaneously, the Korean conglomerates are moving more of their low cost production offshore to countries like Thailand, Malaysia and Mexico, acknowledging the fact that Korea cannot count on being a low cost producer for much longer.

While the entire strategy makes eminent sense, there is one key doubt hanging over it. Since in almost all its particulars - from the launch into memory chips, the emphasis on office electronics and the movement of low end production offshore - it is an exact replica of the Japanese, are the Koreans not committing themselves to following forever in the footsteps of their bigger and richer neighbour to the east?

David Thomas

Semiconductors

The No 3 in memory chips eyes Europe

ASR OFFICIALS responsible for Korea's high-tech industries to name their most prized developments and one project appears on everyone's shortlist: the drive by Korea to become a leading semiconductor manufacturer.

Korea was third behind only Japan and the US in making the new generation of memory chips, one megabit DRAMs, and is aiming to produce the next generation of memory chips, four megabit DRAMs, by 1990.

Yet a decade ago, Korea had virtually no capability in semiconductors, the building blocks of the entire electronics industry from computers to video recorders. Its position has been transformed by sustained investment in chip research and manufacturing and by government encouragement to regard semiconductors as a strategic industry.

"Semiconductors are a key industry for the future and Korea has a strong potential in semiconductors," explains Mr Suk Ryeul Yoo, responsible for semiconductor planning at Samsung's headquarters.

The Korean electronics giants decided early on that concentrating on memory chips was the best way to build a rapid semiconductor presence. Large volumes and keen pricing are what matter for memories, the basic semiconductor workhorses for the data processing industry.

"In order to maintain our growth, there were really not

Samsung is expecting \$600m sales this year, up from last year's \$350m, and predicts sustained growth about 10 per cent, says points above that of the market. About 70 per cent of the company's chip output has been going overseas.

Samsung's Mr Yoo focuses on increases in the proportion of chips being sold in Korea, thanks to the growing strength of the country's personal computer business, but he also believes Samsung will benefit overseas from the fall-out from the US-Japan chip pact. The company reckons it will claim about 1.5 per cent of the US chip market this year, with 3-9 per cent of the US DRAM market.

While Korea undoubtedly has made dramatic progress in its

How dependent the four megabit work is on overseas technology is too sensitive for officials to discuss

chip operations, it remains unclear whether it will be able to close the yawning gap still separating it from the US and Japan, the two countries it relied on heavily for technology during its drive into the chip market.

Samsung insists it designed its 256K by itself, but last year it had to pay Texas Instruments, the US chip maker, substantial sums for patent infringements. The issue of how dependent the four megabit work is on overseas technology is too sensitive for most Korean officials to discuss.

One of Korea's handicaps has been a lack of infrastructure - supplies of semiconductor materials and chip-making equipment such as wafers, photomasks, lead-frames and bonding wires.

The Korean industry has concentrated on a relatively narrow range of products. About half Samsung's chip output falls outside the memory family, but they are mainly unsophisticated parts for Far East customers - such as watch and calculator chips. Moreover, Korean industry insiders accept that even their memory chips are available in more lively configurations than those of the Japanese and the Americans.

Manufacturers such as Samsung and Goldstar have some capability in Application Specific Integrated Circuits (ASICs), the semi-custom chips increasingly emphasised by advanced manufacturers in Japan, the US and Europe. But both acknowledge it will be some time before they sell many ASICs overseas, mainly because of the investment in marketing needed to underpin that sector of the business.

Yet the fact remains that Korea has been successful in reaching the goals it set when launching into chips, goals recalled by Samsung's Mr Yoo: "Our strategy at the time was to start with DRAMs, which is a technology driver, and then to expand into other products. Korean manufacturers have been steadily increasing their chip yields - a key determinant of productivity and price in the semiconductor business - to the point where Mr Yoo claims they yield on a par with Japan."

They are already planning a wider range of products, such as telecommunications chips, in a bid to diversify their markets, including into Europe where, far they have done relatively little business.

David Thomas

Advertisement for Visa WorldWide Spoons 1988 Olympic Games, featuring a large graphic of a spoon and contact information for Visa offices worldwide.

Advertisement for Korea Exchange Bank, highlighting its international services and its role as the official bank of the 1988 Seoul Olympics. It lists the London branch as KEB International Ltd.

Advertisement for Hotel Lotte's New Wing in Seoul, describing the new 465-room wing and its facilities. It includes contact details for the hotel and its location in Seoul.

SOUTH KOREA 7

New cars are selling at the rate of 2,400 a day

A YEAR AGO, the motto in the pits at the headquarters of Hyundai Motor, South Korea's largest car manufacturer, read: "Sometimes the only thing to say is: Do it."

This year's motto strikes a different note. Staff are told that "A gentle word opens an iron gate." The change in tone, though not yet borne out fully in substance, suggests that Hyundai may escape this year from the bitter strikes which hit almost all of its subsidiaries in 1987. However, negotiations over wages, which begin next month, are expected to be tough.

Strikes and problems with parts suppliers, led by labour disputes, reduced production by 40,000 units last year from a target of 650,000. But Hyundai nevertheless managed to record a 56 per cent increase in net profit to Won 98bn (\$61m) on a 38 per cent increase in sales to Won 5,548bn.

Exports last year reached 400,000 units with 260,000 going to the US market. The company is on target this year for a total of 500,000 units for export, with 300,000 going to the US, although labour disputes may change the picture later in the year.

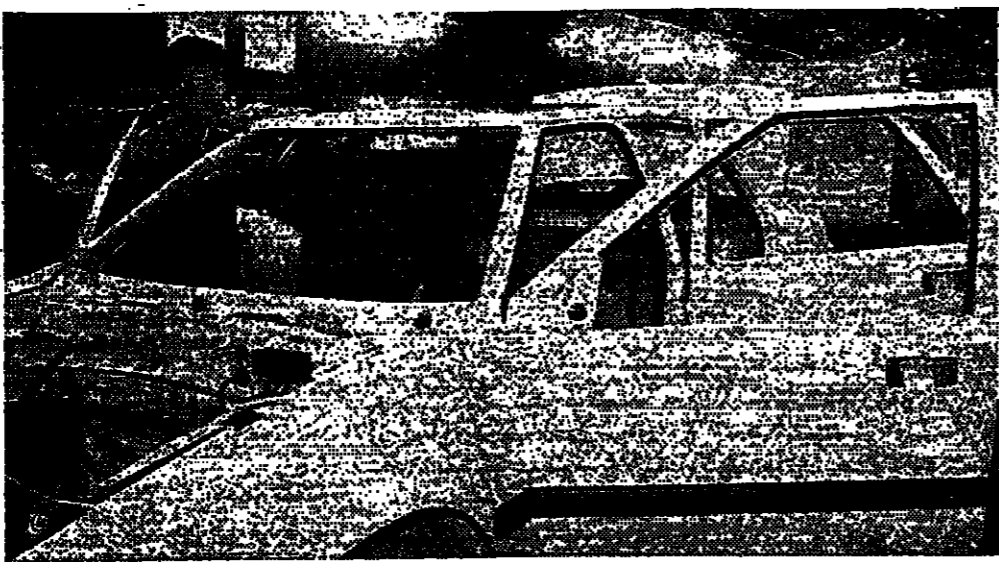
But the increasing wealth of South Koreans themselves, plus protectionist pressure and a diversification policy, are changing the company's likely future strategy. Hyundai forecasts a 25 per cent increase in sales on the domestic market this year and a similar rise next year, and plans to use its extra capacity, due to come on stream at the end of this year, to fulfil this demand.

New cars are being bought in South Korea at the rate of 2,400 a day, clogging the roads and posing a dilemma for planners who had not anticipated such a rapid surge in the country's development.

Korea's yuppies are snapping up Hyundai's three-door sports model and the Le Mans race produced by rival Daewoo Motor. At the end of next month a new Hyundai model, codenamed the Y2, is to be launched on the domestic market.

The total domestic market size is expected to show 80 per cent growth this year and 80 to 40 per cent next year, according to Dr D.S. Han at the Ministry of Trade and Industry. Of this year's total estimated South Korean production of 1.1m units, 700,000 are to be exported and 400,000 sold at home.

Hyundai says it can easily meet both local and export demand at present, although there is a short waiting list for its two-litre Grandeur model. The surge in the domestic market will nearly dovetail with an expected slowdown in foreign sales due to protectionist pressures and the appreciation of the won.



Assembling Excel cars at Hyundai's Ulsan plant

Home sales surge

Hyundai expects its sales in the US to stabilise at about 300,000, about 2.7 per cent of the total US market, but is facing difficulties in both Europe and Canada, where it is building a plant.

The company successfully fought off an anti-dumping suit brought by General Motors and Ford in Canada, where a tribunal ruled that a 18 per cent dumping

margin did exist on Hyundai imports but that it caused no injury to competitors. No duty was imposed.

The two US companies are pursuing the matter through the Canadian Supreme Court, but the South Korean manufacturer's chief concern is that the suit may be a trial run for similar action in the US market. Sales in Canada have been reduced in the past year anyway, after a highly-successful start, owing to severe competition and pricing problems.

In Europe, Hyundai's exports have been affected by the removal of South Korea's benefits under the Generalised System of Preferences, in retaliation for Seoul's failure to give equal treatment to European and US companies on intellectual property rights. The subsequent imposi-

tion of a 10 per cent import duty combined with the won's appreciation of about 15 per cent has slowed sales.

Hyundai's subcompact models are still competitive but face wider consumer choice in Europe than in the US. Exports to Japan are currently being studied with the cooperation of Mitsubishi, which holds a 15 per cent stake in Hyundai Motor.

Expansion plans are proceeding more quickly at Kia Motor, South Korea's newest producer, which started marketing its Pride model only last year. Ford of the US and Mazda of Japan both have stakes in Kia and last year the company exported a third of its production of 300,000 units under the name Festiva, mainly to the US.

But the domestic market offers the best opportunity for growth, according to Mr S. J. Han, senior managing director. A second plant is being built with a capacity of 150,000 units a year but product lines have not yet been decided.

As well as the Pride, Kia produces the larger Concord sedan along with vans and trucks. It plans to increase the volume of exports to the US this year and is discussing the possibility of exporting cars to Japan. But securing market share at home is a priority, to provide future economies of scale.

Kia increased sales from Won 642bn in 1986 to Won 1,000bn last year, up 71 per cent, and increased net profits by 38 per cent to Won 25bn. The company has good labour relations and suffered only a brief closedown

last year when suppliers went on strike.

More serious problems have hit Daewoo Motors, the second largest motor manufacturer, which suffered some of the worst labour unrest of all companies last year and is again being affected this year.

Alone among the carmakers last year it saw net earnings move from a Won 3.2bn profit in 1986 to a net loss of Won 5.3bn, although sales increased 122 per cent to Won 962bn. Export earnings rose from Won 6.4bn to Won 811m as the Le Mans subcompact, produced in a 50-50 joint venture with General Motors, made its debut in the US market.

Daewoo may not be able to reach its target of 100,000 cars for export this year owing to a strike which by the middle of April had already reduced deliveries by 10,000.

The company has substantial interest expenses and a history of difficult labour relations which may reduce growth in the short term. But its cars are popular on the domestic market and it too is likely to benefit from increased demand if it can solve its labour problems.

The future of the country's motor industry continues to look bright, most analysts believe, with a wider product line likely to improve the industry's image of being only a cheap small carmaker. Slowed growth abroad is expected to be compensated by the rise in domestic demand, allowing time for greater sophistication to develop.

But the domestic market offers the best opportunity for growth, according to Mr S. J. Han, senior managing director. A second plant is being built with a capacity of 150,000 units a year but product lines have not yet been decided.

Maggie Ford

THE RECENT launch by Korean Air of the prototype of an ultralight aircraft, named Blue Sky, could open a new chapter in Korea's fledgling aerospace industry.

Aerospace is widely seen as ripe for spearheading the next stage of Korea's industrial development. Government and company planners are placing more emphasis on industries which are high both in technology and value added, yet at the same time are labour-intensive.

Korea's fledgling aerospace industry fits the bill precisely. "We are dreaming we will eventually be the equal of the industrialised countries. The aerospace business is one factor in becoming an industrialised country, because so many forms of science and technology are integrated in it," explains Mr Kyong-Kum Chi, senior executive managing director in Daewoo's aerospace division.

A more powerful aerospace industry, it is argued, would bring many industrial and technological spin-offs. It also appeals to a country as defence-conscious as Korea because it would reduce Korea's overwhelming dependence on foreign suppliers, notably from the US, for military equipment.

Indeed, Korea's aerospace industry until now has been little more than a sub-contractor for giant US companies such as Boeing, General Dynamics, Northrop, Pratt & Whitney, McDonnell Douglas and Sikorsky, often on contracts awarded partly to offset aircraft orders from Korea's armed forces.

The history of the Korean aerospace industry has been marked by intense competition between the big three companies which have been happy to plough their own furrow.



Mr Chae-Su Kim, managing director of Samsung's aerospace R&D

researchers including 16 PhDs. They produced the Blue Sky prototype and are working on a six-seater for commercial production as early as 1991, according to Mr J. K. Kim, a project planner in the company's aerospace division. A Stal (short take-off and landing) aircraft could follow in the mid-1990s.

Samsung has proposed an aerospace industry development plan to the Korean government which would mean the building of relatively simple aircraft such as subsonic trainers or small transport aircraft by the mid-1990s. Mr Chae-Su Kim, a former Korean Air Force general and now a managing director at Samsung, expects a government decision on the proposal this year.

However, the industry recognises it has a long way to go before it ranks on a world scale. Mr Chi at Daewoo defines the stages through which the Korean industry will have to pass as maintenance, assembly, co-production, co-development and independent development: he reckons Korea is passing from the stage of assembly into that of co-production.

Even if Korea succeeds in designing and making its own aircraft in the 1990s, the most complex parts such as engines may come initially from overseas. "The engine may be off the shelf," Mr Kim at Samsung acknowledges.

In the meantime, the industry is diversifying its sub-contract base by winning business from European manufacturers: Daewoo, for instance, has made bomb pylons for British Aerospace's Hawk and is interested in working for BAe on the Airbus project. The big three all stress their desire for more joint work with the Europeans.

The most important decision facing the industry in the short term is the Korean government's choice of the next generation of aircraft for its air force, known as the F-X project. Samsung beat off heavy competition from its two rivals to become the prime contractor for F-X, but the industry is still awaiting a Government decision on whether the F-16 or F-18 should fill the slot.

Whichever plane wins out, however, Samsung looks set to hand substantial sub-contract work to Daewoo and Korean Air. Korean manufacturers recognise that they will have to cooperate more among themselves if the dream of an independent Korean aerospace industry is to get off the ground, because aerospace demands R&D costs that are too large for even the largest conglomerate on its own.

This year saw the formation of the Association of Korean Aerospace Industries, bringing together about 30 Korean aerospace manufacturers in a bid to encourage more joint working.

David Thomas

Aerospace

Goals beyond further work with Europe

● Korean Air was the first into the business in 1976 when it won a licence from McDonnell Douglas to assemble helicopters for military use. It also assembles the F-5 fighter for Northrop, makes wings for Boeing 747s and has a large maintenance contract for US military aircraft. It is planning co-production of Sikorsky's UH-50 helicopters this year.

● Samsung's aerospace effort began in 1979 when it started overhauling engines for the US Air Force. Important contracts since then have included engine parts manufacture for both GM/Allison and Pratt & Whitney. In 1985, Samsung embarked on a

\$850m five-year investment programme in its aerospace facilities.

● Daewoo, which has so far invested \$60m and is planning a further \$100m investment, entered the business in 1984 by making F-16 parts for General Dynamics. In 1986, it won a contract to supply wing parts for Boeing 747s.

Daewoo, Korean Air and Samsung all have ambitions far outstripping their present "sub-contractor" status. All three are thinking of the day when aircraft designed and built in Korea will roll on to the tarmac for domestic use and for export.

They have the backing of their parent groups for heavy investments over the next few years, even though sustained profits are not expected for some time.

Korean Air has established the Korea Institute of Aeronautical Technology, staffed with 80

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SOUTH KOREA 8

Last year's wave of strikes has brought rises in real wages, but this year could be more settled

Labour relations may be at a turning point

INDUSTRIAL leaders in Korea have been holding their breath this year to see whether there is an upsurge of labour unrest to rival that experienced in 1987. Throughout last summer, the world's television screens, many made in Korea, were filled with pictures of striking workers barricading the country's shipyards and factories. The disputes, many of them extremely bitter, coincided with and were instrumental in the emergence of a more open and democratic political regime.

take on that mantle. Taking no chances, Korean manufacturers prepared early this year for a new round of disruption. Electronics makers doubled stocks of parts like condensers and resistors from a fortnight to 30 days. There were reports, too, of Daewoo motors stockpiling components. If accurate, then the giant conglomerate was far-sighted, for its car plants and

labour, asserts: "From this year the country will seek a new stage in its industrial relations. We are on the turning point towards a new industrialised and modernised social system." A different pattern of disputes is emerging. In 1987, after years of strong labour discipline, many of the fiercest disputes were over union recognition. The workers won those battles, except in a few companies like Samsung which have set their face against independent unions through a mixture of tough management and paternalism.

Nearly all this year's stoppages have been within the law

shippard were duly closed last month by the most serious of the first round of this year's stoppages. Observers differ sharply over whether to expect a quickening of the pace of strikes as the year progresses. But all are watching eagerly for signs of more settled and mature labour relations after the turmoil of 1987. Mr Seung-Boo Choi, director general of labour policy in the ministry of

The rules governing disputes were also significantly eased by legislation in November which slashed the cooling-off period before strikes could be legally called. As a result, nearly all this year's stoppages, unlike those in 1987, have been firmly within the law. So, with many of the procedural problems out of the way, negotiations are now focusing squarely on the brute question of pay. The Federation of Korean Trade Unions began the wage round by proposing a guideline

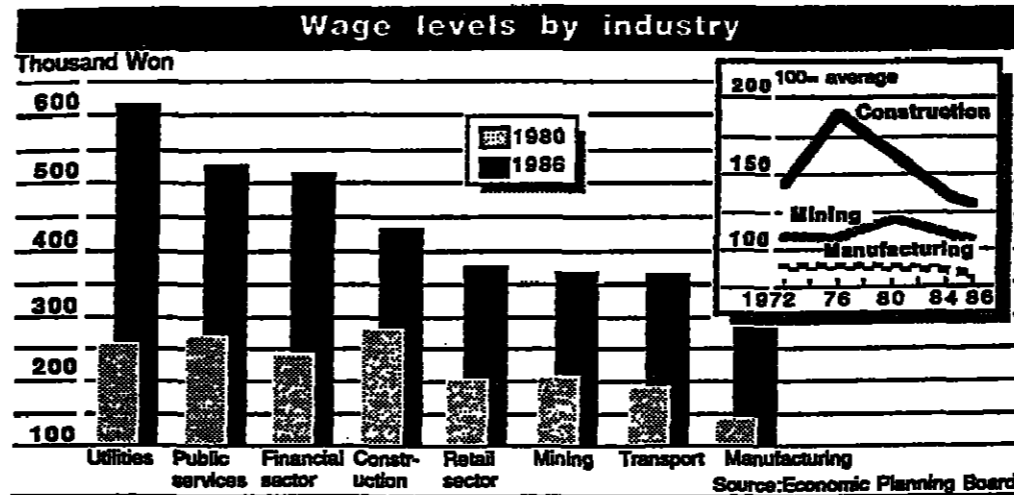


figure of 29 per cent, though most bargains are actually struck at plant and company level, where some workers have demanded up to 55 per cent. The employers responded with a figure of 7.5-8.5 per cent. As these negotiations move towards their sometimes messy conclusion, there are signs that the three main interested parties, unions, management and government, are beginning to come to terms with their changed roles. Although the most prolonged stoppages have tended to be in heavy industry such as the shipyards and car plants, unions organise large swathes of the Korean economy.

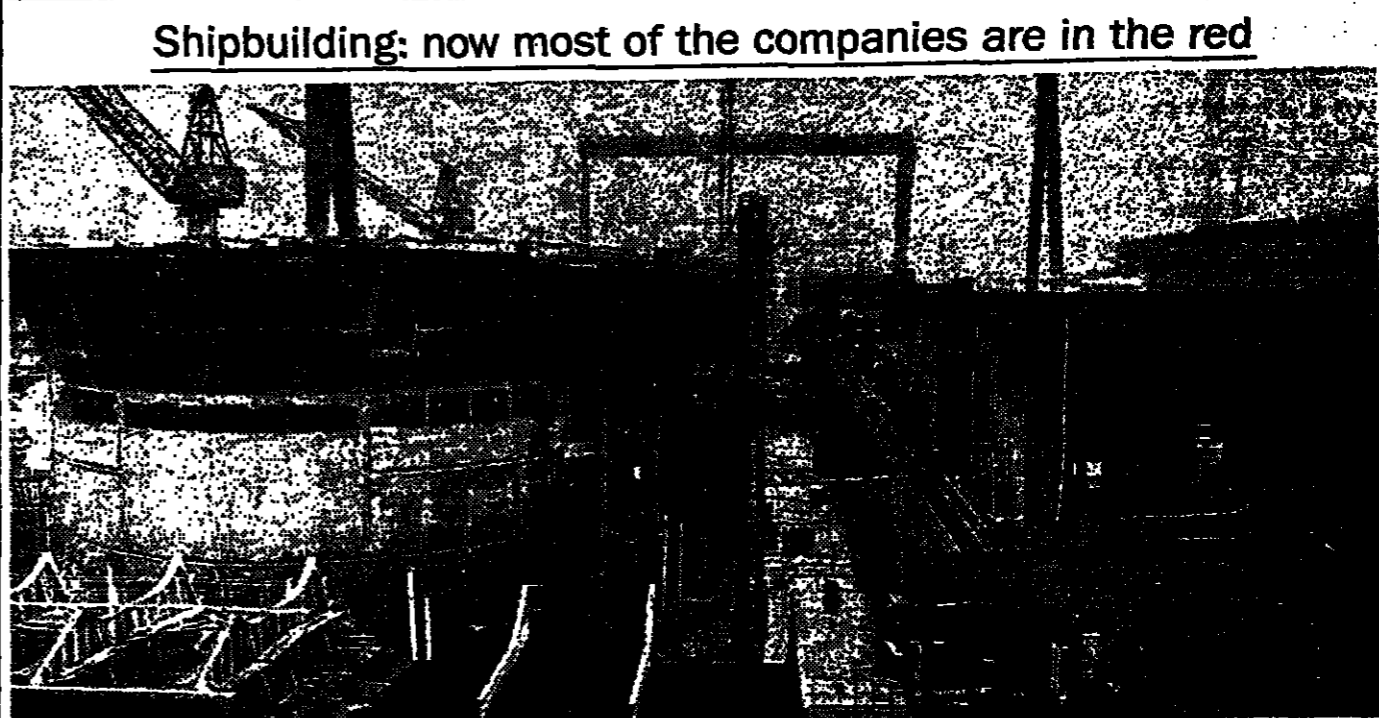
Mr Harry Kamberis, an employee of the AFL-CIO, the US trade union centre, who advises the Korean unions, believes the structure will gradually settle down, with the national organisation gaining credibility. "We're going through a shake-down period. I expect to see a lot of the old union leaders leaving, because they have a close association with the employers or the government."

Perhaps most shocked by last year's labour unrest were the senior managers of the big industrial groups who had been unused to the slightest challenge in their employes. Observers believe the top families of Korean industry have changed little: most would prefer to break a union than negotiate with it, if that were still a viable option. Lower down the management hierarchy, however, atti-



An oven microwave assembly line: the big companies plan more automation to boost productivity

Although the most prolonged stoppages have tended to be in heavy industry such as the shipyards and car plants, unions organise large swathes of the Korean economy. The manager of the Seoul branch of a British bank was nonplussed recently to see his entire Korean staff take to the streets for more pay. Insurance clerks, hotel workers, even pop stars, are in unions. Many of the massed ranks of young women who staff the country's giant consumer electronics plants have taken industrial action, albeit usually for shorter duration than their opposite numbers in the shipyards. The trouble is that, emerging from years of near-illegality, union structures are not highly evolved in Korea. At plant level, where the real power rests in many industries, union leadership has often been highly unstable. The national federations and the nationwide Federation of Korean Trade Unions, by contrast, often have little contact with workers on the ground, who view them as an arm of management or the Government.



The Hyundai shipyards at Ulsan

No plans to cut capacity

KOREA'S TROUBLED shipbuilding industry is set for another stormy year with increased labour costs, diminished order books and a more expensive currency to contend with. However, officials still talk confidently of an upturn by the end of the decade. Although order books are still being hit by backlogs, shipbuilders reported a slump in the first quarter of this year, with only 50 per cent of the orders obtained for the corresponding period last year. Ships ordered a couple of years ago at lower prices will not help balance the books and prices have already risen this year. A Korean Shipbuilding Association official said in a recent interview that a very large crude carrier which cost \$60m at the end of 1987 is now priced at \$61.5m. "And it's quite likely that will rise still further."

Although most Korean shipbuilders are still deeply in the red (Daewoo lost Won 68.4bn last year, up from Won 44.6bn in 1986), 1987 was a relatively good year. Orders rose 27 per cent to 3.4m gross tonnes while the backlog rose 94 per cent to 5.5m gross tonnes. However most of the profit was eaten up in higher material costs. For the first time since the market began its nosedive 12 years ago, the European Community and Japan are moving towards an agreement to reduce capacity. Once this has been achieved, pressure will be put on Korea and Finland to do the same, according to a Seoul-based shipping analyst.

And on a recent visit to Seoul, Mr Pekka Lahti, president of the Finnish shipbuilding giant Wärtsilä, estimated worldwide shipping tonnage at present at 12m tonnes. Yet worldwide capacity is between 12m and 17m tonnes. "There will never be a demand for more than 15m tonnes, therefore there is undoubtedly excess capacity," he said. At present, there is no indication that Korea intends to reduce its capacity. Last month the Government reprieved the ailing Korea Shipbuilding and Engineering Corporation by agreeing a 20-year moratorium on capital repayments and interest. The KSEA believes that three factors give the EC and Japan an edge over Korea. First, higher labour costs and the dearer won make their prices less competi-

Second, unlike the latter countries, they receive no ship subsidy. Third, their financing is more expensive than that of Japan. In Japan, interest rates are as low as 5 per cent, while in Korea shipbuilders are fortunate to secure a rate of 8 per cent and they have to pay it back within five years. South Korea also relies heavily on Japan for parts come from Japan and the rising yen makes them very expensive for Korean shipbuilders. As far as shipbuilders are concerned, the good thing about ships is that they are made of steel and steel rusts. The present world fleet is about 20 years old; soon it will need to be replaced. The question is whether the Korean industry, which commands a 19 per cent share of the world market, can hang on until then. "The KSEA is convinced it can. Our research shows that the market will recover and we will get more orders," the official says. "In two or three years, our prospects will improve."

The world fleet is about 20 years old and will need soon to be replaced. The question is: can the Korean industry hang on until then?



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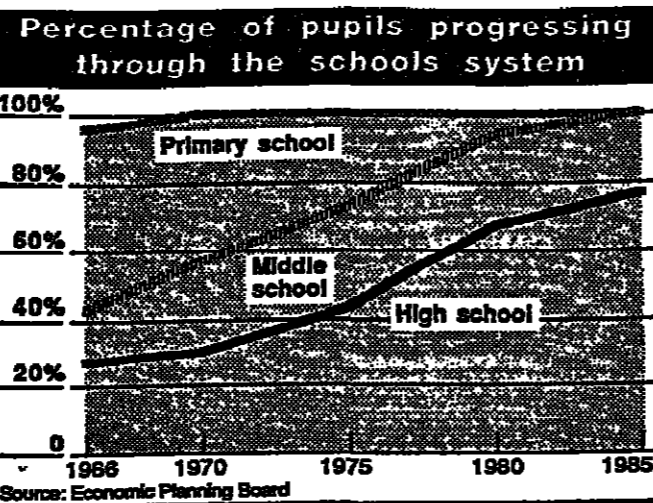
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SOUTH KOREA 9

Enthusiasm for self-advancement has created an 'exam hell' like Japan's Pressures on education system

SCENE ONE: on a crisp spring morning last month, students at Sung Kyun Kwan University hurry from seminar to seminar, a stone's throw from the wooden structures of the Minmyo shrine...

On the other hand, this cry of educational fervour has prompted excesses similar to Japan's more familiar 'exam hell'. One Western teacher in Seoul complains of colleagues, desperate to squeeze their charges into elite universities...



Similarly, Dr Yong-Duck Jung, a social scientist at Sung Kyun Kwan University, says that his friends who have studied the natural sciences worry whether their education militates against high-level creative thinking.

These two scenes typify, in their small way, the central yet complex role which education has played in the transformation of Korea in 30 years from a peasant economy to an industrialised power.

By the end of the 1980s, the share of students entering middle school (ages 12-14) was approaching 80 per cent and by 1985 it was virtually universal.

Most Koreans defend this system for having supplied the personnel needed to power the country's astonishing growth. At the same time, the massive concentration on education has produced strains which the authorities will have to tackle in the years ahead.

Another concern is whether the stress put on examinations results in one-dimensional learning. English, by all accounts, is taught with the same lack of flair with which French used to be drummed into British children.



Im Kwon Taek: the Venice festival award recognises his talent

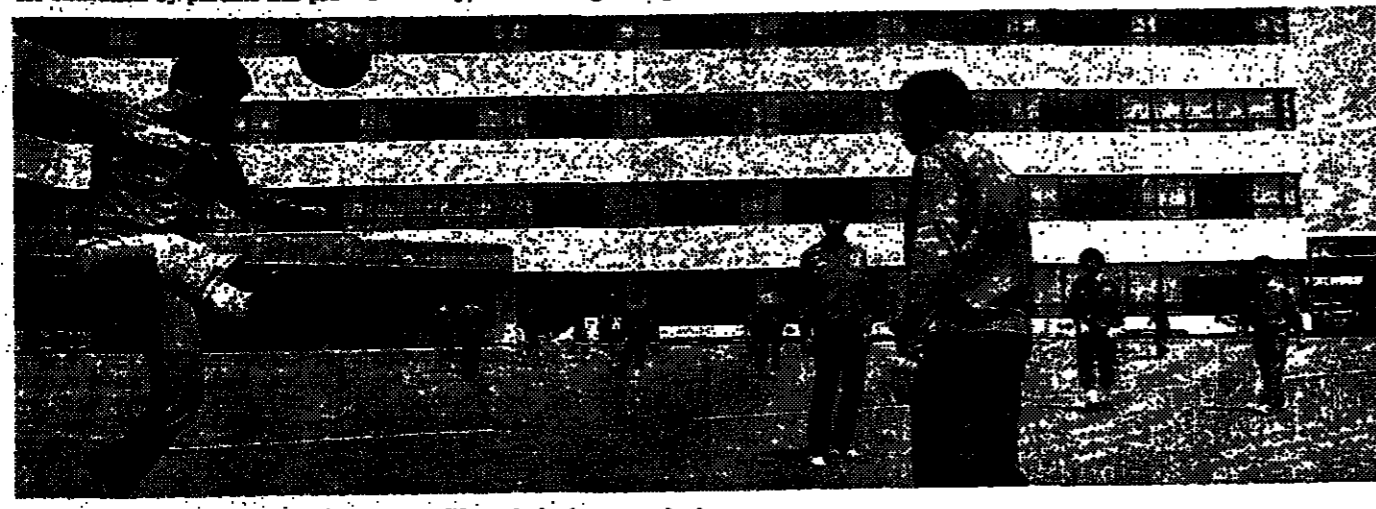
Film industry

Censorship easing

FOR THE film director Im Kwon Taek last year's Venice Film Festival was a landmark. When his film Seibaji won the Best Actress Award, it signalled not only the first international recognition of his own talent but the start of what could be a dramatic change in his country's film industry.

Im Kwon Taek's Venice award was not the only international recognition of his talent. In 1987, he won the Best Actress Award at the Venice Film Festival.

covering a wide range of subjects, from social comment and security issues to the interests of powerful groups such as religious organisations or business leaders.



Half of Seoul's 10m inhabitants are either students or graduates

Advertisement for Ssangyong featuring a large image of a building and the headline 'We like to build big and beautiful'. Text describes Ssangyong's contribution to the Singapore skyline, mentioning the Raffles City Complex and Guinness Book of Records.

Ssangyong's contribution to the Singapore skyline.

The Raffles City Complex is new for the Singapore skyline and new for the Guinness Book of Records: it includes the world's very tallest hotel, a 73-story beauty built by Ssangyong.

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SOUTH KOREA 10

A short guide to the capital for the Olympics visitor

In case you're not taking a chauffeur...

A NET well droops coyly from her white felt hat, her flared wool coat almost meets glossy stiletto shoes. Her male companion wears a tailored suit, a Burberry coat slung over his arm.

The pair could be strolling in Paris, rather than the middle-class Seoul suburb of Kangnam, but they do not look out of place. For affluence, brought on by years of phenomenal economic growth, has replaced the piles of rubble that were Seoul's main feature immediately after the Korean war 35 years ago.

The year it hosts the Olympics, the city remains a vibrant mix of past and present, with steel skyscrapers sitting astride narrow alleyways where vendors sell dried squid and noodles, traditional dress mixing with the latest fashion and computers competing against the abacus at the bank teller's counter.

But although Seoul retains more individuality than many Asian cities, it also bears the legacy of years of authoritarian rule, when planning responded less to the needs of the inhabitants than to the wishes of the incumbent government.

The result is a city where demand has outstripped services and sheer numbers have overtaken the system, producing a capital which is often baffling to visitors and residents alike. Tourists should always remember when coming to Seoul that things may not be what they seem.

The first curious sign will appear at the airport where, after the usual time-consuming immigration procedures, the traveller is confronted with a customs hall dividing passengers into "foreigners" and "Koreans." Do not feel unwelcome - this is designed to speed your progress.

The visitor is not expected to undergo the comprehensive search each local is subjected to, in case he might be smuggling in a gold necklace or a Korean-made video camera bought for half the local price abroad.

En route to the hotel the visitor passes rows of enormous apartment buildings, numbered on the side and resembling post-war European public housing on the outskirts of most cities. Refrain from criticising the architecture, for this is probably where your Korean business associate lives, at a minimum cost of around \$60,000 for three bedrooms, but with twice as much space at half the cost of his Japanese counterpart's home.

A further 2.2m of these units are needed according to officials, because spending on infrastructure has concentrated on major industrial works, highways and dams, leaving a 41 per cent shortfall in housing capacity. Of the 68,000 being built this year, 19,000



The first cycling event of this year's Olympic Games is on Sunday, September 18, while athletics enthusiasts will have to wait until September 23 to follow their favourite runners. But sales of T-shirts are already under way

will be funded by the Seoul city government and the rest by the private sector.

The trip from the airport clearly reveals the traffic problem. If travelling in a taxi, the visitor will also have noted the potential accident danger but will no doubt be pleased that Seoul offers perhaps the cheapest airport-to-town ride in the world at around \$5.

The taxi driver has good reason for his tendency to speed, and so have the men in charge of piloting the city's 1,137 buses. The taxi driver is keen to clock up another fare, for he must pay a large sum to the owner of the cab before he starts to earn his own salary. The bus driver is fined if he is late back from his route, traffic jams or not. So it is not usually wise to challenge the bus driver's right of way.

It is also probably sensible not to get on a bus, although they are cheap and quick. But poor maintenance and the need for speed can sometimes cause accidents, and the journey will not be pleasant.

Subways, however, are part of the modern age. Four lines cover 115 km and trains run every six minutes, increasing to four minutes during the Olympics. The trains are quick, clean, well-situated and cheap and can be recommended.

It is only when you try to leave your comfortable, well-organised hotel with its usually excellent service, communications, rooms and restaurants that the full enormity of the planners' decisions begins to penetrate.

First, if you intend to take a walk, you will discover that your map bears little relationship to the streets.

Second, the pedestrian is normally expected to walk underground, and there are few directions.

Third, South Korea has inherited the Japanese address system, so nobody knows where anybody lives because there are

no street names.

Fourth, even if your host draws you a map for your destination, neither the hotel doorman nor the taxi driver will be able to understand it.

Fifth, until very recently none of this mattered because anyone of any importance had a chauffeur-driven car, so nothing has yet been done to improve the system.

The streets of South Korea, like the country itself, are in a

state of transition.

Patience, however, is often rewarded, especially if accompanied by good humour, for everyone is in the same boat. If lost, try to find a taxi and ask the driver to take you to a hotel you know. It helps to be standing on the correct side of the road.

Perhaps the one piece of planning generally approved by all Seoulites is the revitalisation of the Han River, which divides the city as the Thames does London.

At a cost of \$600m the river has been transformed from a sewage and industrial waste dump, its banks littered with dead fish, into a clean river, with the beginnings of a riverside recreation area. Sports facilities are being developed on reclaimed land and when landscaping is completed the city will have created a major resource for its citizens' daytime enjoyment.

Night-time enjoyment has never been a problem. But always remember, things may not be what they seem. A barber's shop? Perhaps not. A neon sign advertising British Gas? Surely not in South Korea. For those keenly interested in night life, the tourist area of Itaewon, near the US military base, is probably the best bet, unless a Korean host is arranging a night out.

During the day in Itaewon, travellers can at present find the Gucci and Cartier look-alikes so annoying to the European Commission, along with antiques, clothes and jewellery. At night

the area resembles any other Asian city's night life area, albeit of a more staid nature.

Visitors to the Olympic Games in September may well be spared many of the city's problems. Conveniently, the Games fall at the same time as the annual Thanksgiving holiday, when the population of Seoul departs for the countryside en masse to see the family. Those still around will be allowed to drive only on alternate days and office hours are to be staggered to improve the rush hour crush.

The business visitor may, however, find Seoul both a better and a worse place to visit over the next few years. The traffic will be worse, but the general atmosphere is likely to be better. Riot police may still dot the streets, but teargas is less likely to be a problem. And for those in search of familiarity, the Big Mac has now come to Seoul - but you will have to travel to Kangnam to find one.

Liz McGregor

Seoul former mayor's comedy of errors

SIGHS OF relief among Seoul residents have followed the arrest of former Mayor Mr Yum Ho Hyun, on bribery charges. But hopes of a new era in South Korea's premier city are not only based on an end to corruption also on the introduction of good sense, writes Maggie Ford.

Mayor Yum will be remembered not so much for allegedly buying thousands of unsuitable trees from the former President's father-in-law, nor for supposedly

providing a private park for the country's retired leader out of city funds.

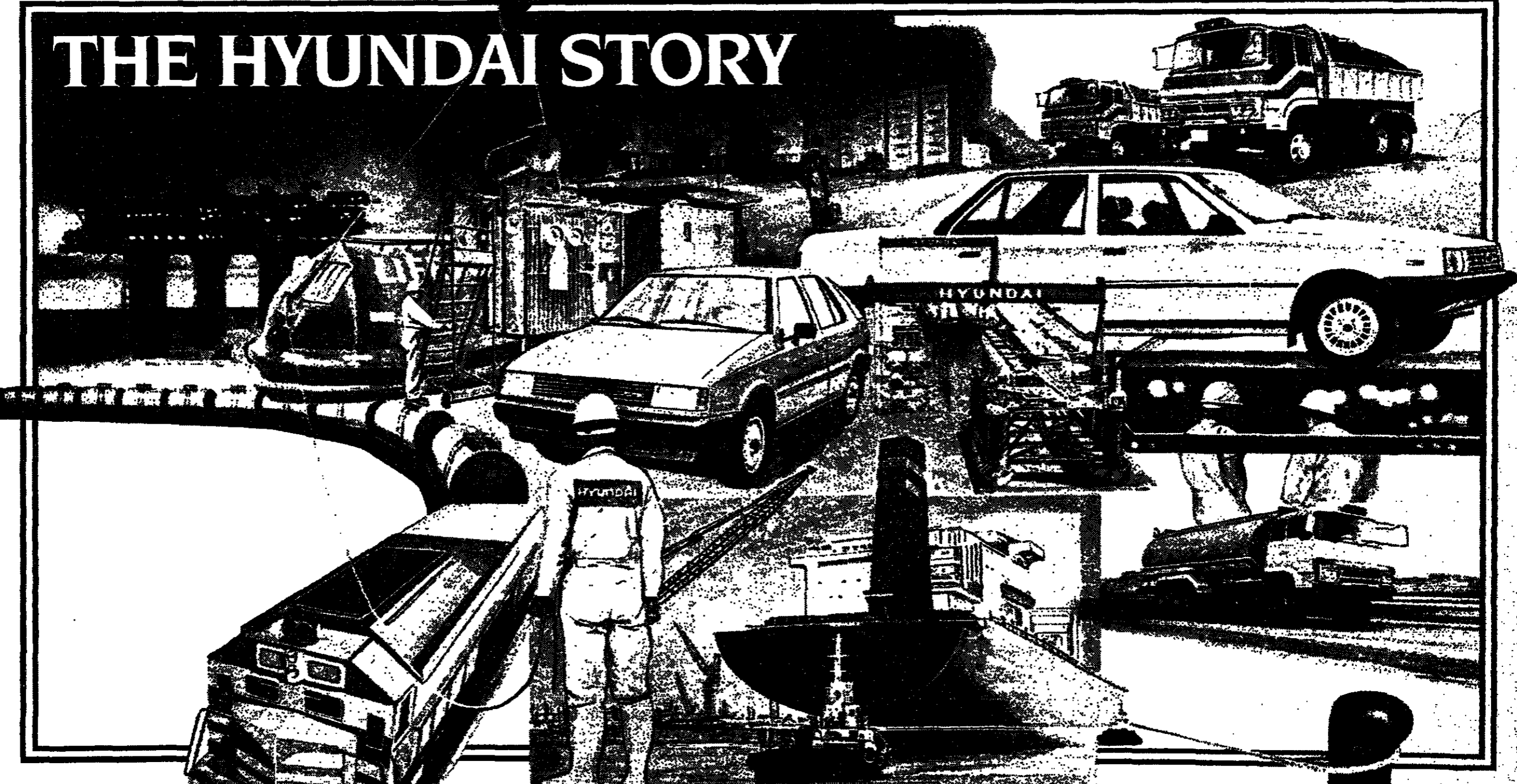
The relief focuses more on what is seen as his stupidity - or perhaps that of his officials. Last year thousands of outraged city dwellers jammed telephone lines for days in protest at a plan to shut off the water supply to half the city for three days in midsummer so as to repair pipes.

This idea was nipped in the bud, as was a city council plan to close a tunnel under

the Namsan mountain in central Seoul for nine months for repairs, with the prospect of traffic jams until nearly midnight.

Mayor Yum's silliest idea was revealed only recently. A huge tiger, an animal revered in Korea, was constructed with a view to mounting it upon a pleasure boat and sailing it up and down the Han River. Last month the unwanted animal was towed to the suburbs to be deposited in a fun park after public protests at the idea.

THE HYUNDAI STORY



In 1975 the first Hyundai car rolled off the assembly line. Now, twelve years later, a new highly automated plant is in operation with a production capability of up to 750,000 units a year for export to over 60 countries. Hyundai has a reputation for exceptional motoring value. In Canada, after only a few years, Hyundai has proved to be one of the favored cars. And in 1986 opening sales in the U.S. substantially broke all expected goals. When the Hyundai Stellar was launched in the UK in 1983, the Financial Times called it 'The bargain of this half century'. And the Pony 5-door is still giving the competition a run, for considerably less money. Small wonder Hyundai is known as the rising car company.

However, the Hyundai name is not only a star in the auto industry, but is expertly involved in almost any other industry you can think of. Offshore around the world, Hyundai oil rigs pump the rich resources of the North Sea, the Persian Gulf and the Gulf of Mexico. Since 1974 Hyundai yards have built over 200 ships including cargo and container ships, tankers and super tankers for countries from Brazil to Sweden. The Hyundai crest can be found on buses, trucks, materials handling equipment and even on lifeboats. Hyundai railways and bridges are establishing new transportation and communication links in remote parts of Africa and the Far East.

Hyundai housing, hospitals and schools continue to improve living standards in many third world countries. In Korea 'Hyundai' (rhymes with 'Sunday') means modern. For the world it spells prosperity.

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